



Electrical Energy Storage

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DOE/EPRI 2013 Electricity Storage Handbook in Collaboration with NRECA

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Abstract

The Electricity Storage Handbook (Handbook) is a how-to guide for utility and rural cooperative engineers, planners, and decision makers to plan and implement energy storage projects. The Handbook also serves as an information resource for investors and venture capitalists, providing the latest developments in technologies and tools to guide their evaluations of energy storage opportunities. It includes a comprehensive database of the cost of current storage systems in a wide variety of electric utility and customer services, along with interconnection schematics. A list of significant past and present energy storage projects is provided for a practical perspective. This Handbook, jointly sponsored by the U.S. Department of Energy and the Electric Power Research Institute in collaboration with the National Rural Electric Cooperative Association, is published in electronic form at www.sandia.gov/ess.

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Acknowledgments

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Without the work of the Energy Storage Handbook (Handbook) Advisory Panel and contributors, this Handbook could neither have been completed nor would it have the credibility or value to the energy storage community that the authors intend.

The authors are very grateful to the Advisory Panel, who diligently reviewed this Handbook for technical accuracy and content and contributed their unique perspectives. The Panel members include: Eva Gardow, FirstEnergy; Steve Willard, Public Service Company of New Mexico; Naum Pinsky, Southern California Edison; Rick Winter, UniEnergy Technologies; Mike Jacobs, Xtreme Power; Kimberly Pargoff, A123; Pramod Kulkarni, Customized Energy Solutions; Chet Sandberg, Electricity Storage Association; Janice Lin, California Energy Storage Association; and Ali Nourai, DNV-KEMA. Their guidance has been invaluable in ensuring that the Handbook can meet the needs of a broad audience.

The authors would also like to thank Ray Byrne, Verne Loose, Dhruv Bhatnagar, Ben Schenkman, and Jason Neely, Sandia National Laboratories, for their many hours of writing and numerous reviews to prepare the content for the Handbook.

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Finally, the authors wish to express their appreciation to the U.S. Department of Energy's Office of Electricity and Dr. Imre Gyuk, Energy Storage Program Manager; Haresh Kamath, Electric Power Research Institute; and Robbin K. Christianson, National Rural Electric Cooperative Association, for their vision and collaboration through all phases in the development and compilation of the Handbook.

FOREWORD

I am most proud to introduce the 2013 edition of the DOE/EPRI Electricity Storage Handbook prepared in collaboration with the National Rural Electric Cooperative Association.

When we put together the first EPRI/DOE Energy Storage Handbook some 10 years ago, the field was very much in its infancy. There were only a few demonstrations and almost no commercially viable deployment. The Handbook consisted mostly of a survey of available storage technologies and analysis of potential applications. Things are vastly different now. There are dozens of demonstrations of manifold technologies in a wide spectrum of applications. Sizes vary from tens of kW to 20-30MW. Storage for frequency regulation has become fully commercial and facilities are being built to explore renewable integration, PV smoothing, peak shifting, load following and the use of storage for emergency preparedness. Important policy decisions are being made in the regulatory arena to pave the way for an equitable deployment of storage. This is happening not only in the U.S. but round the globe: Among others, Germany, Japan, and China are all becoming strong advocates of energy storage.

Now, in 2013, it is time to publish a new Handbook. It will fill an industry-wide need for a single-point resource to describe the services and applications of energy storage in the grid, the current storage technologies and their commercial status, system costs, and performance metrics. DOE has taken the lead to fill this industry need by partnering with the Electric Power Research Institute (EPRI) to produce this Handbook.

I want to recognize the tremendous cooperation and sharing of data by EPRI to make this happen. This effort brought together the resources of two leading authorities in the Energy Storage field to produce a landmark work that will greatly benefit the storage industry. Collaboration with NRECA additionally ensures that the Handbook is available to the widest possible audience of storage users including the investor-owned utilities who are members of EPRI and the large community of rural cooperatives across the Nation who are members of NRECA.

Lastly, this is a free, publicly available resource downloadable through the internet by any interested reader. We hope that it will lead to more technology, more deployment, and a structured regulatory environment, putting energy storage well on the road to full commercialization.

Dr. Imre Gyuk
US DOE/OE Energy Storage Program

I am very pleased to join my friend and colleague Dr. Imre Gyuk in introducing the 2013 edition of the DOE/EPRI Electricity Storage Handbook, prepared in collaboration with the National Rural Electric Cooperative Association.

The first edition of the Handbook, a collaborative effort between EPRI and DOE, was released in 2003, just in time to address the growing need for data and insight on energy storage technologies in transmission and distribution applications. The opportunities for improving asset utilization of transmission and distribution through the strategic use of storage, as well as the various dynamic operating benefits of storage, were already well-recognized. The Handbook was an early attempt to quantify the benefits from storage systems used in multiple applications. In 2004, the Handbook was further enhanced through the publication of a supplement that addressed the use of storage in increasing grid flexibility in a world with rapidly increasing penetrations of variable renewable energy sources.

Since then, the field of energy storage has moved forward at an incredible pace, on both the application and technology fronts. This progress has come about through the tireless work of a remarkable community of scientists, engineers, economists, and businesspeople from across the world, representing diverse organizations including utilities, generation companies, universities, national laboratories, consulting organizations, technology developers, and government agencies.

The accomplishments of the last decade are due in no small part to the leadership and vision of DOE and its partners, particularly at Sandia National Laboratory, as well as to organizations such as NRECA. EPRI has been proud to collaborate with these visionary partners in exploring the performance and applications of energy storage technologies for the grid.

While much work is yet required before storage technologies become commonplace, it is important to recognize the distance we have come towards achieving this goal, and the experience and knowledge gained in the journey. This Handbook serves as a distillation of this knowledge, which will hopefully facilitate the broader use of utility energy storage in maintaining the reliability and affordability of the modern grid in an environmentally responsible way.

We at EPRI would like to thank DOE and NRECA for their interest and commitment in producing this publicly-available resource for those pursuing the use of energy storage in grid applications.

Haresh Kamath
EPRI Program Manager for Energy Storage

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Acronyms

ACRONYMS

A	
AC	alternating current
ACE	area control error
AEP	American Electric Power
AFUDC	Allowance for Funds Used During Construction
AGC	automatic generation control
ARRA	American Recovery and Reinvestment Act of 2009
AS	ancillary service
B	
BPA	Bonneville Power Authority
C	
CAES	compressed air energy storage
CAISO	California Independent System Operator
Calculator	Lifecycle Analysis Calculator (EPRI)
CCGT	Combined-cycle gas turbine
CES	Community Energy Storage
CESA	California Energy Storage Alliance
CO ₂	carbon dioxide
<i>CONE</i>	<i>cost of new entry</i>
Co-op(s)	Rural electric cooperative(s)
CPUC	California Public Utility Commission
CT	combustion turbine
D	
DAS	Data Acquisition System
dc	direct current
DESS	Distributed Energy Storage System
DETL	Distributed Energy Technologies Laboratory
DOD	depth of discharge
DOE	U.S. Department of Energy
\$/kW-month	dollars per kilowatt per month
DR	demand response
DSA	Dynamic Security Assessment
DSCR	Debt Service Coverage Ratio
E	
EES	Electric Energy Storage
EESAT	Electrical Energy Storage Applications and Technologies
EMC	electromagnetic compatibility
EPRI	Electric Power Research Institute
ERCOT	Electric Reliability Council of Texas
ESA	Electricity Storage Association
ESAL	Energy Storage Analysis Laboratory
ESCO	energy service company

Acronyms

ESCT	Energy Storage Computational Tool
ESIF	Energy Systems Integration Facility
ESPTL	Energy Storage Performance Test Laboratory
ESS	Energy Storage Systems or Electricity Storage Systems
ESTF	Energy Storage Test Facility
ESTP	Energy Storage Test Pad
ESVT	Energy Storage Valuation Tool
ETT	Electric Transmission Texas
EV	Electric Vehicle
F	
Fe-Cr	Iron-chromium
FERC	Federal Energy Regulatory Commission
G	
G & T	generation and transmission
GE	General Electric
GHG	greenhouse gas
GST	Grid Storage Technologies
GW	gigawatts
H	
H-APU	Hybrid Ancillary Power Unit
Handbook	Electricity Storage Handbook
HCEI	Hawaii Clean Energy Initiative
hr	hour
Hz	hertz
I	
IDC	Interest During Construction
ILZRO	International Lead Zinc Research Organization
IPP	Independent Power Producer
IR	infrared
ISO	Independent System Operator
ISO-NE	Independent System Operator – New England
IOU	Investor Owned Utility
J	
JCP&L	Jersey Central Power and Light Company
K	
KIUC	Kauai Island Utility Cooperative
kW	kilowatt
kWh	kilowatt hour
L	
LA	lead-acid
LCOE	levelized cost of energy
Li	lithium
LMP	locational marginal pricing
LSEs	load-serving entities

Acronyms

M	
MMBtu	one million Btu
Muni	municipal electric utility
MVAR	mega volt-ampere reactive
MW	megawatt
MWh	megawatt hour
N	
Na	sodium
Na ₂ S ₅	sodium pentasulfide
NaCl	salt
NaAlCl ₄	sodium ion conductive salt
NaS	sodium sulfur
NAS™	registered trademark for NGK Insulators, Ltd. sodium sulfur batter
NEC	National Electrical Code
NEDO	New Energy Development Organization
NERC	North American Electric Reliability Council
NESC	National Electric Safety Code
NETL	National Energy Technology Laboratory
Ni	nickel
NiCl ₂	nickel chloride
NIST	National Institute of Standards and Technology
NISTIR	National Institute of Standards and Technology Interagency Report
NiMH	nickel metal-hydride
NO _x	nitrogen oxides
NPV	Net Present Value
NRECA	National Rural Electric Cooperative Association
NREL	National Renewable Energy Laboratory
NYISO	New York Independent System Operator
NYSERDA	New York State Energy and Development Authority
O	
O & M	Operations and Maintenance
OE (DOE)	Office of Electricity Delivery and Energy Reliability
OEM	original equipment manufacturer
OIR	
P	
PbO ₂	lead dioxide
PCS	power conversion system or power conditioning system
PCT	Patent Cooperation Treaty
PG&E	Pacific Gas and Electric
PEV	plug-in electric vehicle
PHEV	plug-in hybrid electric vehicle
PHES	pumped hydroelectric energy storage
PJM	PJM Interconnection, LLC
PNM	Public Service Company of New Mexico
PNNL	Pacific Northwest National Laboratory

Acronyms

PQ	power quality
PREPA	Puerto Rico Electric Power Authority
PSLF	Positive Sequence Load Flow
PUC	Public Utility Commission
PV	photovoltaic
Pb-acid	Lead Acid Battery
Q	
R	
R&D	research and development
Redox	reduction and oxidation
RFI	Request for Information
RFP	Request for Proposals
RFQ	Request for Quote
RPS	Renewable Portfolio Standards
RTO	Regional Transmission Organization
S	
SCADA	Supervisory Control and Data Acquisition
SCE	Southern California Edison
SCR	Selective Catalytic Reduction
SDG&E	San Diego Gas and Electric
SGIP	Self-generating Incentive Program
SMD	Standard Market Design
SNL	Sandia National Laboratories
T	
T&D	transmission and distribution
TCOS	transmission cost of service
TEPCO	Tokyo Electric Power Company
TESA	Texas Energy Storage Alliance
TIEC	Texas Industrial Energy Consumers
TOU	time of use
TPC	total plant cost
TSP	Tehachapi Wind Energy Storage
TVA	Tennessee Valley Authority
U	
UBG	Utility Battery Groups
UPS	uninterruptible power supply
V	
V	volts
VAR	reactive power and volt-ampere reactive
VLA	vented lead-acid
VPS	VRB Power Systems
VRLA	valve regulated lead-acid
W	
WACC	weighted average cost of capital
WECC	Western Electric Coordinating Council

Acronyms

X	
Y	
Z	
ZnBr ₂	zinc bromine

INTRODUCTION

Publication of the Electricity Storage Handbook (Handbook) is funded through Dr. Imre Gyuk, U.S. Department of Energy (DOE) and Haresh Kamath, Electric Power Research Institute (EPRI) in collaboration with the National Rural Electric Cooperative Association (NRECA). Development of the Handbook's content was guided by a ten-member Advisory Panel representing system vendors, electric utilities, regulators, and trade associations.¹

The Handbook includes discussion of stationary energy storage systems that use batteries, flywheels, compressed air energy storage (CAES), and pumped hydropower and excludes thermal, hydrogen, and other forms of energy storage that could also support the grid, such as plug-in electric vehicles (PEVs) or electric vehicles (EVs). Both DOE and EPRI have separate programs which support PEVs and EVs.

This edition of the Handbook builds primarily upon the *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications*, released in December 2003, a landmark collaboration between EPRI and DOE. The first Handbook presented a broad perspective on the potential of energy storage in the national grid, comparative storage technology and benefits assessments, and a review of ten different storage technologies in 14 transmission and distribution (T&D) categories.

This edition of the Handbook is a how-to guide for electric systems engineers/planners, energy storage system vendors, and investors to aid in the selection, procurement, installation, and/or operation of stationary energy storage systems in today's electric grid. Various perspectives of grid electricity storage are presented for different stakeholders: generators and system operators, load-serving entities (LSEs) with various ownership structures, and customers. The Handbook includes a review of the current status of technical, financial, regulatory, and ownership issues that impact energy storage adoption, primarily with a U.S.-centric focus. Much of the material presented in this edition of the Handbook has been condensed and updated from existing reports from Sandia National Laboratories (SNL), EPRI, NRECA, other national laboratories, and industry sources published from the mid-1980s to the present. This edition presents updated information on storage technologies and their benefits in an operational and regulatory environment and recognizes energy storage as a grid component in further detail than the 2003 Handbook.

¹ The advisory panel members are Eva Gardow, FirstEnergy; Steve Willard, Public Service Company of New Mexico; Naum Pinsky, Southern California Edison; Rick Winter, UniEnergy Technologies; Mike Jacobs, Xtreme Power; Kimberly Pargoff, A123; Pramod Kulkarni, Customized Energy Solutions; Chet Sandberg (representing Electricity Storage Association); Janice Lin, California Energy Storage Association; and Ali Nourai, DNV-KEMA.

OUTLINE

This Handbook is organized into four chapters and appendices. Roadmaps are provided at the end of this section to aid in navigation of the Handbook.

Chapter 1: Electricity Storage Services and Benefits

The first chapter reviews 14 services and functional uses, including electricity storage services to the grid, ancillary services, grid system services and functional uses, end user/utility customer functional services and renewables integration that electricity storage provides to the grid as a generation, transmission and distribution (T&D), and customer-side resource. The chapter also provides a brief review of simultaneous use of electricity storage for multiple applications (stacked).

Chapter 2: Electricity Storage Technologies: Cost, Performance, Maturity

The second chapter presents the principles of operation for pumped hydro and Compressed Air Energy Storage (CAES) and the electrochemistry for a family of currently available battery technologies. Each technology section also includes capital and levelized cost of energy (LCOE) charts based on the responses of a first-of-a-kind, comprehensive survey of more than 40 storage vendors. An appendix to this chapter provides further detail on the component and system cost for each technology to provide select grid services, including representative schematics for each service.

Chapter 3: Methods/Tools for Evaluating Electricity Storage

The third chapter discusses screening-level and advanced production cost, electric stability, and financial tools that can be used to evaluate the impact of electricity storage in the grid. An appendix to this chapter provides a summary of specific evaluation tools currently available.

Chapter 4: Storage Systems Procurement and Installation

The final chapter provides an overview of procurement options based on approaches used both in the past and for current projects. Sections in this chapter address purchasing options, safety, interconnection and communication, warranty, and disposal issues. Further details on noteworthy past and present storage projects and a worldwide storage project database initiated by the DOE are presented in a related appendix.

References and Appendices

A glossary of select terms and an extensive reference database of reports published by DOE, EPRI, NRECA, and industry sources are among the supporting appendices provided at the end of the Handbook. References for material in the text are provided in footnotes.

Handbook Roadmaps

This Handbook addresses the what, why, and how of electricity energy storage for grid and stand-alone applications. It is intended for use by an audience that falls broadly into three groups:

Outline

utility and co-operative (co-op) engineers/system planners; system vendors and investors; and regulators and policy makers. The authors have developed roadmaps that guide the reader to the relevant sections of the Handbook based on their perceived needs in their exploration of electricity storage. These audiences each have different questions of significance to them, and each roadmap is organized to suit their needs. The following roadmaps provide a suggested navigation of the four chapters and their corresponding appendices providing additional detail and references on each topic of interest.

Handbook Roadmaps

Suggested Guide for Utility and Co-op Engineers/System Planners

What are the relevant use cases for electricity storage?

Chapter 1 identifies storage services and functional uses including storage for renewable integration and provides ranges and minimum requirements for storage systems with illustrative examples. The use cases and applications span generation, transmission and distribution (T&D) as well as customer-side applications.

What are the technology options and how can use cases of interest be assessed?

Chapter 2 describes current storage technologies and their high-level performance characteristics, maturity, and costs in dollars per kilowatt (\$/kW) and dollars per kilowatt hour (\$/kWh).

Chapter 4 identifies various technology-assessment tools from preliminary screening to more detailed analysis. Selected tools are described in Appendix A.

What are the costs and important procurement and installation issues?

Chapter 4 presents two different system procurement/ownership options for investor-owned utilities (IOUs) and co-ops. It addresses practical safety, interconnection, warranty, and codes issues to guide successful project completion.

Appendix B gives detailed system and component cost information organized by storage technology. These data were obtained from system vendors for the various technologies currently in use for stationary applications and were used to derive the capital costs in Chapter 2.

Appendix C provides sample Requests for Information (RFIs) and Requests for Proposals (RFPs) that can be modified to suit specific needs and serve as guidelines for system procurement processes.

Appendix D illustrates interconnection configurations for selected storage systems and gives representative interconnection equipment costs. These configurations can be changed to meet more specific site needs as necessary.

Appendix C contains a sample specification for cyber security guidance specific to Li-ion battery systems that can serve as a guideline for other storage technology systems.

How have public utility commissions (PUCs) treated storage and what are the regulatory drivers for storage?

Appendix E provides a comprehensive review PUC cases where storage was included and their outcomes.

Chapter 4 summarizes enacted and pending Federal Energy Regulatory Commission (FERC) and State regulatory initiatives that promote storage.

Which trade associations are promoting storage and what are the venues for networking in this community?

Chapter 4 identifies those industry groups and not-for-profit conferences that provide networking opportunities with system vendors, technology developers, and other utilities that use or are considering storage, as well as a window into Federal and State programs that promote storage deployment.

Suggested Guide for System Vendors and Investors

How do utilities and co-ops purchase electricity storage systems?

Chapter 4 presents two different ownership options for electricity storage systems and provides a high-level discussion of safety, interconnection, warranty, and codes that are important from the customer perspective.

Appendix C shows sample RFI and RFP documents that are representative of the terms and conditions that utilities and co-ops will likely seek in the procurement process.

Which industry trade groups promote electricity storage?

Chapter 4 identifies those industry groups that actively promote electricity storage and not-for-profit conferences that provide networking opportunities with a wide spectrum of the storage community.

What are the policy and regulatory drivers that impact electricity storage?

Appendix E provides a comprehensive review of past PUC cases that included electricity storage and their outcomes.

Chapter 4 lists enacted and pending FERC and State regulatory initiatives that promote electricity storage.

What are the relevant codes, interconnection, and safety issues?

Chapter 4 discusses safety, interconnection, communication, and warranty issues that are important to prospective customers in the utility sector.

Where can full systems be tested and what are the test standards/protocols?

Appendix F identifies several test facilities and capabilities which can test fully configured systems and discusses the test protocols and standards that are being formulated to govern standardized performance testing of storage systems.

Suggested Guide for Regulators and Policy Makers

What are the services and functional uses of electricity storage?

Chapter 1 describes various services and functional uses of electricity storage in the grid with illustrative charts, including the use of electricity storage to support renewable resource integration.

What are the current electricity storage technologies?

Chapter 2 describes current electricity storage technologies, their high-level performance characteristics, and their maturities. Additional cost detail is provided in Appendix B and Appendix D.

How has storage been addressed by other PUCs?

Appendix E presents a summary of regulatory cases and the outcomes in several State PUC filings that address electricity storage.

ENERGY STORAGE 101

What is energy storage? Energy storage mediates between variable sources and variable loads. Without storage, energy generation must equal energy consumption. Energy storage works by moving energy through time. Energy generated at one time can be used at another time through storage. Electricity storage is one form of energy storage. Other forms of energy storage include oil in the Strategic Petroleum Reserve and in storage tanks, natural gas in underground storage reservoirs and pipelines, thermal energy in ice, and thermal mass/adobe.

Electricity storage is not new. In the 1780s Galvani demonstrated "animal electricity" and in 1799 Volta invented the modern battery. In 1836 batteries were adopted in telegraph networks. In the 1880s, lead-acid batteries were the original solution for night-time load in the private New York City area direct current (dc) systems. The batteries were used to supply electricity to the load during high demand periods and to absorb excess electricity from generators during low demand periods for sale later. The first U.S. large-scale electricity storage system was 31 megawatts (MW) of pumped storage in 1929 at the Connecticut Light & Power Rocky River Plant. As of 2011, 2.2%² of electricity was stored world-wide, mostly in pumped storage.

In this Handbook, a complete electricity storage system (that can connect to the electric grid or operate in a stand-alone mode) comprises two major subcomponents: storage and the power conversion electronics. These subsystems are supplemented by other balance-of-plant components that include monitoring and control systems that are essential to maintain the health and safety of the entire system. These balance-of-plant components include the building or other physical enclosure, miscellaneous switchgear, and hardware to connect to the grid or the customer load. A schematic representation of a complete energy storage system is shown in Figure 1 with a generic storage device representing a dc storage source, such as a battery or flywheel.

In battery and flywheel storage systems, the power conversion system is a bidirectional device that allows the dc to flow to the load after it is converted to alternating current (ac) and allows ac to flow in the reverse direction after conversion to dc to charge the battery or flywheel. The monitoring and control subcomponents may not be a discrete box as shown in the figure below, but could be integrated within the power conversion system (PCS) itself.

² Source: "Annual Electric Generator Report", 2011 EIA - Total Capacity 2009; U.S. Energy Information Administration, Form EIA-860, 2011.

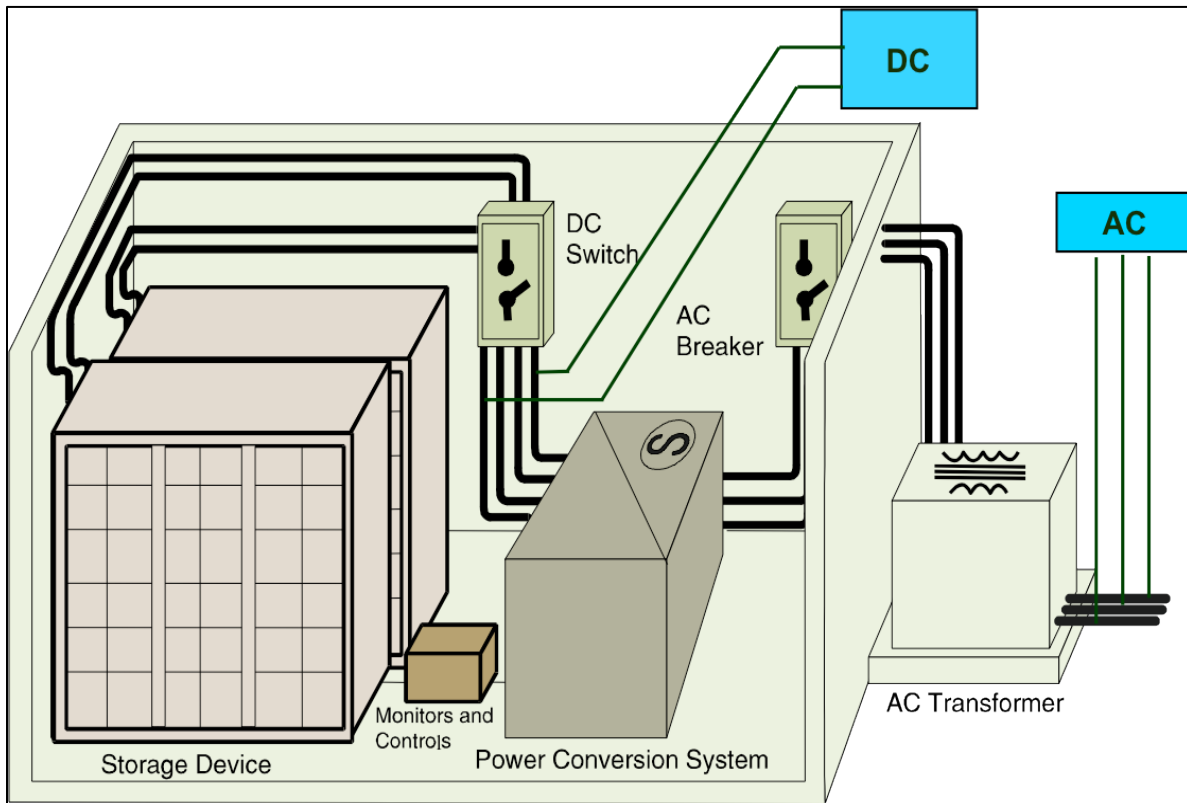


Figure 1. Schematic of a Battery Energy Storage System

(Source: Sandia National Laboratories)

CAES involves high-pressure air stored in underground caverns or above-ground storage vessels (e.g., high-pressure pipes or tanks). In pumped hydroelectric energy storage (PHES), energy is stored by pumping water to an upper reservoir at a higher elevation than the system's lower reservoir.

CHAPTER 1. ELECTRICITY STORAGE SERVICES AND BENEFITS

Operational changes to the grid, caused by restructuring of the electric utility industry and electricity storage technology advancements, have created an opportunity for storage systems to provide unique services to the evolving grid. Regulatory changes in T&D grid operations, for instance, impact the implementation of electricity storage into the grid as well as other services that storage provides. Although electricity storage systems provide services similar to those of other generation devices, their benefits vary and are thoroughly discussed in this chapter.

Until the mid-1980s, energy storage was used only to time-shift from coal off-peak to replace natural gas on-peak so that the coal units remained at their optimal output as system load varied. These large energy storage facilities stored excess electricity production during periods of low energy demand and price and discharged it during peak load times to reduce the cycling or curtailment of the coal load units. This practice not only allowed the time-shifting of energy but also reduced the need for peaking capacity that would otherwise be provided by combustion turbines. The operational and monetary benefits of this strategy justified the construction of many pumped hydro storage facilities. From the 1920s to the mid-1980s, more than 22 gigawatts (GW) of pumped hydro plants were built in the United States. After this period, the growth in pumped hydro capacity stalled due to environmental opposition³ and the changing operational needs of the electric grid, triggered by the deregulation and restructuring of the electric utility industry.

By the mid-1980s, the push was stronger to develop battery and other storage technologies to provide services to the electric grid. However, these technologies could not match the ability of pumped hydro to provide large storage capacities. In the late 1980s, researchers at DOE/SNL and at EPRI were identifying other operational needs of the electric grid that could be met in shorter storage durations of 1 to 6 hours rather than the 8 to 10+ hours that pumped hydro provided.

Two SNL reports^{4,5} in the early 1990s identified and described 13 services that these emerging storage technologies could provide. A more recent report, *Energy Storage for the Electricity Grid: Benefits and Market Potential Assessment Guide*⁶ expanded the range of the grid services and provided significantly more detail on 17 services as well as guidance on estimating the

³ From the 2003 Handbook: “the addition of pumped hydro facilities is very limited, due to the scarcity of further cost-effective and environmentally acceptable sites in the U.S.” *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications*, L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation; EPRI ID 1001834, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC, 2003.

⁴ “*Battery Energy Storage: A Preliminary Assessment of National Benefits (The Gateway Benefits Study)*,” Abbas Ali Akhil; Hank W Zaininger; Jonathan Hurwitch; Joseph Badin, SAND93- 3900, Albuquerque, NM, December 1993.

⁵ “*Battery Energy Storage for Utility Applications: Phase I Opportunities Analysis*,” Butler, Paul Charles, SAND94-2605, Albuquerque, NM October 1994..

⁶ “*Energy Storage for the Electricity Grid: Benefits and Market Potential Assessment Guide*,” Eyer, James M. – distributed Utility Associates, Inc., Garth Corey – Ktech Corporation, SAND2010-0815, Albuquerque, NM and Livermore, CA, February 2010.

Chapter 1. Electricity Storage Services and Benefits

benefits accrued by these services.⁷ Other works have also documented use cases and services that storage provides to the grid. Most notably, EPRI's Smart Grid Resource Center Use Case Repository contains over 130 documents that discuss various aspects of storage.⁸ Similarly, California Independent System Operator (CAISO) also describes eight scenarios supplemented by activity diagrams to demonstrate the use of storage for grid operations and control.⁹

This Handbook combines that knowledge base and includes the description and service-specific technical detail of 18 services and applications in five umbrella groups, as listed in Table 1.

Table 1. Electric Grid Energy Storage Services Presented in This Handbook

Bulk Energy Services		Transmission Infrastructure Services	
Electric Energy Time-Shift (Arbitrage)		Transmission Upgrade Deferral	
Electric Supply Capacity		Transmission Congestion Relief	
Ancillary Services		Distribution Infrastructure Services	
Regulation		Distribution Upgrade Deferral	
Spinning, Non-Spinning and Supplemental Reserves		Voltage Support	
Voltage Support		Customer Energy Management Services	
Black Start		Power Quality	
Other Related Uses		Power Reliability	
		Retail Electric Energy Time-Shift	
		Demand Charge Management	

1.1 Bulk Energy Services

1.1.1 Electric Energy Time-shift (Arbitrage)

Electric energy time-shift involves purchasing inexpensive electric energy, available during periods when prices or system marginal costs are low, to charge the storage system so that the stored energy can be used or sold at a later time when the price or costs are high. Alternatively, storage can provide similar time-shift duty by storing excess energy production, which would otherwise be curtailed, from renewable sources such as wind or photovoltaic (PV). The functional operation of the storage system is similar in both cases, and they are treated interchangeably in this discussion.

⁷ An application, or grid service, is a use whereas a benefit connotes a value. A benefit is generally quantified in terms of the monetary or financial value.

⁸ EPRI Smartgrid Resource Center: Use Case Repository, <http://smartgrid.epri.com/Repository/Search.aspx?search=storage>, last accessed May 9, 2013.

⁹ "IS-1 ISO Uses Energy Storage for Grid Operations and Control," Ver 2.1, California ISO, Folsom, CA, November 2010, <http://www.caiso.com/285f/285fb7964ea00.pdf>, last accessed May 9, 2013.

Technical Considerations

Storage System Size Range: 1 – 500 MW

Target Discharge Duration Range: <1 hour

Minimum Cycles/Year: 250 +

Storage used for time-shifting energy from PV or smaller wind farms would be in the lower end of the system storage size and duration ranges shown above, whereas storage for arbitrage in large utility applications or in conjunction with larger wind farms or groups of wind and/or PV plants would fall in the upper end of these ranges.

Both storage variable operating cost (non-energy-related) and storage efficiency are especially important for this service. Electric energy time-shift involves many possible transactions with economic merit based on the difference between the cost to purchase, store, and discharge energy (discharge cost) and the benefit derived when the energy is discharged.

Any increase in variable operating cost or reduction of efficiency reduces the number of transactions for which the benefit exceeds the cost. That number of transactions is quite sensitive to the discharge cost, so a modest increase may reduce the number of viable transactions considerably. Two performance characteristics that have a significant impact on storage variable operating cost are round-trip efficiency of the storage system and the rate at which storage performance declines as it is used.

In addition, seasonal and diurnal electricity storage can be considered as a bulk service. It can be very useful for wind or PV if there are significant seasonal and diurnal differences.

1.1.2 Electric Supply Capacity

Depending on the circumstances in a given electric supply system, energy storage could be used to defer and/or to reduce the need to buy new central station generation capacity and/or purchasing capacity in the wholesale electricity marketplace.

The marketplace for electric supply capacity is evolving. In some cases, generation capacity cost is included in wholesale energy prices (as an allocated cost per unit of energy). In other cases, market mechanisms may allow for capacity-related payments.

Technical Considerations

Storage System Size Range: 1 – 500 MW

Target Discharge Duration Range: 2 – 6 hours

Minimum Cycles/Year: 5 - 100

The operating profile for storage used as supply capacity (characterized by annual hours of operation, frequency of operation, and duration of operation for each use) is location-specific. Consequently, it is challenging to make generalizations about storage discharge duration for this service. Another key criterion affecting discharge duration for this service is the way that generation capacity is priced. For example, if capacity is priced per hour, then storage plant duration is flexible. If prices require that the capacity resource be available for a specified duration for each occurrence (e.g., five hours), or require operation during an entire time period

Chapter 1. Electricity Storage Services and Benefits

(e.g., 12:00 p.m. to 5:00 p.m.), then the storage plant discharge duration must accommodate those requirements.

The two plots in Figure 2 illustrate the capacity constraint and how storage acts to compensate the deficit. The upper plot shows the three weekdays when there is need for peaking capacity. The lower plot shows storage discharge to meet load during those three periods and also shows

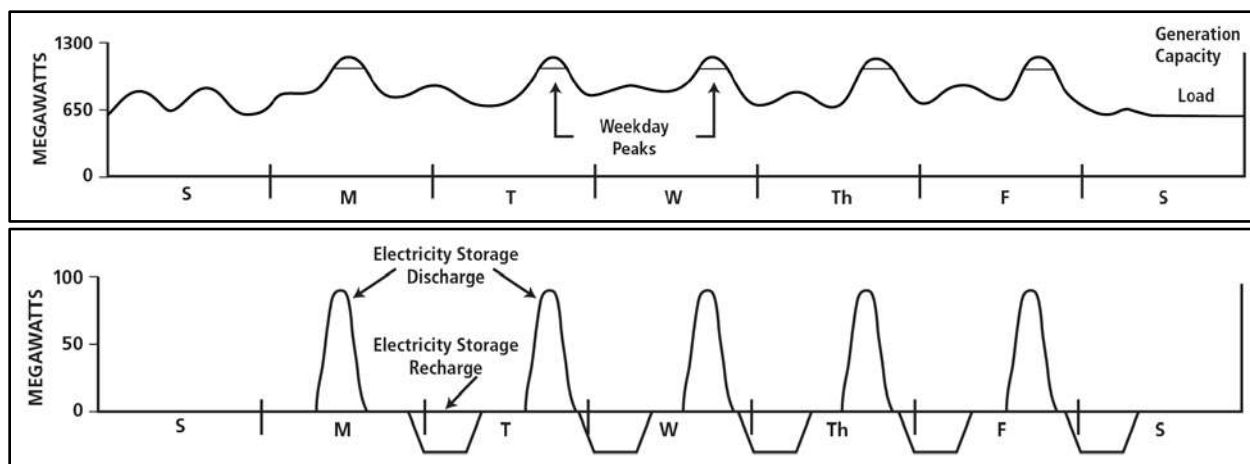


Figure 2. Storage for Electric Supply Capacity

that the storage is charged starting just before midnight and ending late at night during the times when system load is lower.

1.2 Ancillary Services

1.2.1 Regulation

Regulation is one of the ancillary services for which storage is especially well-suited. Regulation involves managing interchange flows with other control areas to match closely the scheduled interchange flows and momentary variations in demand within the control area. The primary reasons for including regulation in the power system are to maintain the grid frequency and to comply with the North American Electric Reliability Council's (NERC's) Real Power Balancing Control Performance (BAL001) and Disturbance Control Performance (BAL002) Standards.

Regulation is used to reconcile momentary differences caused by fluctuations in generation and loads. Regulation is used for damping of that difference. Consider the example shown in Figure 3. The load demand line in Figure 3 shows numerous fluctuations depicting the imbalance between generation and load without regulation. The thicker line in the plot shows a smoother system response after damping of those fluctuations with regulation.

Generating units that are online and ready to increase or decrease power as needed are used for regulation and their output is increased when there is a momentary shortfall of generation to

provide up regulation. Conversely, regulation resources' output is reduced to provide down regulation when there is a momentary excess of generation.

An important consideration in this case is that large thermal base-load generation units in regulation incur significant wear and tear when they provide variable power needed for regulation duty.

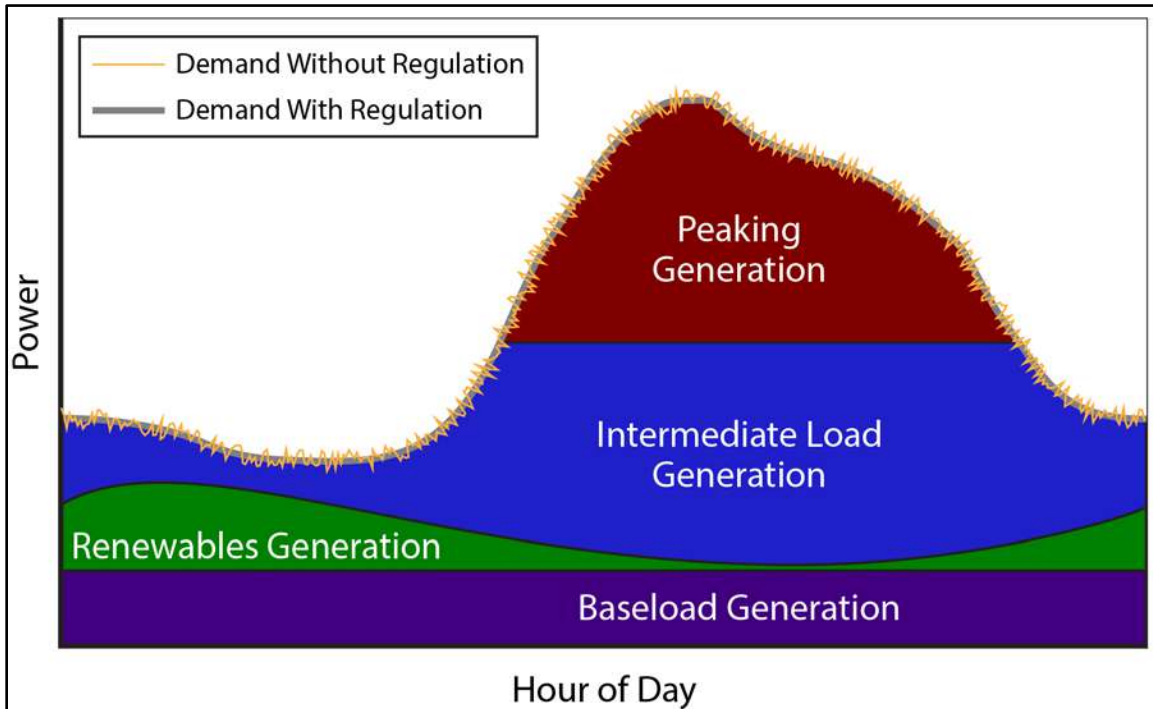


Figure 3. System Load Without and With Regulation

(Source: Sandia National Laboratories)

Two possible operational modes for 1 MW of storage used for regulation and three possible operational modes for generation used for regulation are shown in Figure 4. The leftmost plot shows how less-efficient storage could be used for regulation. In that case, increased storage discharge is used to provide up regulation and reduced discharge is used to provide down regulation. In essence, one-half of the storage's capacity is used for up regulation and the other half of the storage capacity is used for down regulation (similar to the rightmost plot, which shows how 1 MW of generation is often used for regulation service). Next, consider the second plot, which shows how 1 MW of efficient storage can be used to provide 2 MW of regulation – 1 MW up and 1 MW down – using discharging and charging, respectively.

When storage provides down regulation by charging, it absorbs energy from the grid; the storage operator must pay for that energy. That is notable – especially for storage with lower efficiency – because the cost for that energy may exceed the value of the regulation service.

Technical Considerations

Storage System Size Range: 10 – 40 MW

Target Discharge Duration Range: 15 minutes to 60 minutes

Minimum Cycles/Year: 250 – 10,000

The rapid-response characteristic (i.e., fast ramp rate) of most storage systems makes it valuable as a regulation resource. Storage used for regulation should have access to and be able to respond to the area control error (ACE) signal or an automatic generation control (AGC) signal if one is available from the Balancing Authority in which the storage system is located, as opposed to conventional plants, which generally follow an AGC signal. The equivalent benefit of regulation

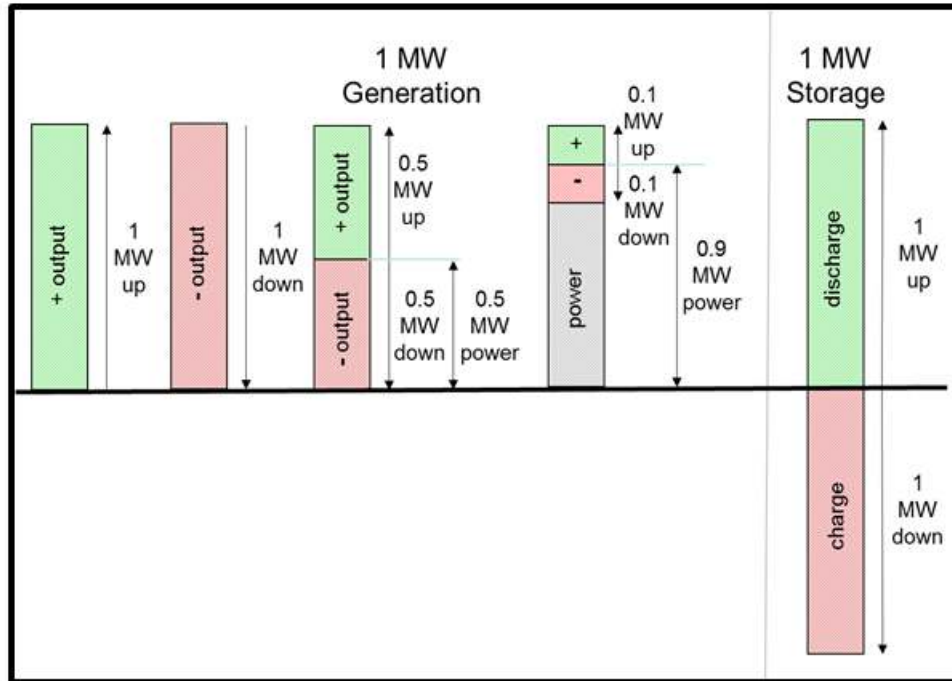


Figure 4. Storage and Generation Operation for Regulation

(Source: E&I Consulting)

from storage with a fast ramp rate (e.g., flywheels, capacitors, and some battery types) is on the order of two times that of regulation provided by conventional generation,¹⁰ due to the fact that it can follow the signal more accurately and thus reduce the total wear and tear on other generation.

Figure 5 shows two plots to illustrate the storage response for a regulation requirement. The upper plot is an exaggerated illustration of the generation variance in response to fluctuating loads. The lower plot shows storage either discharging or charging to inject or absorb the generation as needed to eliminate the need for cycling of the generation units.

¹⁰ “Assessing the Value of Regulation Resources Based on Their Time Response Characteristics”, Makarov YV, S Lu, J Ma, TB Nguyen, PNNL-17632, Pacific Northwest National Laboratory, Richland, WA, June 2008.

Chapter 1. Electricity Storage Services and Benefits

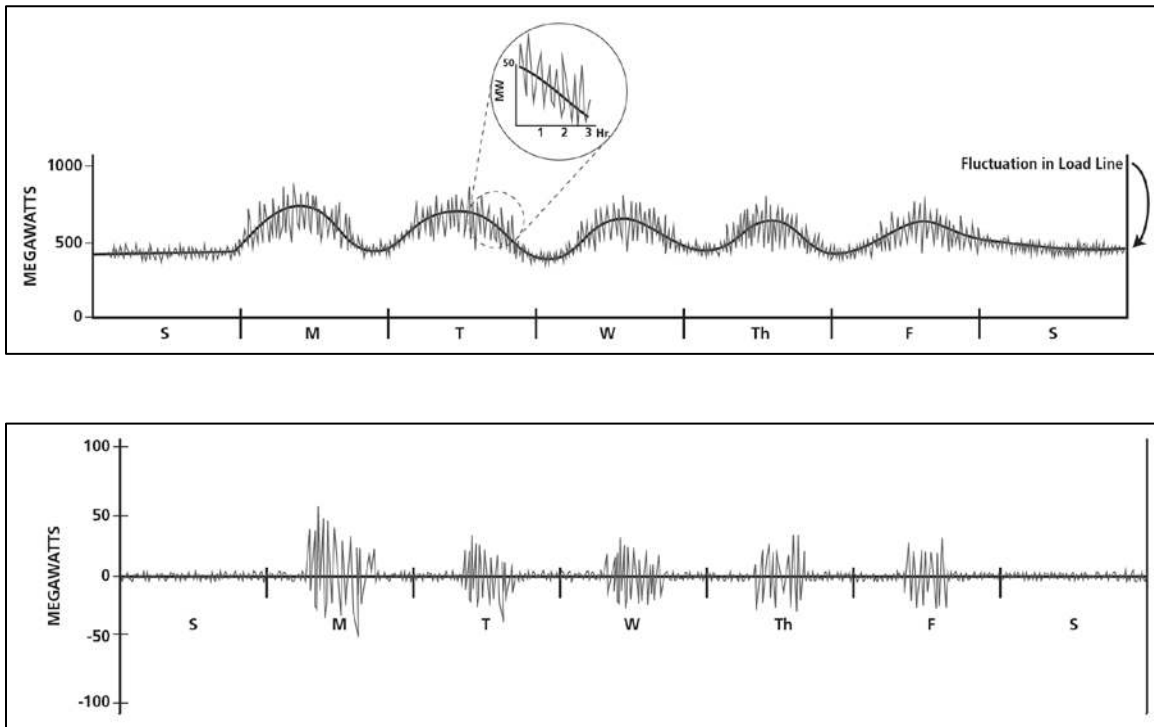


Figure 5. Storage for Regulation

1.2.2 Spinning, Non-Spinning, and Supplemental Reserves

Operation of an electric grid requires reserve capacity that can be called upon when some portion of the normal electric supply resources become unavailable unexpectedly.

Generally, reserves are at least as large as the single largest resource (e.g., the single largest generation unit) serving the system and reserve capacity is equivalent to 15% to 20% of the normal electric supply capacity. NERC and FERC define reserves differently based on different operating conditions. For simplicity, this Handbook discusses three generic types of reserve to illustrate the role of storage in this service:

Spinning Reserve¹¹ (Synchronized) – Generation capacity that is online but unloaded and that can respond within 10 minutes to compensate for generation or transmission outages. ‘Frequency- responsive’ spinning reserve responds within 10 seconds to maintain system frequency. Spinning reserves are the first type used when a shortfall occurs.

¹¹ Spinning reserve is defined in the NERC Glossary as “Unloaded generation that is synchronized and ready to serve additional demand.”

Non-Spinning Reserve¹² (Non-synchronized) – Generation capacity that may be offline or that comprises a block of curtailable and/or interruptible loads and that can be available within 10 minutes.

Supplemental Reserve – Generation that can pick up load within one hour. Its role is, essentially, a backup for spinning and non-spinning reserves. Backup supply may also be used as backup for commercial energy sales. Unlike spinning reserve capacity, supplemental reserve capacity is not synchronized with grid frequency. Supplemental reserves are used after all spinning reserves are online.

Importantly for storage, generation resources used as reserve capacity must be online and operational (i.e., at part load). Unlike generation, in almost all circumstances, storage used for reserve capacity does not discharge at all; it just has to be ready and available to discharge when needed.

Technical Considerations

Storage System Size Range: 10 – 100 MW

Target Discharge Duration Range: 15 minutes – 1 hour

Minimum Cycles/Year: 20 – 50

Reserve capacity resources must receive and respond to appropriate control signals. Figure 6 shows how storage responds to spinning reserve requirements. The upper plot shows a loss of generation and the lower plot shows the immediate response with a 30-minute discharge to provide the reserve capacity until other generation is brought online.

¹² Non-spinning reserve is not uniformly the same in different reliability regions. It generally consists of generation resources that are offline, but could be brought online within 10 to 30 minutes and could also include loads that can be interrupted in that time window.

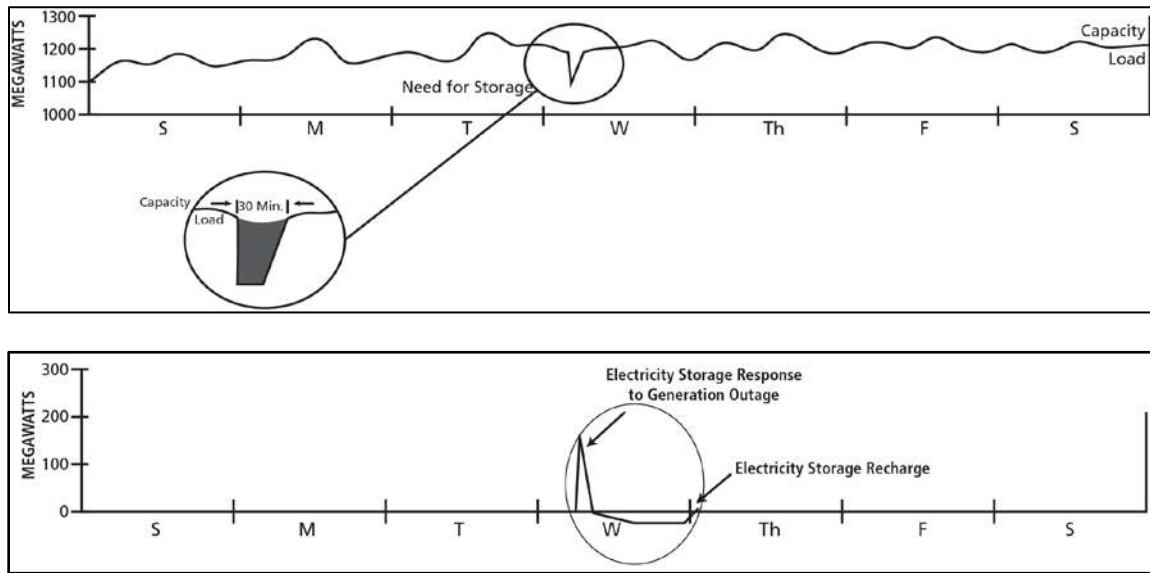


Figure 6. Storage for Reserve Capacity

1.2.3 Voltage Support

A requirement for electric grid operators is to maintain voltage within specified limits. In most cases, this requires management of reactance, which is caused by grid-connected equipment that generates, transmits, or uses electricity and often has or exhibits characteristics like those of inductors and capacitors in an electric circuit. To manage reactance at the grid level, system operators need voltage support resources to offset reactive effects so that the transmission system can be operated in a stable manner.

Normally, designated power plants are used to generate reactive power (VAR) to offset reactance in the grid. These power plants could be displaced by strategically placed energy storage within the grid at central locations or taking the distributed approach and placing multiple VAR-support storage systems near large loads.

Technical Considerations

Storage System Size Range: 1 – 10 mega volt-ampere reactive (MVAR)

Target Discharge Duration Range: Not Applicable

Minimum Cycles/Year: Not Applicable

The PCS of the storage systems used for voltage support must be capable of operating at a non-unity power factor, to source and sink reactive power or volt-ampere reactive (VARs). This capability is available in all PCSs used in today's storage systems. Real power is not needed from the battery in this mode of operation and thus discharge duration and minimum cycles per year are not relevant in this case.

Chapter 1. Electricity Storage Services and Benefits

The nominal time needed for voltage support is assumed to be 30 minutes — time for the grid system to stabilize and, if necessary, to begin orderly load shedding to match available generation. Figure 7 shows three discharges of storage: with active injection of real power and

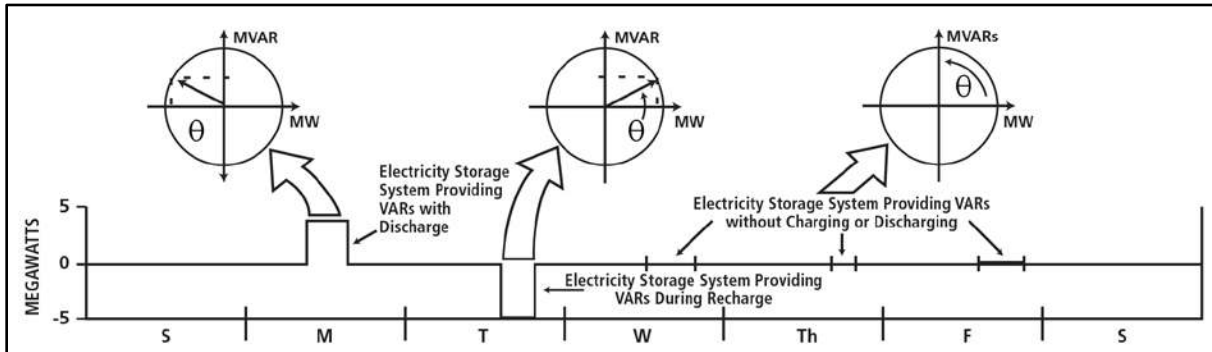


Figure 7. Storage for Voltage Support Service

VARs, with absorbing power to balance voltage while providing VARs, and providing VARs only without real power injection or absorption as needed by the grid.

1.2.4 Black Start

Storage systems provide an active reserve of power and energy within the grid and can be used to energize transmission and distribution lines and provide station power to bring power plants on line after a catastrophic failure of the grid. Golden Valley Electric Association uses the battery system in Fairbanks for this service when there is an outage of the transmission intertie with Anchorage. The operation of the battery is illustrated in Figure 8, which shows its discharge to provide charging current to two transmission paths as needed, as well as start-up power to two diesel power plants that serve Fairbanks until the intertie is restored.

Storage can provide similar startup power to larger power plants, if the storage system is suitably sited and there is a clear transmission path to the power plant from the storage system's location.

Technical Considerations

Storage System Size Range: 5 – 50 MW

Target Discharge Duration Range: 15 minutes – 1 hour

Minimum Cycles/Year: 10 – 20

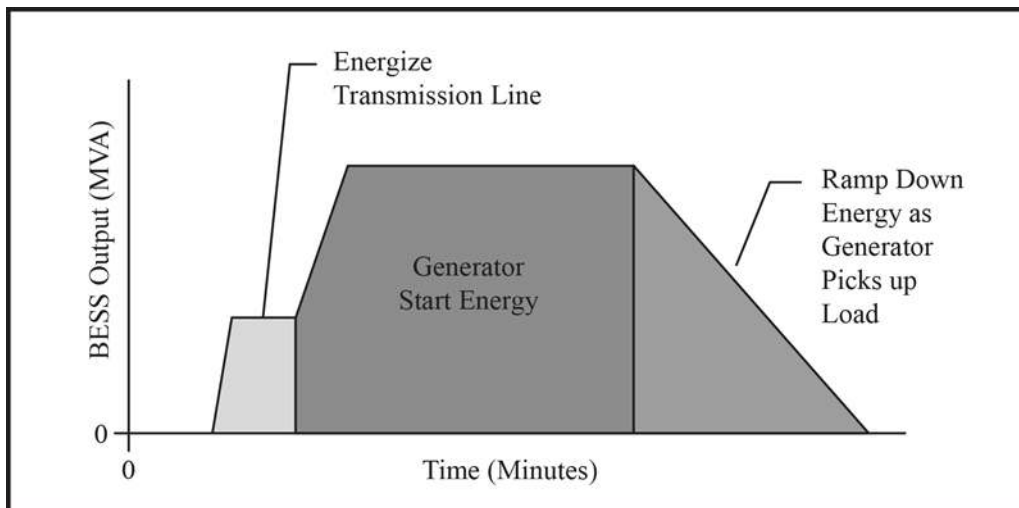


Figure 8. Black Start Service by Storage
(Courtesy: Golden Valley Electric Association)

1.2.5 Other Related Uses

1.2.5.1 Load Following/Ramping Support for Renewables

Electricity storage is eminently suitable for damping the variability of wind and PV systems and is being widely used in this application. Technically, the operating requirements for a storage system in this application are the same as those needed for a storage system to respond to a rapidly or randomly fluctuating load profile. Most renewable applications with a need for storage will specify a maximum expected up- and down-ramp rate in MW/minute and the time duration of the ramp. This design guidance for the storage system is applicable for load following and renewable ramp support; this Handbook therefore treats them as the same application.

Load following is characterized by power output that generally changes as frequently as every several minutes. The output changes in response to the changing balance between electric supply and load within a specific region or area. Output variation is a response to changes in system frequency, timeline loading, or the relation of these to each other that occurs as needed to maintain the scheduled system frequency and/or established interchange with other areas within predetermined limits.

Conventional generation-based load following resources' output *increases* to follow demand *up* as system load increases. Conversely, load following resources' output *decreases* to follow demand *down* as system load decreases. Typically, the amount of load following needed in the up direction (load following up) increases each day as load increases during the morning. In the evening, the amount of load following needed in the down direction (load following down) increases as aggregate load on the grid drops. A simple depiction of load following is shown in Figure 9.

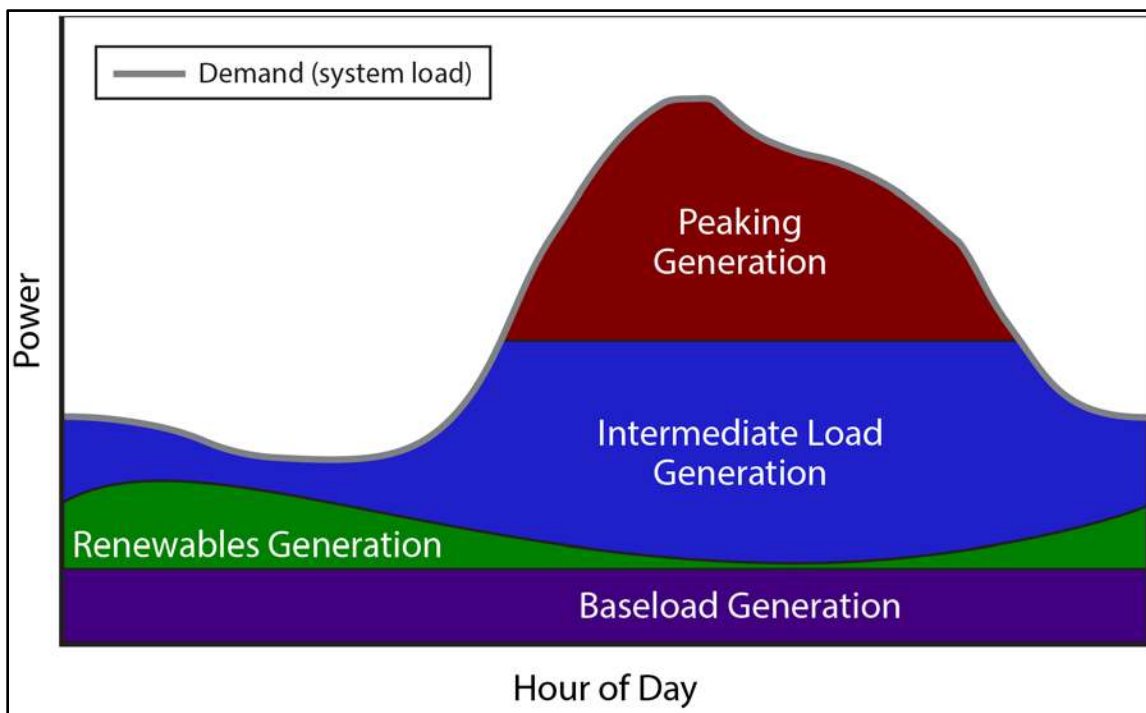


Figure 9. Electric Supply Resource Stack

Normally, generation is used for load following. For load following up, generation is operated such that its output is less than its design or rated output (also referred to as ‘part load operation’). Consequently, the plant heat rates, fuel cost, and emission are increased. This allows operators to increase the generator’s output, as needed, to provide load following up to accommodate increasing load. For load following down, generation starts at a high output level, perhaps even at design output, and the output is decreased as load decreases.

These operating scenarios are notable because operating generation at part load requires more fuel per megawatt hour (MWh) and results in increased air emissions per MWh relative to generation operated at its design output level. Varying the output of generators (rather than operating at constant output) will also increase fuel use and air emissions, as well as the need for generator maintenance and thus variable operations and maintenance (O&M) costs. In addition, if a fossil plant has to shut down during off-peak periods, there will be a significant increase in fuel use, O&M, and emissions. Plant reliability will also deteriorate, resulting in the need for significant purchases of replacement energy.

Storage is well-suited to load following for several reasons. First, most types of storage can operate at partial output levels with relatively modest performance penalties. Second, most types of storage can respond very quickly (compared to most types of generation) when more or less output is needed for load following. Consider also that storage can be used effectively for both load following up (as load increases) and for load following down (as load decreases), either by discharging or by charging.

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In market areas, when charging storage for load following, the energy stored must be purchased at the prevailing wholesale price. This is an important consideration, especially for storage with lower efficiency and/or if the energy used for charging is relatively expensive, because the cost of energy used to charge storage (to provide load following) may exceed the value of the load following service.

Conversely, the value of energy *discharged* from storage to provide load following is determined by the prevailing price for wholesale energy. Depending on circumstances (i.e., if the price for the load following service does not include the value of the wholesale energy involved), when discharging for load following, two benefits accrue – one for the load following service and another for the energy.

Note that in this case, storage competes with central and aggregated distributed generation and with aggregated demand response/load management resources including interruptible loads and direct load control.

Technical Considerations

Storage System Size Range: 1 – 100 MW

Target Discharge Duration Range: 15minutes – 1 hour

Minimum Cycles/Year: Not Applicable

Storage used for load following should be reliable or it cannot be used to meet contractual obligations associated with bidding in the load following market. Storage used for load following will probably need access to AGC from the respective independent system operator (ISO). Typically, an ISO requires output from an AGC resource to change every minute.

Other considerations include synergies with other services. Large/central storage used for load following may be especially complementary to other services if the charging and discharging for the other services can be coordinated. For example, storage used to provide generation capacity mid-day could be charged in the evening, thus following diminished system demand down during evening hours.

Load following could have good synergies with renewables capacity firming, electric energy time-shift, and possibly electric supply reserve capacity applications. If storage is distributed, then that same storage could also be used for most of the distributed applications and for voltage support.

1.2.5.2 Frequency Response

Frequency response is very similar to regulation, described above, except it reacts to system needs in even shorter time periods of seconds to less than a minute when there is a sudden loss of

Chapter 1. Electricity Storage Services and Benefits

a generation unit or a transmission line. As shown in Figure 10,¹³ various generator response actions are needed to counteract this sudden imbalance between load and generation to maintain the system frequency and stability of the grid. The first response within the initial seconds is the primary frequency control response of the governor action on the generation units to increase their power output as shown in the lower portion of the figure. This is followed by the longer duration secondary frequency control response by the AGC that spans the half a minute to several minutes shown by the dotted line in the lower portion of Figure 10. It is important to note that the rate at which the frequency decays after the triggering event – loss of generator or transmission – is directly proportional to the aggregate inertia within the grid at that instant. The rotating mass of large generators and/or the aggregate mass of many smaller generators collectively determines this inertia.

The combined effect of inertia and the governor actions determines the rate of frequency decay and recovery shown in the arresting and rebound periods in the upper portion of Figure 10. This is also the window of time in which the fast-acting response of flywheel and battery storage systems excels in stabilizing the frequency. The presence of fast-acting storage assures a smoother transition from the upset period to normal operation if the grid frequency is within its normal range. The effectiveness of fast-acting storage in this application has been successfully utilized by utilities¹⁴ and also described in other reports and papers.¹⁵

¹³ “Use of Frequency Response Metrics to Assess the Planning and Operating Requirements for Reliable Integration of Variable Renewable Generation,” Joseph H. Eto (Principal Investigator) et al., LBNL-4142E, Lawrence Berkeley National Laboratory, Berkeley, CA, December 2010, <http://www.ferc.gov/industries/electric/indus-act/reliability/frequencyresponsemetrics-report.pdf>), last accessed on March 25, 2013.

¹⁴ See BEWAG and PREPA projects in Appendix G: Noteworthy Projects.

¹⁵ “Energy Storage – a Cheaper, Faster and Cleaner Alternative to Conventional Frequency Regulation,” a white paper by the California Energy Storage Alliance (CESA), Berkeley, CA, (http://www.ice-energy.com/stuff/contentmgr/files/1/76d44bfc1077e7fad6425102e55c0491/download/cesa_energy_storage_for_frequency_regulation.pdf), last accessed March 25, 2013.

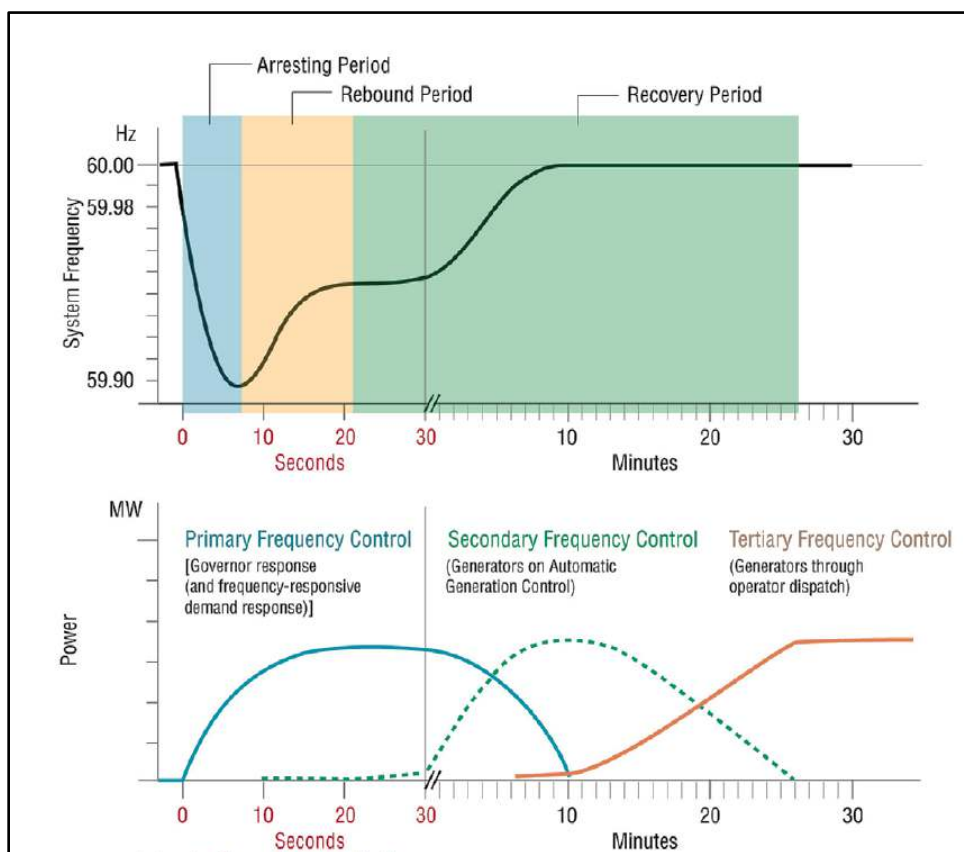


Figure 10. The Sequential Actions of Primary, Secondary, and Tertiary Frequency Controls Following the Sudden Loss of Generation and Their Impacts on System Frequency

The size of storage systems to be used in frequency response mode is proportional to the grid or balancing area in which they are needed. Generally, storage systems in the 20 MW and greater size can provide effective frequency response due to their fast action; some studies¹⁶ have shown that the response is twice as effective as a conventional fossil-fueled generator, including combustion turbines (CTs) and coal units. However, location of the storage system within the grid with respect to other generation, transmission corridors, and loads plays a crucial role in the effectiveness as a frequency response resource.

1.3 Transmission Infrastructure Services

1.3.1 Transmission Upgrade Deferral

Transmission upgrade deferral involves delaying – and in some cases avoiding entirely – utility investments in transmission system upgrades, by using relatively small amounts of storage.

¹⁶ Ibid.

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Consider a transmission system with peak electric loading that is approaching the system's load-carrying capacity (design rating). In some cases, installing a small amount of energy storage downstream from the nearly overloaded transmission node could defer the need for the upgrade for a few years.

The key consideration is that a small amount of storage can be used to provide enough incremental capacity to defer the need for a large lump investment in transmission equipment. Doing so reduces overall cost to ratepayers, improves utility asset utilization, allows use of the capital for other projects, and reduces the financial risk associated with lump investments.

Notably, for most nodes within a transmission system, the highest loads occur on just a few days per year, for just a few hours per year. Often, the highest annual load occurs on one specific day with a peak somewhat higher than any other day. One important implication is that storage used for this application can provide significant benefits with limited or no need to discharge. Given that most modular storage has a high variable operating cost, this may be especially attractive in such instances.

Although the emphasis for this application is on transmission upgrade deferral, a similar rationale applies to transmission equipment life extension. That is, if storage use reduces loading on existing equipment that is nearing its expected life, the result could be to extend the life of the existing equipment. This may be especially compelling for transmission equipment that includes aging transformers and underground power cables.

Technical Considerations

Storage System Size Range: 10 – 100 MW

Target Discharge Duration Range: 2 – 8 hours

Minimum Cycles/Year: 10 – 50

Energy storage must serve sufficient load, for as long as needed, to keep loading on the transmission equipment below a specified maximum.

Figure 11 illustrates the use of storage for transmission deferral. The lower plot shows storage being discharged on Wednesday afternoon to compensate for the high load on the substation transformer, as shown in the upper plot. The storage is recharged when the feeder load reduces in the late evening. Alternatively, the storage can be recharged during the late night as long as it is available to serve the peak load that the transformer is likely to see the following day(s).

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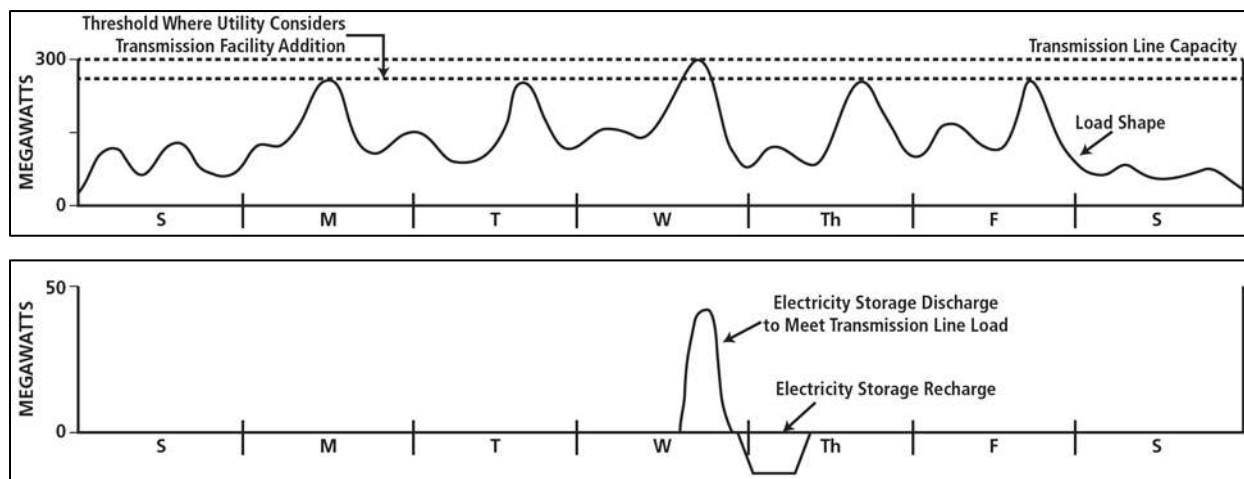


Figure 11. Storage for Transmission and Distribution Deferral

1.3.2 Transmission Congestion Relief

Transmission congestion occurs when available, least-cost energy cannot be delivered to all or some loads because transmission facilities are not adequate to deliver that energy. When transmission capacity additions do not keep pace with the growth in peak electric demand, the transmission systems become congested. Thus during periods of peak demand, the need and cost for more transmission capacity increases along with transmission access charges. Transmission congestion may also lead to increased congestion costs or locational marginal pricing (LMP) for wholesale electricity at certain transmission nodes.

Electricity storage can be used to avoid congestion-related costs and charges, especially if the costs become onerous due to significant transmission system congestion. In this service, storage systems would be installed at locations that are electrically downstream from the congested portion of the transmission system. Energy would be stored when there is no transmission congestion, and it would be discharged (during peak demand periods) to reduce peak transmission capacity requirements.

Technical Considerations

Storage System Size Range: 1 – 100 MW

Target Discharge Duration Range: 1 – 4 hours

Minimum Cycles/Year: 50 - 100

The discharge duration needed for transmission congestion relief cannot be generalized easily, given all the possible options. As with the Transmission upgrade deferral service, it may require only a few hours of support during the year when congestion relief is required. Generally, congestion charges apply for just a few occurrences during a year when there are several consecutive hours of transmission congestion.

Figure 12 illustrates the storage response in transmission congestion relief service. The upper plot shows four instances in which load exceeds the capacity of the transmission line. The lower plot shows storage discharge during those four events and a recharge during the late night when the system load is lower and the transmission line is lightly loaded.

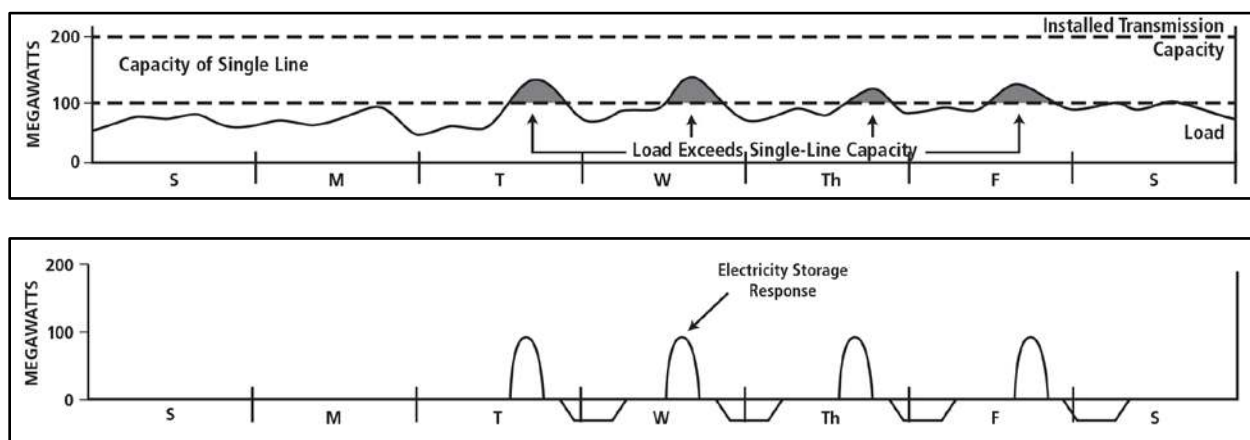


Figure 12. Storage for Transmission Congestion Relief

1.3.3 Other Related Uses

Energy storage used for transmission support improves the transmission system performance by compensating for electrical anomalies and disturbances such as voltage sag, unstable voltage, and sub-synchronous resonance. The result is a more stable system. It is similar to the network stability ancillary service that is not addressed in this Handbook. Benefits from transmission support are highly situation-specific and site-specific. Two cases are briefly described:

Transmission Stability Damping: Increase load-carrying capacity by improving dynamic stability.

Sub-synchronous Resonance Damping: Increase line capacity by allowing higher levels of series compensation by providing active real and/or reactive power modulation at sub-synchronous resonance modal frequencies.

Technical Considerations

Storage System Size Range: 10 – 100 MW

Target Discharge Duration Range: 5 seconds – 2 hours

Minimum Cycles/Year: 20 - 100

Energy storage must be capable of sub-second response, partial state-of-charge operation, and many charge-discharge cycles. For storage to be most beneficial as a transmission support resource, it should provide both real and reactive power. Typical discharge durations for transmission support are between one and 20 seconds.

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Figure 13 shows two plots that illustrate the storage response to momentary voltage sag and a deviation in the phase angle that persists for a few seconds, as shown in the upper plot. The storage response is a quick discharge and recharge to damp the oscillation caused by the voltage sag

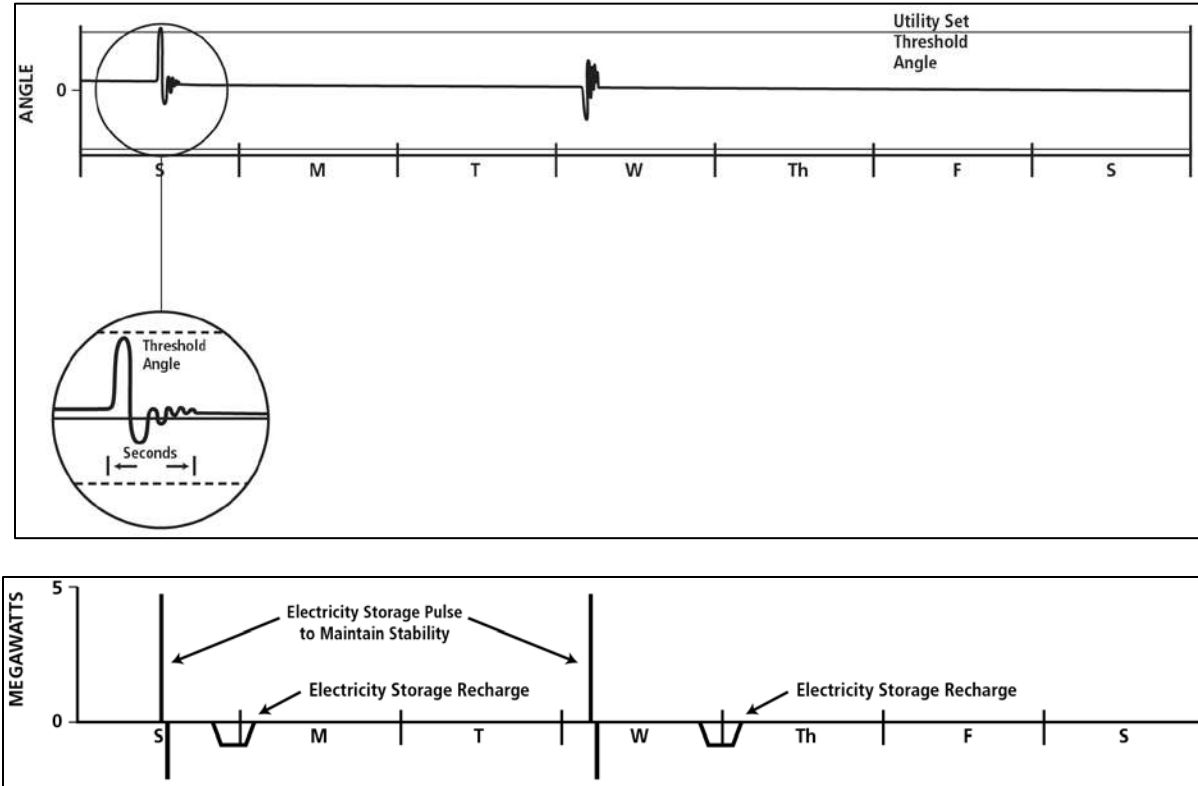


Figure 13. Storage for Customer-side Power Quality

sag and phase angle deviation. As shown in the lower plot, the storage response needs to be very fast and requires high power but lower energy capacity.

1.4 Distribution Infrastructure Services

1.4.1 Distribution Upgrade Deferral and Voltage Support

Distribution upgrade deferral involves using storage to delay or avoid investments that would otherwise be necessary to maintain adequate distribution capacity to serve all load requirements. The upgrade deferral could be a replacement of an aging or over-stressed existing distribution transformer at a substation or re-conductoring distribution lines with heavier wire.

When a transformer is replaced with a new, larger transformer, its size is selected to accommodate future load growth over the next 15-year to 20-year planning horizon. Thus a large portion of this investment is underutilized for most of the new equipment's life. The upgrade of the transformer can be deferred by using a storage system to offload it during peak periods, thus

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extending its operational life by several years. If the storage system is containerized, then it can be physically moved to other substations where it can continue to defer similar upgrade decision points and further maximize the return on its investment.

A corollary to this strategy is that it also minimizes the ever-present risk that planned load growth does not occur, which would strand the investment made in upgrading the transformer or re-conductoring the line. This could be the case when a large load, such as a shopping mall or a residential development, did not materialize because the developer delayed or cancelled the project after the utility had performed the upgrade in anticipation of the new load. A storage system allows not only deferring the upgrade decision point, but also allows time to evaluate the certainty that planned load growth will materialize, which could be a two-year to three-year window.

Notably, for most nodes within a distribution system, the highest loads occur on just a few days per year, for just a few hours per year. Often, the highest annual load occurs on one specific day with a peak somewhat higher than any other day. One important implication is that storage used for this application can provide significant benefits with limited or no need to discharge.

A storage system that is used for upgrade deferral could simultaneously provide voltage support on the distribution lines. Utilities regulate voltage within specified limits¹⁷ by tap changing regulators at the distribution substation and by switching capacitors to follow load changes. This is especially important on long, radial lines where a large load such as an arc welder or a residential PV system may be causing unacceptable voltage excursions on neighboring customers. These voltage fluctuations can be effectively damped with minimal draw of real power from the storage system.

Technical Considerations

Storage System Size Range: 500 kilowatts (kW) – 10 MW

Target Discharge Duration Range: 1 – 4 hours

Minimum Cycles/Year: 50 - 100

Figure 14 illustrates the use of storage for T&D deferral. The lower plot shows storage being discharged on Wednesday afternoon to compensate for the high load on the substation transformer, as shown in the upper plot. The storage is recharged when the feeder load reduces in the late evening. Alternatively, the storage can be recharged during the late night, as long as it is available to serve the peak load that the transformer is likely to see the following day(s).

¹⁷ ANSI C84.1 “American National Standard for Electric Power Systems and Equipment – Voltage Ratings (60 Hz)” establishes nominal voltage ratings for utilities to regulate the service delivery and operating tolerances at the point of use.

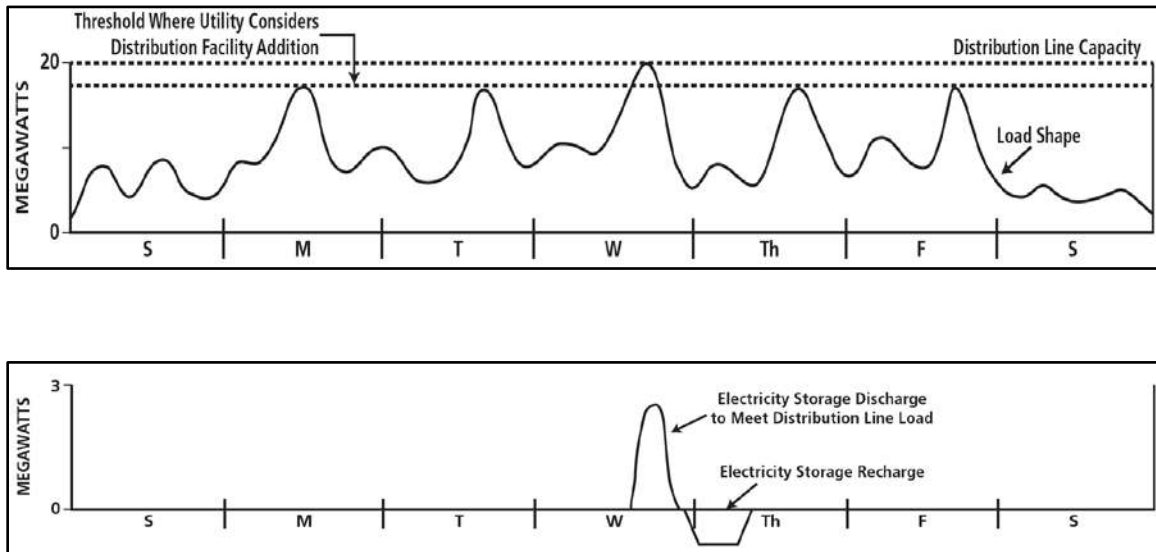


Figure 14. Storage for Distribution Upgrade Deferral

1.5 Customer Energy Management Services

1.5.1 Power Quality

The electric power quality service involves using storage to protect customer on-site loads downstream (from storage) against short-duration events that affect the quality of power delivered to the customer's loads. Some manifestations of poor power quality include the following:

- Variations in voltage magnitude (e.g., short-term spikes or dips, longer term surges, or sags).
- Variations in the primary 60-hertz (Hz) frequency at which power is delivered.
- Low power factor (voltage and current excessively out of phase with each other).
- Harmonics (i.e., the presence of currents or voltages at frequencies other than the primary frequency).
- Interruptions in service, of any duration, ranging from a fraction of a second to several seconds.

Technical Considerations

Storage System Size Range: 100 kW – 10 MW

Target Discharge Duration Range: 10 seconds – 15 minutes

Minimum Cycles/Year: 10 - 200

Typically, the discharge duration required for the power quality use ranges from a few seconds to a few minutes. The on-site storage system monitors the utility power quality and discharges to smooth out the disturbance so that it is transparent to the load.

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The upper plot in Figure 15 shows a voltage spike of 50 volts (V) and the lower plot shows storage absorbing the 50V-spike to maintain a constant 480V to the load. These anomalies in the electric supply to the customer, which can occur several times in quick succession due to events

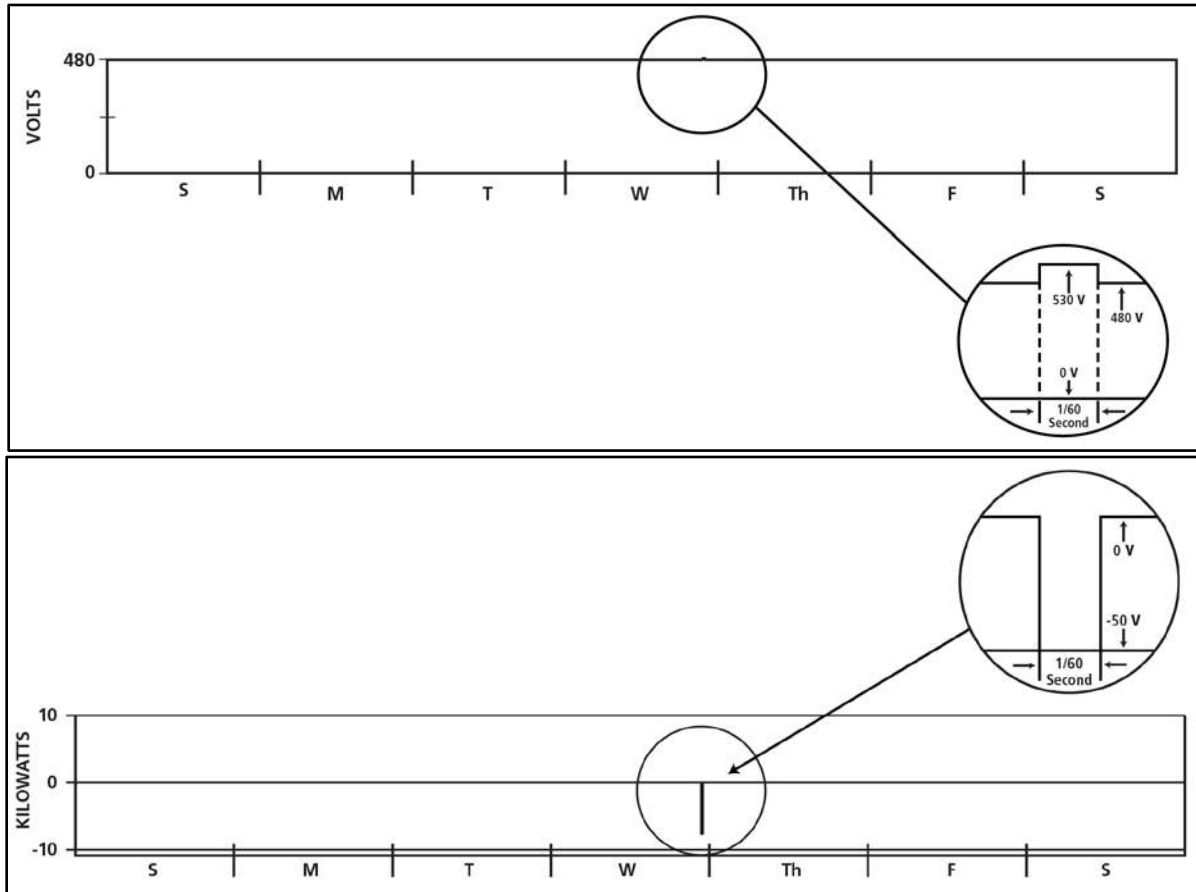


Figure 15. Storage for Customer-side Power Quality

in the T&D network that supplies the customer, need to be corrected to protect sensitive processes and loads at the customer site.

1.5.2 Power Reliability

A storage system can effectively support customer loads when there is a total loss of power from the source utility. This support requires the storage system and customer loads to island during the utility outage and resynchronize with the utility when power is restored. The energy capacity of the storage system relative to the size of the load it is protecting determines the time duration that the storage can serve that load. This time can be extended by supplementing the storage system with on-site diesel gen-sets that can continue supporting the load for long-duration outages that are beyond the capacity of the storage system.

The storage system can be owned by the customer and is under customer control at all times. An alternate ownership scenario could be that the storage system is owned by the utility and is

treated as a demand-side, dispatchable resource that serves the customer needs as well as being available to the utility as a demand reduction resource.

1.5.3 Retail Energy Time-Shift

Retail electric energy time-shift involves storage used by energy end users (utility customers) to reduce their overall costs for electricity. Customers charge the storage during off-peak time periods when the retail electric energy price is low, then discharge the energy during times when on-peak time of use (TOU) energy prices apply. This application is similar to electric energy time-shift, although electric energy prices are based on the customer's retail tariff, whereas at any given time the price for electric energy time-shift is the prevailing wholesale price.

For example, a hypothetical TOU tariff is shown in Figure 16. It applies to Commercial and Industrial electricity end users from May to October, Monday through Friday, whose peak power requirements are less than or equal to 500 kW.

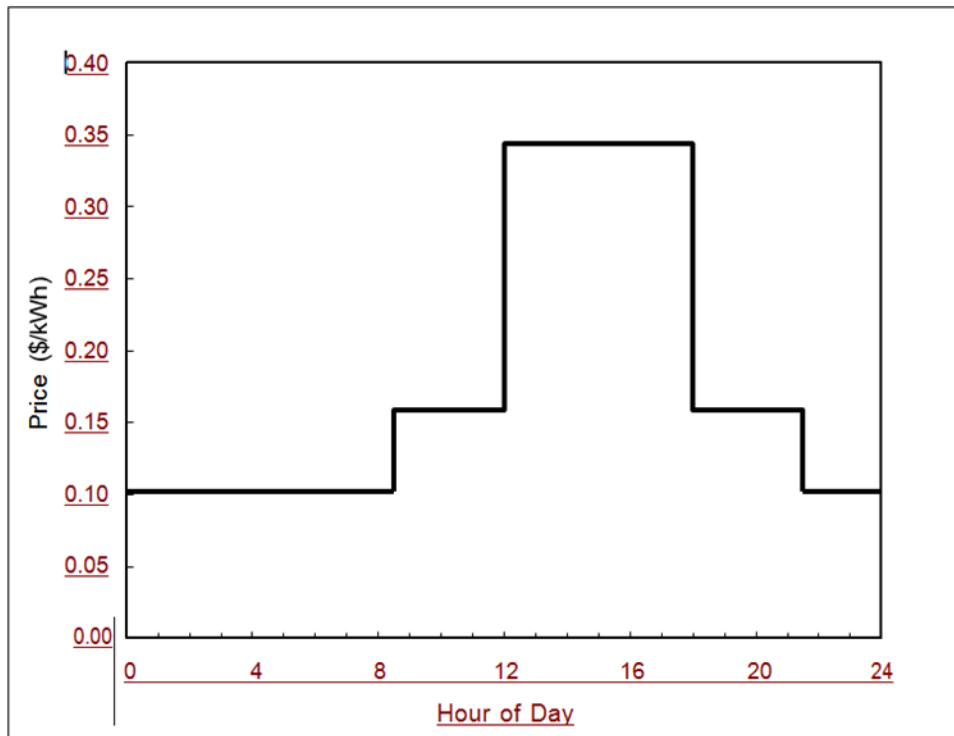


Figure 16. Time of Use Summer Energy Prices for Small Commercial/Industrial Users

As shown in Figure 16, energy prices are about 32¢/kilowatt hour (kWh) on-peak (12:00 p.m. to 6:00 p.m.). Prices during partial-peak (8:30 a.m. to 12:00 p.m. and 6:00 p.m. to 9:30 p.m.) are about 15¢/kWh, and during off-peak (9:30 p.m. to 8:30 a.m.), prices are about 10¢/kWh.

Technical Considerations

Storage System Size Range: 1 kW – 1 MW

Target Discharge Duration Range: 1 – 6 hours

Minimum Cycles/Year: 50 - 250

The maximum discharge duration in this case is determined based on the relevant tariff. For example, for the assumed hypothetical tariff, there are six on-peak hours (12:00 p.m. to 6:00 p.m.). The standard value assumed for this case is five hours of discharge duration.

1.5.4 Demand Charge Management

Electricity storage can be used by end users (i.e., utility customers) to reduce their overall costs for electric service by reducing their demand during peak periods specified by the utility.

To avoid a demand charge, load must be reduced during all hours of the demand charge period, usually a specified period of time (e.g., 11:00 a.m. to 5:00 p.m.) and on specified days (most often weekdays). In many cases, the demand charge is assessed if load is present during just one 15-minute period, during times of the day and during months when demand charges apply.

The most significant demand charges assessed are those based on the maximum load during the peak demand period (e.g., 12:00 p.m. to 5:00 p.m.) in the respective month. Although uncommon, additional demand charges for 1) part peak or (partial peak) demand that occurs during times such as shoulder hours in the mornings and evenings and during winter weekdays and 2) base-load or facility demand charges that are based on the peak demand no matter what time (day and month) it occurs.

Because there is a facility demand charge assessed during charging, the amount paid for facility demand charges offsets some of the benefit for reducing demand during times when the higher peak demand charges apply. Consider a simple example: The peak demand charge (which applies during summer afternoons, from 12:00 p.m. to 5:00 p.m.) is \$10/kW-month, and the annual facility demand charge is \$2/kW-month. During the night, when charging occurs, the \$2/kW facility demand charge is incurred; when storage discharges mid-day (when peak demand charges apply), the \$10/kW-month demand charge is avoided. The net demand charge reduction in the example is

$$\text{\$10/kW-month} - \text{\$2/kW-month} = \text{\$8/kW-month}$$

Note that the price for electric energy is expressed in \$/kWh used, whereas demand charges are denominated in \$/kW of maximum power draw. Tariffs with demand charges have separate prices for energy and for power (demand charges). Furthermore, demand charges are typically assessed for a given month; thus demand charges are often expressed using \$/kW per month (\$/kW-month).

To reduce load when demand charges are high, storage is charged when there are no or low demand charges. (Presumably, the price for charging energy is also low.) The stored energy is

discharged to serve load during times when demand charges apply. Typically, energy storage can discharge for five to six hours, depending on the provisions of the applicable tariff.

Consider the example illustrated in Figure 17. The figure shows a manufacturer's load that is nearly constant at 1 MW for three shifts. During mornings and evenings, the end user's direct load and the facility's net demand are 1 MW. At night, when the price for energy is low, the facility's net demand doubles as low-priced energy is stored at a rate of 1 MW, while the normal load from the end user's operations requires another MW of power. During peak demand times

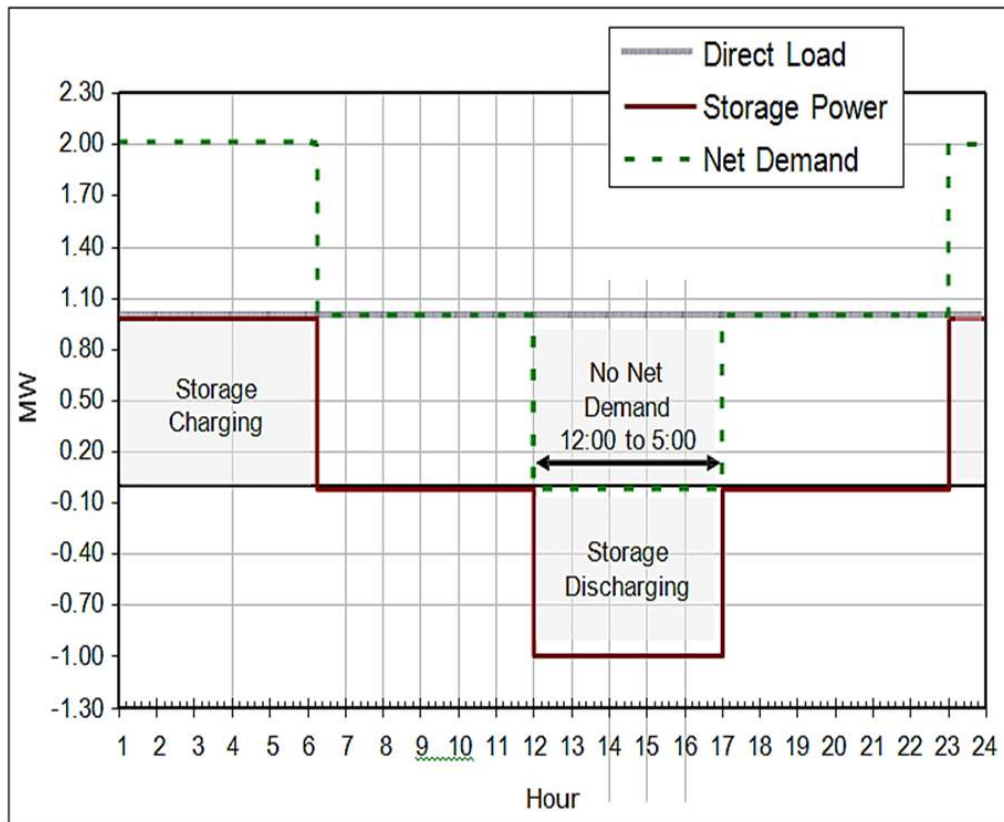


Figure 17. On-peak Demand Reduction Using Energy Storage

(12:00 p.m. to 5:00 pm in the example), storage discharges (at the rate of 1 MW) to serve the end user's direct load of 1 MW, thus eliminating the real-time demand on the grid.

In the above example, storage is 80% efficient. To discharge for 5 hours, it must be charged for

$$5 \text{ hours} \div 0.8 = 6.25 \text{ hours.}$$

The additional 1.25 hours of charging is needed to offset energy losses. If a facility demand charge applies, it would be assessed on the entire 2 MW (of net demand) used to serve both load and storage charging.

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Although it is the electricity customer who internalizes the benefit, in this scenario, it may be that the design, procurement, transaction cost, etc. could be challenging for many prospective users, especially those with relatively small peak loads.

Technical Considerations

Storage System Size Range: 50 kW – 10 MW

Target Discharge Duration Range: 1 – 4 hours

Minimum Cycles/Year: 50 – 500

In this example, the storage plant discharge duration is based on a hypothetical applicable tariff. For example, a hypothetical Medium General Demand-Metered TOU tariff defines six on-peak hours from 12:00 p.m. to 6:00 p.m. It is assumed that this requires five hours of storage duration.

Figure 18 shows an example where the peak loads exceed the threshold set by the first peak of the month on Monday afternoon. That sets the level for the remaining month; loads must remain below that threshold to avoid demand charge penalties.

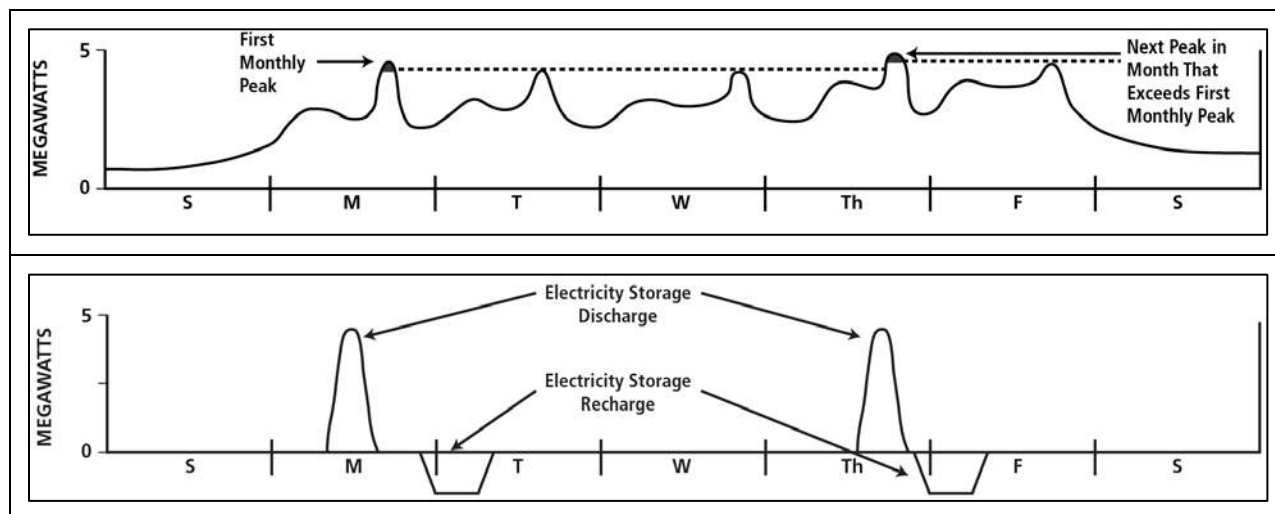


Figure 18. Storage for Customer-side Demand Management

1.6 Stacked Services—Use Case Combinations

Electricity storage can be used for any of the services listed above, but it is rare for a single service to generate sufficient revenue to justify its investment. However, the flexibility of storage can be leveraged to provide multiple or stacked services, or use cases, with a single storage system that captures several revenue streams and becomes economically viable. How these services are stacked depends on the location of the system within the grid and the storage technology used. However, due to regulatory and operating constraints, stacking services is a process that requires careful planning and should be considered on a case-by-case basis.

In the California Public Utility Commission's (CPUC's) energy storage proceeding R1012007, a series of electricity storage use cases was considered and studied by multiple stakeholders. CPUC divided the use cases into three general categories based on the location of the storage as shown in Table 2. When connected to the grid at the transmission level, energy storage can

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provide grid-related service to ancillary markets under the control of ISOs while bidding into the energy market. Energy storage can also act as a peaker to provide system capacity. When placed on the distribution circuits, energy storage can help solve local substation-specific problems (mitigating voltage problems, deferring investment upgrades, etc.) while providing ancillary services to the grid. On the customer side of the meter, energy storage system can shave the customer's peak load and reduce the electricity bill while improving power quality and reliability. Detailed documents about the CPUC-defined electricity storage use cases can be found on the CPUC website.¹⁸ As part of the CPUC proceeding's effort to understand better the cost-effectiveness of different electricity storage use cases, EPRI conducted cost-benefit analyses using the Energy Storage Valuation Tool (ESVT), discussed in Chapter 3, for a subset of the CPUC use cases, including the bulk storage peaker substitution use case, the ancillary services only use case, and the distributed peaker use case. The results of the EPRI analyses¹⁹ were presented in a public workshop in March 2013.

Table 2. Illustration of California Public Utility Commission Use Cases
(Source: EPRI presentation in CPUC Storage OIR Workshop, March 25, 2013²⁰)

Use Case	Categories
Transmission-Connected Energy Storage	Bulk Storage System
	Ancillary Services
	On-Site Generation Storage
	On-Site Variable Energy Resource Storage
Distributed-Level Energy Storage	Distributed Peaker
	Distributed Storage Sited at Utility Substation
	Community Energy Storage
Demand-Side (Customer-Sited) Energy Storage	Customer Bill Management
	Customer Bill Management w/ Market Participation
	Behind the Meter Utility Controlled
	Permanent Load Shifting
	EV Charging

A detailed discussion of the methodology to determine and evaluate viable electricity storage use cases can be found in Chapter 3 of this Handbook. Various business models for acquiring storage systems can be found in Chapter 4.

¹⁸ <http://www.cpuc.ca.gov/PUC/energy/electric/storage.htm>, last accessed March 15, 2013.

¹⁹ "Energy Storage Valuation Tool Draft Results—Investigation of Cost Effectiveness Potential for Select CPUC Inputs and Storage Use Cases in 2015 and 2020," EPRI Energy Storage Program, CPUC Storage OIR Workshop (R.10-12-007), <http://www.cpuc.ca.gov/PUC/energy/electric/storage.htm>; last accessed March 25, 2013.

²⁰ Ibid.

Chapter 1. Electricity Storage Services and Benefits

CHAPTER 2. ELECTRICITY STORAGE TECHNOLOGIES: COST, PERFORMANCE, AND MATURITY

2.1 Introduction

This chapter presents a review of the currently available and emerging electricity storage technologies that are anticipated to be available within the next two to three years. Emerging technologies still in the early research and development (R&D) development stage are noted in the last section of this chapter but are not reviewed in detail. The sections in this chapter are organized by technology and provide a snapshot of the status, trends in deployment, data sheets on performance, and design features. Estimates of life-cycle costs for each technology are also provided, along with the key assumptions. More detailed cost breakdowns for each technology and the cost metrics are provided in Appendix B.

2.2 Storage Technologies Overview

The portfolio of electricity storage technologies can be considered for providing a range of services to the electric grid and can be positioned around their power and energy relationship. This relationship is illustrated in Figure 19, which shows that compressed air energy storage (CAES) and pumped hydro are capable of discharge times in tens of hours, with correspondingly high sizes that reach 1000 MW. In contrast to the capabilities of these two technologies, various electrochemical batteries and flywheels are positioned around lower power and shorter discharge times. *In Figure 19, these comparisons are very general, intended for conceptual purposes only; many of the storage options have broader duration and power ranges than shown.*

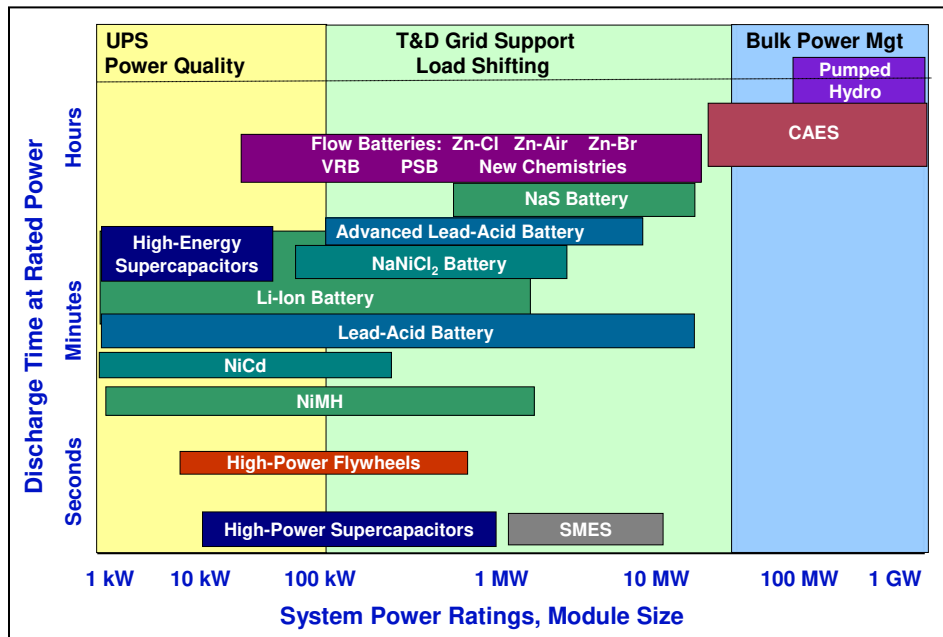


Figure 19. Positioning of Energy Storage Technologies

Traditionally, economies of scale have dictated that pumped hydro be sized for storage times that exceed 8 to 10 hours – necessary to amortize the cost of large storage reservoirs, dams, and civil engineering work that are integral to this technology. For example, Rocky Mountain Hydroelectric Plant, the last pumped storage plant built in the United States, has over 10 hours of storage capacity and is rated at 1095 MW. Similarly, CAES requires developing large underground (naturally occurring or man-made caverns) or large steel above-ground storage reservoirs to store the compressed air. In contrast to these large sizes, flywheels and the family of batteries cluster in the lower end of the discharge duration spectrum, ranging from a few seconds to 6 hours (delivered by sodium sulfur battery systems and potentially certain flow battery systems).

2.3 Approach

Information in this section comes from Appendix B and two EPRI research reports.^{21,22} All costs shown are in 2012 dollars and do not reflect regional cost differences across the United States. More than 50 battery original equipment manufacturers (OEMs), power electronics system providers, and system integrators were surveyed and asked to provide performance, cost, and O&M data for energy systems they could offer for various uses of storage. Reference electrical one-line diagrams and installation assessments were drawn for each use considered and are provided in Appendix D. Vendor responses to this survey provided the basis for the information in the data sheets provided in the subsequent sections. An iterative approach was used to review scope of supply, cost data, and operation and performance data. Given the lack of credible O&M data for some technologies, proxies were developed to estimate fixed, variable, and periodic battery replacement costs shown in affordably.

Given that certain energy storage technologies are still in the R&D stage and have not been fully developed or have not been demonstrated in the specifically intended service, process and project contingencies costs were added to develop installed costs, given the uncertainty in those cases.

Installed cost estimates were developed for the specific services and are presented per kilowatt of discharge capacity installed (\$/kW installed). Levelized cost of energy (LCOE) or lifecycle cost estimates are expressed per kilowatt-hour (\$/kWh) of delivered energy and per kW of discharge capacity (\$/kW-yr). For technology screening-level studies, these cost estimates are conceptual estimates that will differ from site-specific project estimates for the following reasons:

Project estimates are more detailed and based on site-specific conditions and use cases. Individual companies' design bases may vary. Actual owner costs as well as site-specific costs in project estimates are generally higher. Site-specific requirements, such as transportation, labor, interconnection, and permitting, also have an impact.

²¹ Energy Storage Technology and Application-Cost and Performance Data Base, EPRI ID: 1024279, EPRI, Palo Alto, CA, November 2012.

²² Electricity Energy Storage Technology Options 2012 System Cost Benchmarking, EPRI ID: 1026462, EPRI, Palo Alto, CA, December 2012.

As presented in Table 3, a rating system is used to define an overall confidence level for data presented in technology screening studies. One rating approach is based on a technology's development status; the other is based on the level of effort expended in the design and cost estimate. The confidence levels of the estimates presented in this report reflect technology development statuses ranging from early demonstration trials to mature development, with a preliminary or simplified level of effort. The rating system indicates the level of effort involved in developing the design and cost estimate.

Table 3. Confidence Rating Based on Cost and Design Estimate

Letter Rating	Key Word	Description
A	Actual	Data on detailed process and mechanical designs or historical data from existing units
B	Detailed	Detailed process design (Class III design and cost estimate)
C	Preliminary	Preliminary process design (Class II design and cost estimate)
D	Simplified	Simplified process design (Class I design and cost estimate)
E	Goal	Technical design/cost goal for value developed from literature data

Accuracy

Because of the impact of local site-specific conditions, energy storage system estimates in this report necessarily fall into the simplified or preliminary classifications. When compared with finalized or detailed cost estimate values, these may vary by 10% to 30%. However, because a consistent methodology is used for developing installed capital and levelized lifecycle cost estimates, these costs are useful in performing screening assessments for comparing various alternative storage technologies according to the service they provide.

Estimates of the range of accuracy for the cost data presented in this section are shown in Table 4, which is based on the confidence ratings described previously.

Table 4. Accuracy Range Estimates for Technology Screening Data*

	Estimate Rating	Percent Accuracy in Technology Development Rating				
		A Mature	B Commercial	C Demo	D Pilot	E & F Lab & Idea
A	Actual	0	–	–	–	–
B	Detailed	-5 to +8	-10 to +15	-15 to +25	–	–
C	Preliminary	-10 to +15	-15 to +20	-20 to +25	-25 to +40	-30 to +60
D	Simplified	-15 to +20	-20 to +30	-25 to +40	-30 to +50	-30 to +200
E	Goal	–	-30 to +80	-30 to +80	-30 to +100	-30 to +200

This table indicates the overall accuracy for cost estimates. The accuracy is a function of the level of cost-estimating effort and the degree of technical development of the technology. The same ranges apply to O&M costs.

* Ranges in percent (%).

2.4 Pumped Hydro

Pumped hydroelectric energy storage is a large, mature, and commercial utility-scale technology currently used at many locations in the United States and around the world. Table 5 is a technology dashboard that shows the status of technology development for pumped hydro systems. Pumped hydro employs off-peak electricity to pump water from a reservoir up to another reservoir at a higher elevation. When electricity is needed, water is released from the upper reservoir through a hydroelectric turbine into the lower reservoir to generate electricity.

Figure 20 shows a cutaway view of a typical pumped hydro plant, and Figure 21 is a picture of the upper reservoir of the Tennessee Valley Authority’s (TVA’s) Raccoon Mountain pumped storage facility. This storage technology has the highest capacity of all the storage technologies assessed, because its size is limited only by the size of the available upper and lower reservoirs.

Table 5. Technology Dashboard: Pumped Hydro

Technology Development Status	Mature	Numerous New Pumped Hydro FERC Filings in U.S.
Confidence of Cost Estimate	C	Preliminary; Based on planned actual site-specific projects
Accuracy Range	Commercial	-15% to +15%
Operating Stations	40 units (20+ GW) in U.S.	Over 129 GW in operation worldwide
Process Contingency	0%	Variable-speed drive technology being applied to new sites
Project Contingency	10-15%	Uncertainties in siting, permitting, environmental impact and construction

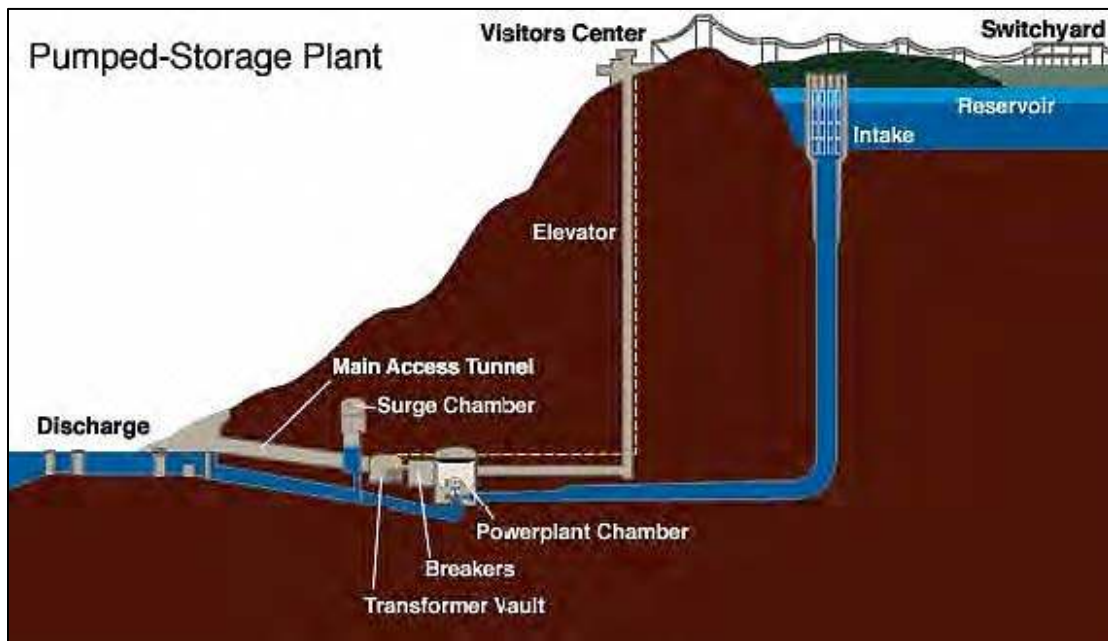


Figure 20. Cutaway Diagram of a Typical Pumped Hydro Plant



Figure 21. Man-made Upper Reservoir of TVA's Raccoon Mountain Pumped Hydro Plant
(Operational in 1979, the facility can generate 1620 MW for up to 22 hours.)

Projects may be practically sized up to 4000 MW and operate at about 76%–85% efficiency, depending on design. Pumped hydro plants have long lives, on the order of 50-60 years. As a general rule, a reservoir one kilometer in diameter, 25 meters deep, and having an average head of 200 meters would hold enough water to generate 10,000 MWh.

The earliest plant in the U.S. was built in the late 1920s, and the last pumped storage plant commissioned was in the 1980s, when environmental concerns over water and land use severely

limited the ability to build additional pumped hydro capacity. Figure 22 provides a list of Pumped Storage Preliminary Permits/Proposed Projects in the United States. In Europe, over 15 GW of new pumped hydro facilities are expected to be installed by 2020, and future deployments in Asia are also expected to grow during this time period.

While the siting, permitting, and associated environmental impact processes can take many years, there is growing interest in re-examining opportunities for pumped hydro in the United States, particularly in view of the large amounts of wind generation and new nuclear power generation that may be deployed over the next few decades. A list of licensed pumped storage facilities and pending permits is maintained by FERC at <http://www.ferc.gov/industries/hydropower/gen-info/licensing/pump-storage.asp>.

A 2011 EPRI study developed updated estimates for construction of new pumped hydro facilities.²³ Data from this study are reproduced in Figure 23 and Figure 24.

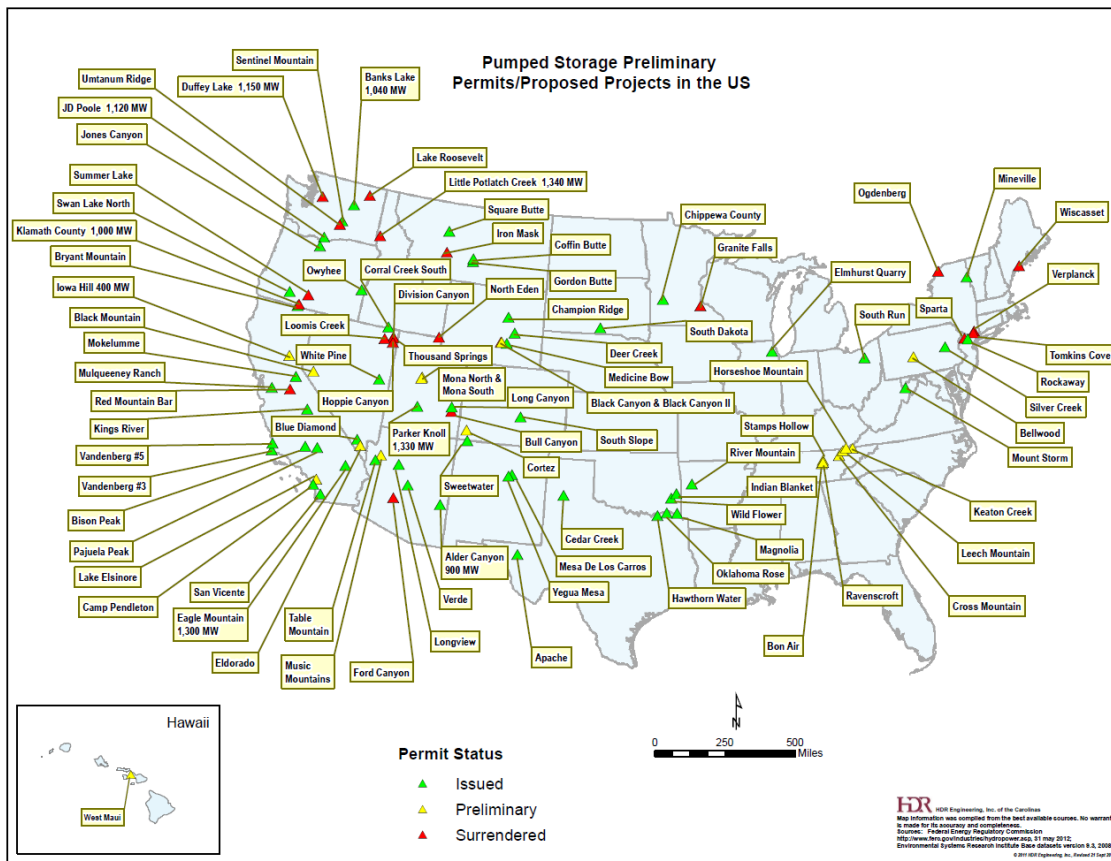


Figure 22. Pumped Storage Preliminary Permits/Proposed Projects in the United States

²³ “Quantifying the Value of Hydro Power on the Electric Grid: Plant Cost Elements”, Principal Investigators: s. Brown, J. Gibson, R. Grady, R. Miller, A. Roth, J. Sigmon, D. Summers; EPRI Report 1023140, EPRI, Palo Alto, CA, November 2011.

Chapter 2. Electricity Storage Technologies: Cost, Performance, and Maturity

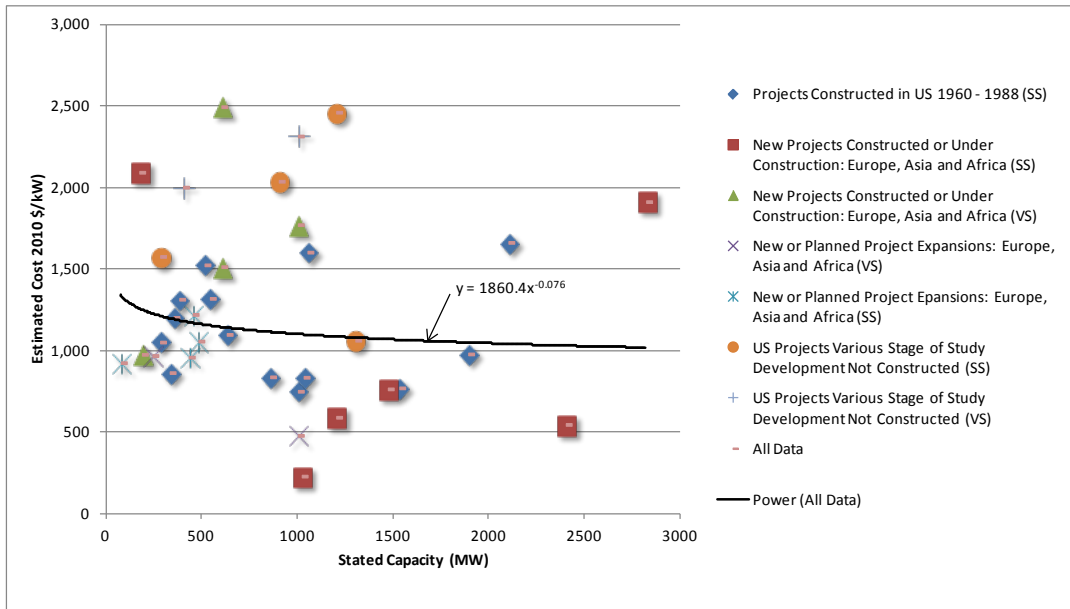


Figure 23. Cost Data (\$/kW) for Historical and Proposed Pumped Hydro Projects As a Function of Capacity

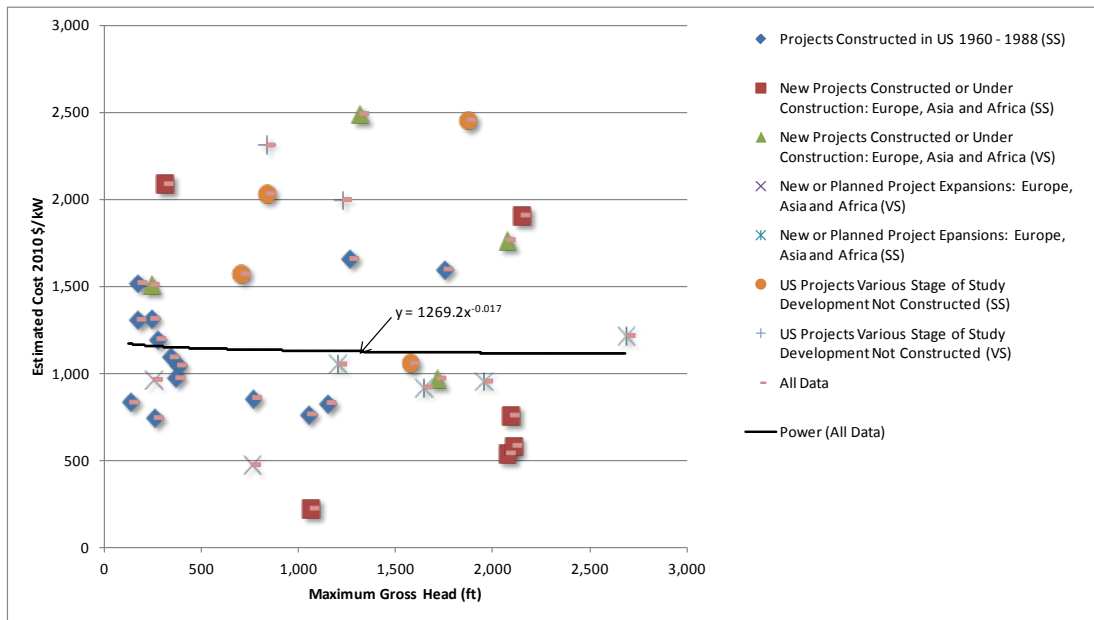


Figure 24. Cost Data (\$/kW) for Historical and Proposed Storage Systems

Appendix B presents installed cost estimates for new pumped hydro stations. Pumped hydro systems are assumed to be located at greenfield sites where site-specific project costs are included in the cost estimates. This site would be typical of an unprepared or new site for a utility or a private developer that includes all the listed site-specific project costs. These estimates, then, represent an installed total plant cost (TPC) less the owner’s financial costs. The utility and owner interconnection transmission line costs for pumped hydro systems are also not

included in the cost estimates; however, site-specific generator step-up transformers and the site substation are included in the site-specific costs.

Pumped Hydro Life-Cycle Cost Analysis

Figure 25, Figure 26, and Figure 27 summarize present value of installed cost, the LCOE in \$/MWh, and the levelized cost of capacity in \$/kW-yr for pumped hydro facilities. These are based on round-trip efficiency of 81%, 365 cycles per year, and plant life of 60 years. Project-specific parameters with a more detailed economic dispatch would have different life-cycle estimates. Other assumptions and notes are shown in the detailed cost and performance tables for pumped hydro in Appendix B.

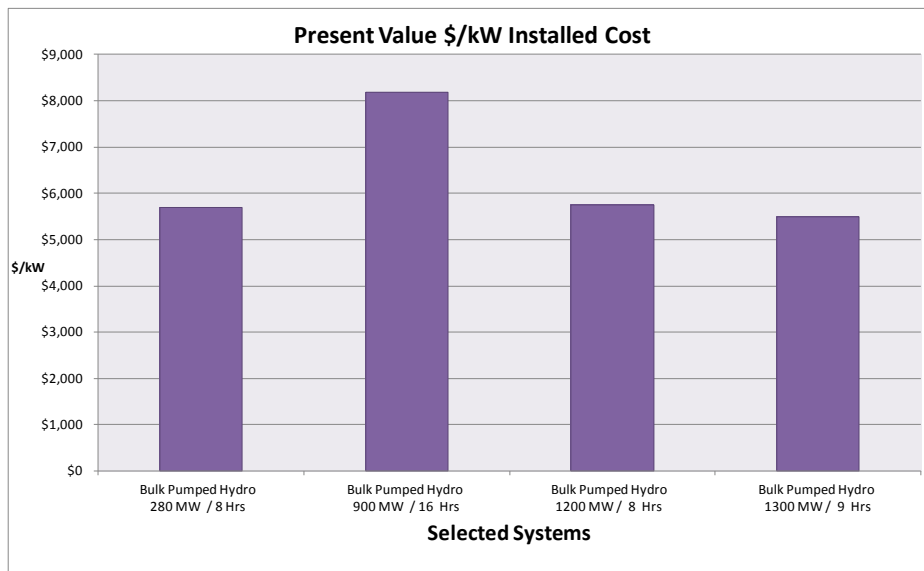


Figure 25. Present Value Installed Cost in \$/kW for Pumped Hydro

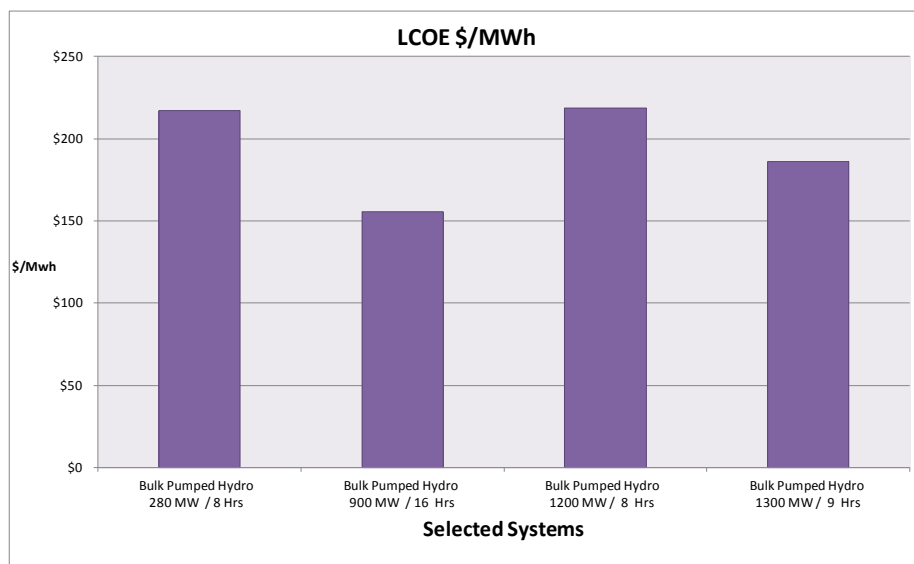


Figure 26. Levelized Cost of Energy in \$/MWh for Pumped Hydro

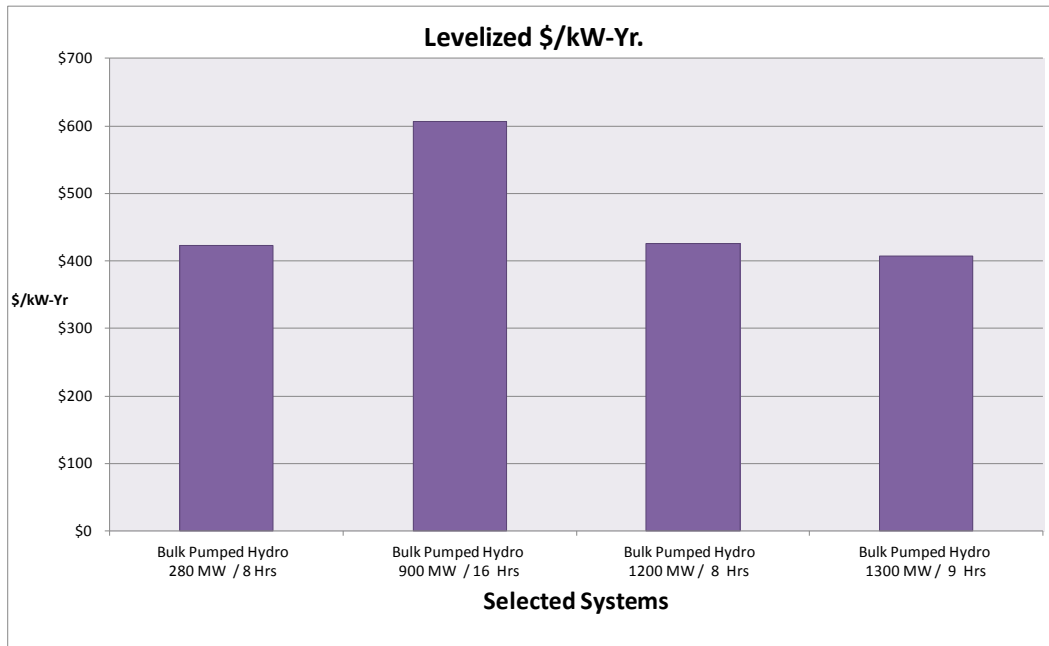


Figure 27. Levelized Cost of Capacity in \$/kW-yr for Pumped Hydro

Additional Pumped Hydro Resources

1. [*Quantifying the Value of Hydro Power on the Electric Grid: Plant Cost Elements*](#), EPRI Report 1023140, EPRI, Palo Alto, CA, November 2011.
2. [*Application of Adjustable-Speed Machines in Conventional and Pumped-Storage Hydro Projects*](#), EPRI ID TR-105542, EPRI, Palo Alto, CA, February 1996.
3. [*Operation and Maintenance Experiences of Pumped-Storage Plants*](#), EPRI ID GS-7325, EPRI, Palo Alto, CA, May 1991.
4. [*Results from Case Studies of Pumped-Storage Plants*](#), EPRI ID 1023142, EPRI, Palo Alto, CA, September 2012.

2.5 Compressed Air Energy Storage

Technical Description

CAES systems use off-peak electricity to compress air and store it in a reservoir, either an underground cavern or aboveground pipes or vessels. When electricity is needed, the compressed air is heated, expanded, and directed through an expander or conventional turbine-generator to produce electricity. Figure 28 is a schematic of a CAES plant with underground storage cavern in a salt dome.

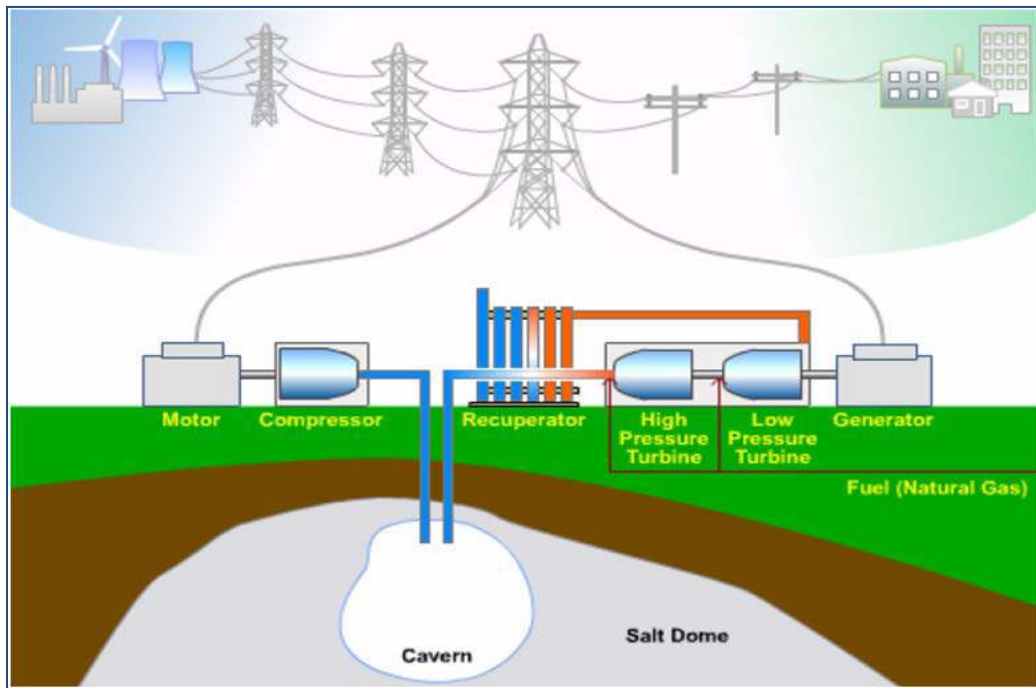


Figure 28. Schematic of Compressed Air Energy Storage Plant with Underground Compressed Air Storage

CAES is the only commercial bulk energy storage plant available today, other than pumped hydro. There are two operating first-generation systems: one in Germany and one in Alabama. In the past few years, improved second-generation CAES system cycles have been defined and are being designed. Second-generation CAES hold the potential for lower installed costs, higher efficiency, and faster construction time than the first-generation systems. In one type of advanced second-generation CAES plant, a natural-gas-fired combustion turbine (CT) is used to generate heat during the expansion process. In such a plant, about two-thirds of the electricity generated is produced from the expansion turbine and about one-third from the CT. New compressor designs and advanced turbo-machinery are also leading to improved non-CT-based CAES systems.

CAES plants employing aboveground air storage would typically be smaller than plants with underground storage, with capacities on the order of 3 to 50 MW and discharge times of 2 to 6 hours. Aboveground CAES plants are easier to site but more expensive to build (on a \$/kW basis) than CAES plants using underground air storage systems, primarily due to the incremental additional cost associated with aboveground storage. CAES systems using improved first-generation designs also continue to be evaluated and are being proposed.

Underground CAES storage systems are most cost-effective with storage capacities up to 400 MW and discharge times of 8 to 26 hours. Siting such plants involves finding and verifying the air storage integrity of a geologic formation appropriate for CAES in a given utility's service territory.

Maturity and Commercial Availability

There are two operating first-generation CAES systems: one in Germany and one in the state of Alabama in the U.S. The first-generation CAES plant at PowerSouth Energy Cooperative (formerly Alabama Electric Cooperative) has operated reliably for 18 years and successfully demonstrated the technical viability of this early design. A 290-MW, four-hour CAES plant has been operating in Huntorf, Germany, since December 1978, demonstrating strong performance with 90-percent availability and 99-percent starting reliability. This plant uses two man-made, solution-mined salt caverns to store the air.

EPRI is collaborating with Pacific Gas and Electric (PG&E) in a DOE-awarded grant to support site, design, and demonstration testing of a 300-MW/10-hour CAES plant.

Table 6 is a technology dashboard that shows the status of technology development for second-generation CAES.

Table 6. Technology Dashboard: Compressed Air Energy Storage

Technology Development Status	1 st Generation - Mature 2 nd Generation - Demonstration	Commercial offer possible System to be verified by demonstration unit
Confidence of Cost Estimate	C	Based on preliminary designs Owners' costs and site-specific costs not included; these costs can be significant. First-time-engineering costs can be significant.
Accuracy Range	C	-20% to +25%
Operating Field Units	2 nd Generation - None	Two of first-generation type
Process Contingency	15%	Key components and controls need to be verified for second-generation systems.
Project Contingency	10%	Plant costs will vary depending upon underground site geology.

CAES Life-Cycle Cost Analysis

Figure 29, Figure 30, and Figure 31 summarize present value of installed cost, the LCOE in \$/MWh, and the levelized cost of capacity in \$/kW-yr for CAES plants. These estimates are based on heat rate and energy ratio and O&M data from the data sheets for CAES in Appendix B. A simple dispatch was assumed: 365 cycles per year and plant life of 30 years. Investor ownership financial assumptions are detailed in Appendix B. Natural gas cost of \$3 one million Btu (MMBtu); off peak power costs of \$30 megawatt hour (MWh). Project specific parameters with a more detailed economic dispatch would have different life-cycle estimates.

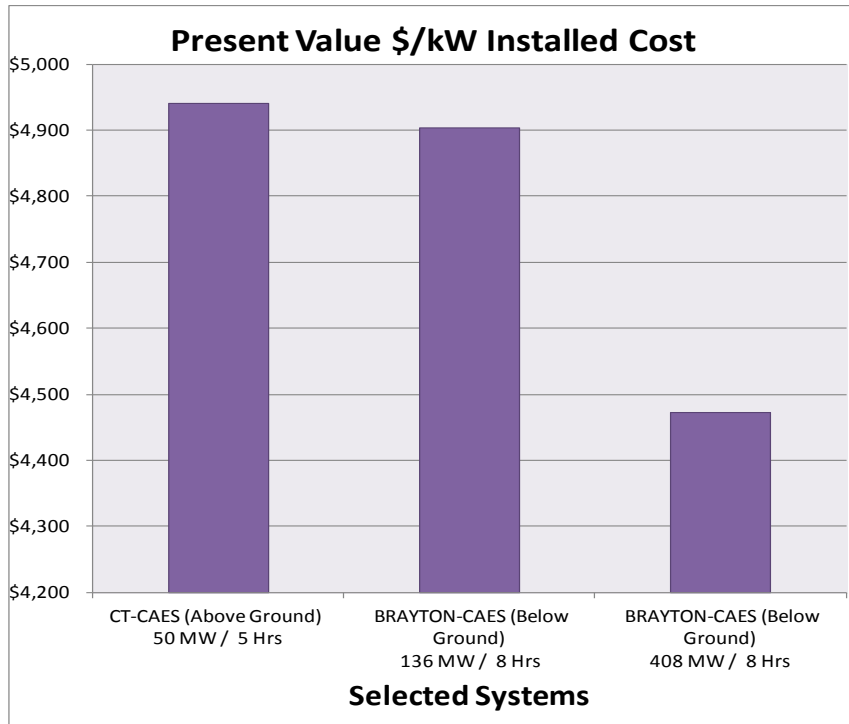


Figure 29. Present Value Installed Cost for Different Sizes of CAES Systems

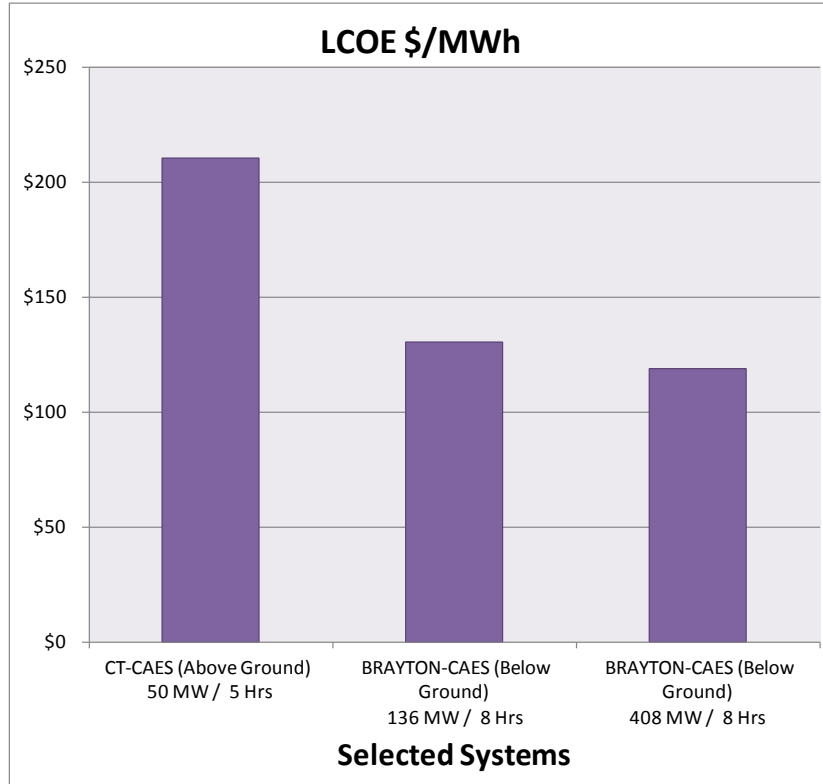


Figure 30. Levelized Costs of Energy in \$/MWh for Different Sizes of CAES Systems

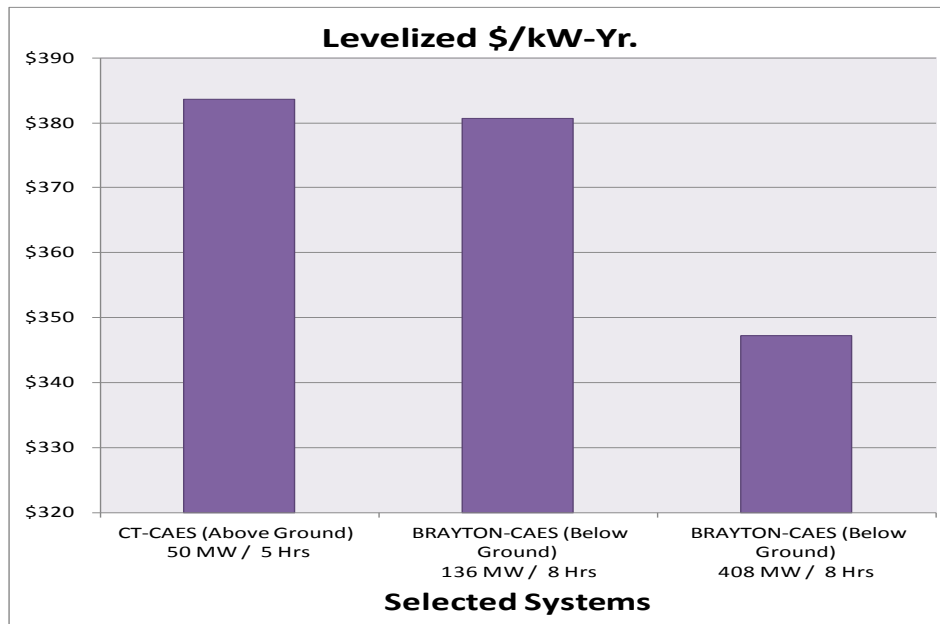


Figure 31. Levelized Costs of Capacity in \$/kW-yr for Different Sizes of CAES Systems

Additional CAES Resources

1. [*Electricity Storage Technology Options: A White Paper Primer on Applications, Costs and Benefits*](#). December 2010. EPRI Report 1020676.
2. [*History of First U.S. Compressed-Air Energy Storage \(CAES\) Plant \(110 MW 26h\): Volume 2: Construction*](#), EPRI ID TR-101751-V2, EPRI, Palo Alto, CA, May 1994.
3. [*History of First U.S. Compressed Air Energy Storage \(CAES\) Plant \(110-MW-26 h\): Volume 1: Early CAES Development*](#), EPRI ID 101751-V1, EPRI, Palo Alto, CA, January 1993.
4. [*Midwest Independent Transmission System Operator \(MISO\) Energy Storage Study*](#), EPRI ID 1024489, EPRI, Palo Alto, CA, February 2012.
5. [*Evaluation of Benefits and Identification of Sites for a CAES Plant in New York State*](#), EPRI TR-104268, EPRI, Palo Alto, CA, September 1994.

2.6 Sodium-sulfur Battery Energy Storage

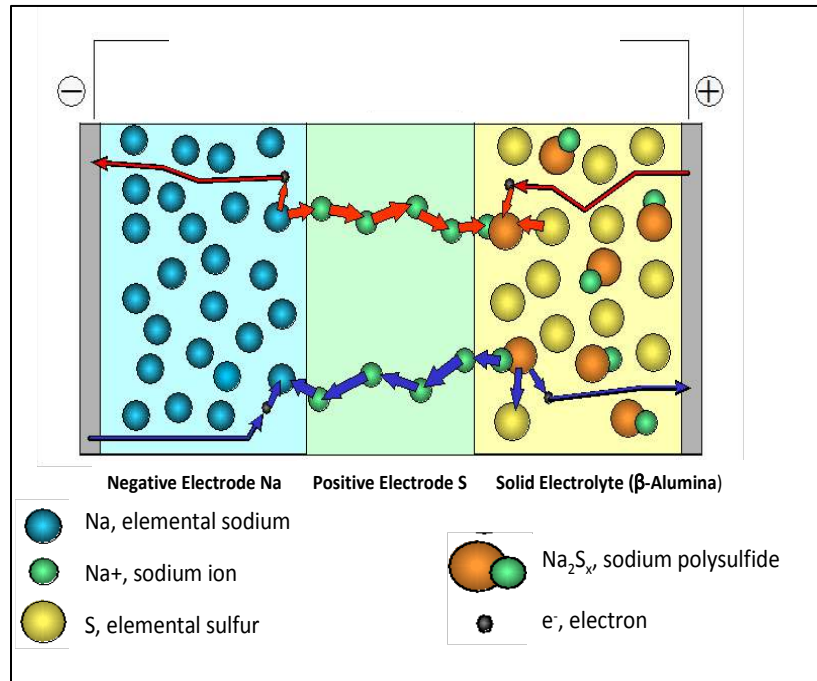
Technical Description

Sodium-sulfur (NaS) batteries are a commercial energy storage technology finding applications in electric utility distribution grid support, wind power integration, and high-value grid services. NaS battery technology holds potential for use in grid services because of its long discharge

period (approximately 6 hours). Like many other storage technologies, it is capable of prompt, precise response to such grid needs as mitigation of power quality events and response to AGC signals for area regulation.²⁴

The normal operating temperature regime of NaS cells during discharge/charge cycles is in the range of 300 °C to 350 °C. During discharge, the sodium (negative electrode) is oxidized at the sodium/beta alumina interface, forming Na^+ ions. These ions migrate through the beta alumina solid electrolyte and combine with sulfur that is being reduced at the positive electrode to form sodium pentasulfide (Na_2S_5). The Na_2S_5 is immiscible with the remaining sulfur, thus forming a two-phase liquid mixture. See Figure 32, below.²⁵

After all the free sulfur phase is consumed, the Na_2S_5 is progressively converted into single-phase sodium polysulfides with progressively higher sulfur content ($\text{Na}_2\text{S}_{5-x}$). Cells undergo exothermic and ohmic heating during discharge. Although the actual electrical characteristics of NaS cells are design-dependent, voltage behavior follows that predicted by thermodynamics.²⁶



²⁴ *Electric Energy Storage Technology Options: A Primer on Applications, Costs and Benefits*, PI: Rastler, Dan, EPRI ID 1020676, EPRI, Palo Alto, CA, September 2010.

<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001020676>

²⁵ Courtesy of EPRI.

²⁶ *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications*, L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation; EPRI ID 1001834, EPRI, Palo Alto, CA, and the US Department of Energy, Washington, DC, 2003.

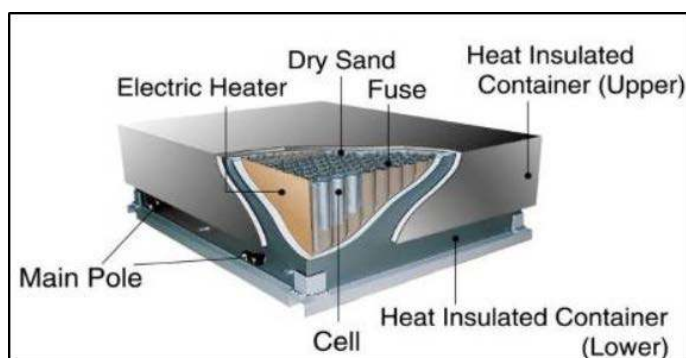
<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001001834>

Figure 32. Chemical Structure of a Sodium-sulfur Cell

After all the free sulfur phase is consumed, the Na_2S_5 is progressively converted into single-phase sodium polysulfides with progressively higher sulfur content ($\text{Na}_2\text{S}_{5-x}$). Cells undergo exothermic and ohmic heating during discharge. Although the actual electrical characteristics of NaS cells are design-dependent, voltage behavior follows that predicted by thermodynamics.²⁷

The NaS batteries use hazardous materials including metallic sodium, which is combustible if exposed to water. Therefore, construction of NaS batteries includes airtight, double-walled stainless-steel enclosures that contain the series-parallel arrays of NaS cells. Each cell is hermetically sealed and surrounded with sand both to anchor the cells and to mitigate fire, as shown in Figure 33. Other safety features include fused electrical isolation and a battery management system that monitors cell block voltages and temperature. The sodium, sulfur, beta-alumina ceramic electrolyte, and sulfur polysulfide components of the battery are disposed of by routine industrial processes or recycled at the end of the NaS battery life. NaS batteries can be installed at power generating facilities, substations, and at renewable energy power generation facilities where they are charged during off peak hours and discharged when needed. Battery modules contain cells, a heating element, and dry sand.

NGK Insulators, Ltd., and Tokyo Electric Power Co. (TEPCO) jointly developed NaS battery technology over the past 25 years. “NAS” is a registered trademark for NGK’s sodium-sulfur battery system, while “NaS” is a generic term used to refer to sodium-sulfur based on those elements’ atomic symbols (“Na” and “S”). Standard units typically used in energy storage installations from NGK Insulators, Ltd., contain five 50-kW NaS modules that include a control unit, heater, heater controller, and voltage and current measurement sensors. Multiple, parallel standard units are used to create multi-megawatt systems.



²⁷ EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications, L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation; EPRI ID 1001834, EPRI, Palo Alto, CA, and the US Department of Energy, Washington, DC, 2003.

<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001001834>

Figure 33. Sodium-sulfur Battery Module Components²⁸

Performance Characteristics

Energy density by volume for NaS batteries is 170kWh/m³ and by weight is 117kWh/ton. NGK projects its NAS to have a cycle life of 4500 cycles for rated discharge capacity of 6 MWh per installation MW. Rated at 4500 cycles, NaS batteries are projected to have a calendar life of 15 years.

Table 7 summarizes the performance characteristics of NaS batteries provided by the manufacturer.

Table 7. Performance Characteristics of NaS Batteries²⁹

Energy Density (Volume)	170 kWh/m ³
Energy Density (Weight)	117 kWh/ton
Charge/Discharge Efficiency – Batteries (DC Base)	> 86 percent
Charge/Discharge Efficiency – System (AC Base)	≥ 74 percent
Maintenance	Low
Cycle Life	4,500 cycles at rated capacity
Calendar Life	15 yr

Based on vendor data the round-trip alternating current (ac)-to-ac efficiency of NaS systems is approximately 75%. The estimated life of a NaS battery is approximately 15 years after 4500 cycles at rated discharge.³⁰

Maturity and Commercial Availability

NaS installations providing the functional equivalent of about 160 MW of pumped hydro storage are currently deployed within Tokyo. NaS batteries are only available in multiples of 1-MW/6-MWh units with installations typically in the range of 2 to 10 MW. The largest single installation is the 34-MW Rokkasho wind-stabilization project in Northern Japan that has been operational since August 1, 2008. At this time, about 316 MW of NaS installations have been deployed

²⁸ 1 MW / 7.2 MWh NaS Battery Demonstration and Case Study Update, EPRI, EPRI ID: 1017814, EPRI, Palo Alto, CA: December 2009.

³⁰ Electric Energy Storage Technology Options: A White Paper Primer on Applications, Costs, and Benefits, EPRI, EPRI ID: 1020676. EPRI, Palo Alto, CA, September 2010.
<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001020676>

globally at 221 sites, representing 1896 MWh. Customers in the United States include American Electric Power (AEP) (11 MW deployed at five locations), PG&E (6 MW, in progress), and Xcel Energy (1 MW, deployed).

The NAS battery installation provided by NGK Insulators, Ltd., deployed at Xcel in Lucerne, MN, in 2008 contains 20 50-kW modules with 7.2 MWh of storage capacity and a charge/discharge capacity of 1 MW. See Figure 34 below. Batteries are charged when wind turbines are operating. The batteries then provide supplemental power when the turbines are not operating. Xcel estimates the fully charged NAS facility could power 500 homes for over seven hours.

Table 8 shows the technology dashboard for NaS battery systems.



Figure 34. Xcel Battery Supplementing Wind Turbines, Lucerne, MN

Table 8. Technology Dashboard: Sodium-sulfur Battery Systems

Technology Development Status	A	Significant recent commercial experience.
Confidence of Cost Estimate	A	Data based on installed systems.
Accuracy Range	B	-5% to +8%
Operating Field Units	221 sites	306 MW installed.
Process Contingency	0%	Proven battery performance.

Project Contingency	1-5%	Depending on site conditions.
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Sodium-sulfur Batteries Life-Cycle Cost Analysis

Figure 35, Figure 36, and Figure 37 summarize present value of installed cost, the LCOE in \$/MWh, and the levelized cost of capacity in \$/kW-yr for NaS plants. These estimates are based on capital and O&M data from the NaS data sheets in Appendix B. A simple dispatch was assumed: investor-owned utility financials and 365 cycles per year for 15 years. Battery replacement costs for longer service lives were not assumed over and above the O&M estimates shown in Appendix B. Key financial assumptions are also shown in Appendix B.

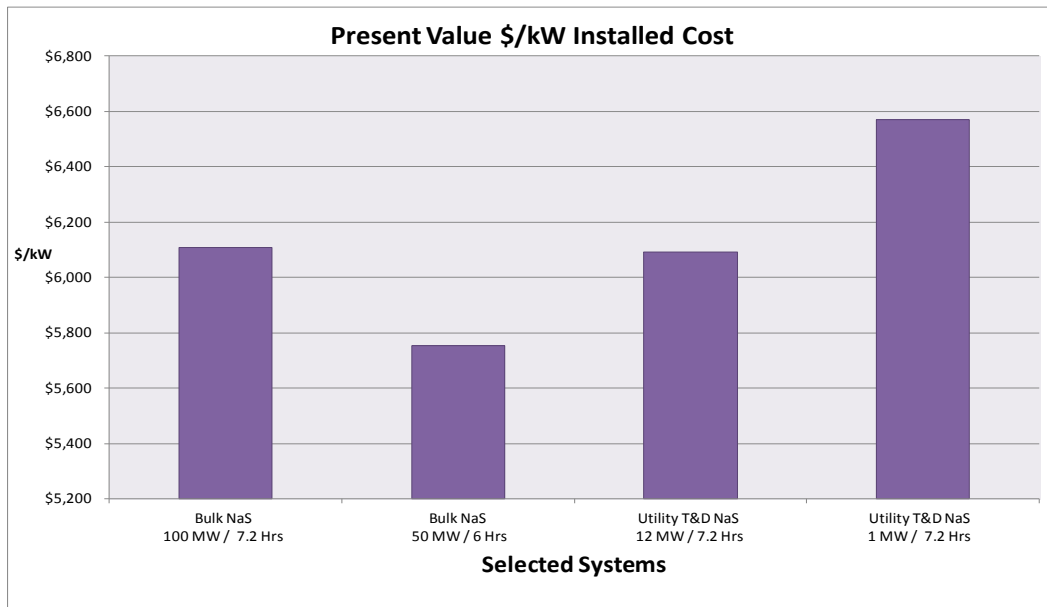


Figure 35. Present Value Installed Cost for Different Sodium-sulfur Systems

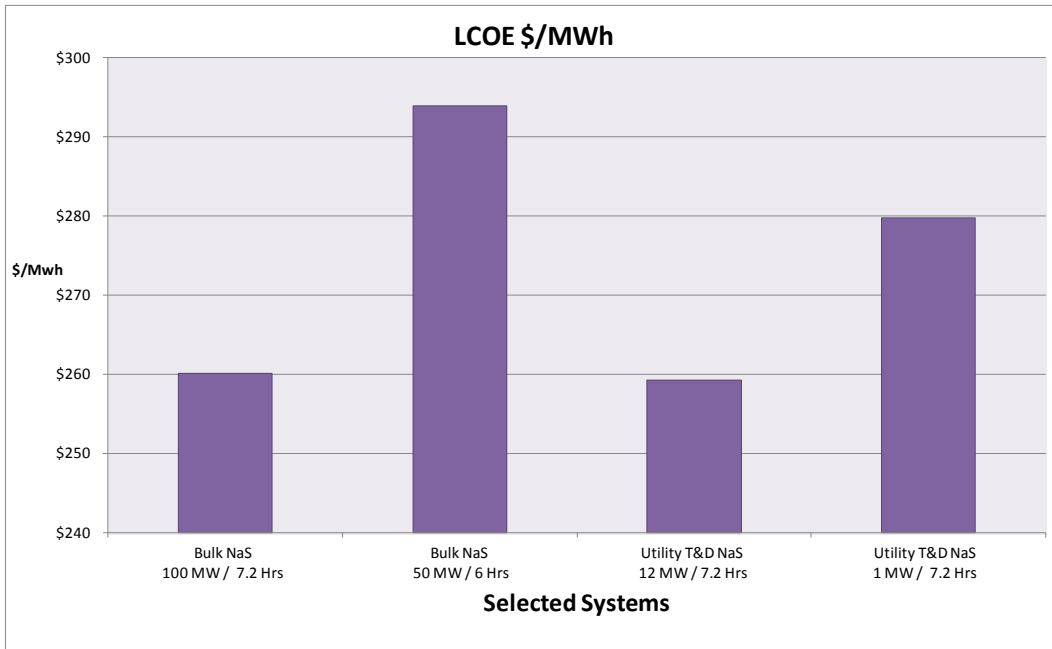


Figure 36. Levelized Cost of Energy in \$/MWh for Different Sodium-sulfur Systems

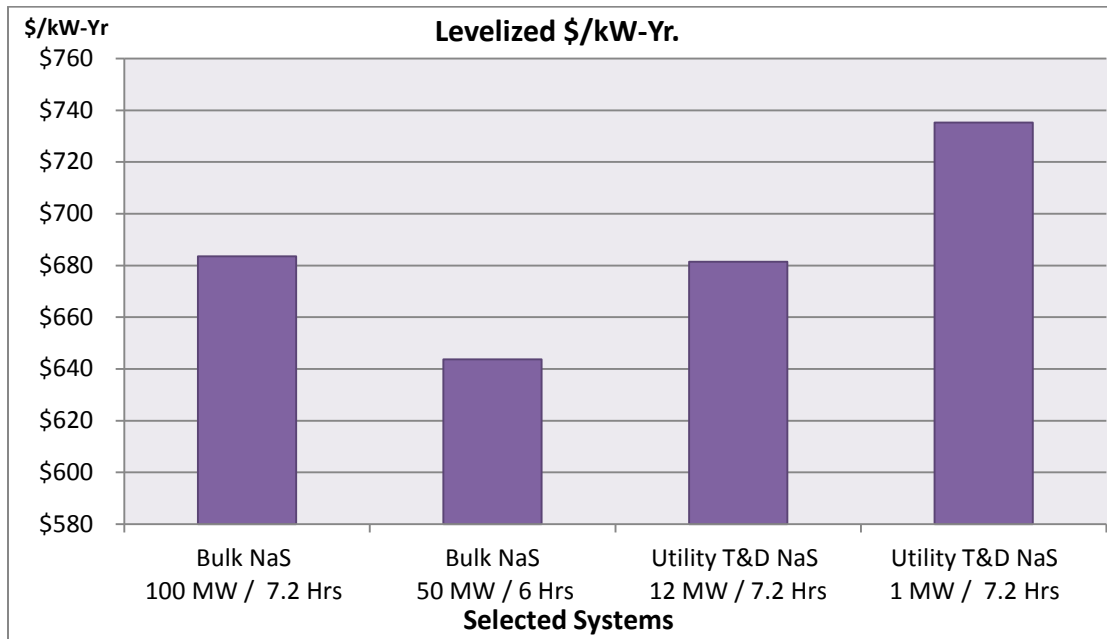


Figure 37. Levelized Costs of Capacity \$/kW-yr for Different Sodium-sulfur Systems

Additional Sodium-Sulfur Battery Resources

1. [Program on Technology Innovation: Long Island Bus NaS Battery Energy Storage System](#), EPRI ID 1013248, EPRI, Palo Alto, CA, EPRI ID 1013248, March 2006.

2. [Program on Technology Innovation: New York Power Authority Advanced Sodium Sulfur \(NaS\) Battery Energy Storage System](#), EPRI ID 1023626, EPRI, Palo Alto, CA, December 2011.
3. [AEP Sodium-Sulfur \(NaS\) Battery Demonstration - 2003 Annual Report](#), EPRI ID 1009814, EPRI, Palo Alto, CA, August 2004.
4. [AEP Sodium-Sulfur \(NaS\) Battery Demonstration: Final Report](#), EPRI ID 1012049, EPRI, Palo Alto, CA, Jun 2005.
5. [Field Trial of AEP Sodium-Sulfur \(NaS\) Battery Demonstration Project: Interim Report - Plant Design and Expected Performance](#), EPRI ID 1001835, EPRI, Palo Alto, CA, March 2003.
6. [Functional Requirements for Electric Energy Storage Applications on the Power System Grid, What Storage Has to Do to Make Sense](#), EPRI ID 1021936, EPRI, Palo Alto, CA, December 2011.



Figure 39. FIAMM 222-kWh System Site at the Duke Energy Rankin Substation



Figure 40. Containerized 25 kW/50 kWh FIAMM Battery Unit (large green housing) on Concrete Pad, Next to S&C PureWave CES (small green housing)

Maturity and Commercial Availability

Table 9 presents the technology dashboard for NaNiCl₂ stationary storage systems.

Table 9. Technology Dashboard for Sodium-nickel-chloride Batteries

Technology Development Status	Demonstration C	Limited field demonstrations
Confidence of Cost Estimate	D	Vendor quotes and system installation estimates
Accuracy Range	C	-10% to +15%
Operating Field Units	2 or more	Several photovoltaic and distributed storage installations by 2012
Process Contingency	5-10%	Limited testing and filed experience
Project Contingency	5-10%	Limited data on life-cycle costs; limited operation and maintenance cost data

Sodium-nickel-chloride Batteries Life-Cycle Cost Analysis

Life-cycle costs of several selected NaNiCl₂ systems are illustrated in Figure 41, Figure 42, and Figure 43. The estimates are based on capital and O&M data from the NaNiCl₂ data sheets shown in Appendix B. A simple dispatch was assumed with investor-owned utility financials and 365 cycles per year for 15 years. Generally, key assumptions are investor owned utility (IOU) ownership with 365 cycles peak-shaving annually for 15 years. Cost metrics for these systems vary by vendor and related assumptions on battery replacement costs of 8 or 15 years. See Appendix B for assumptions on battery replacement costs.

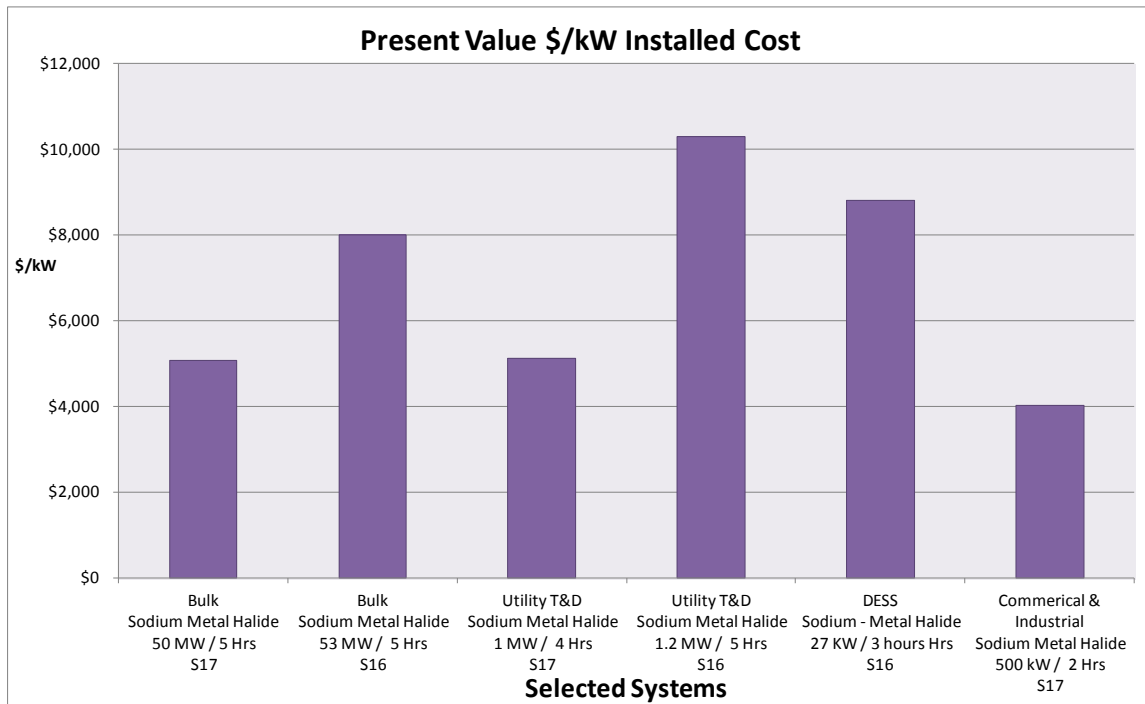


Figure 41. Present Value Installed Cost for Different Sodium-nickel-chloride Batteries
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

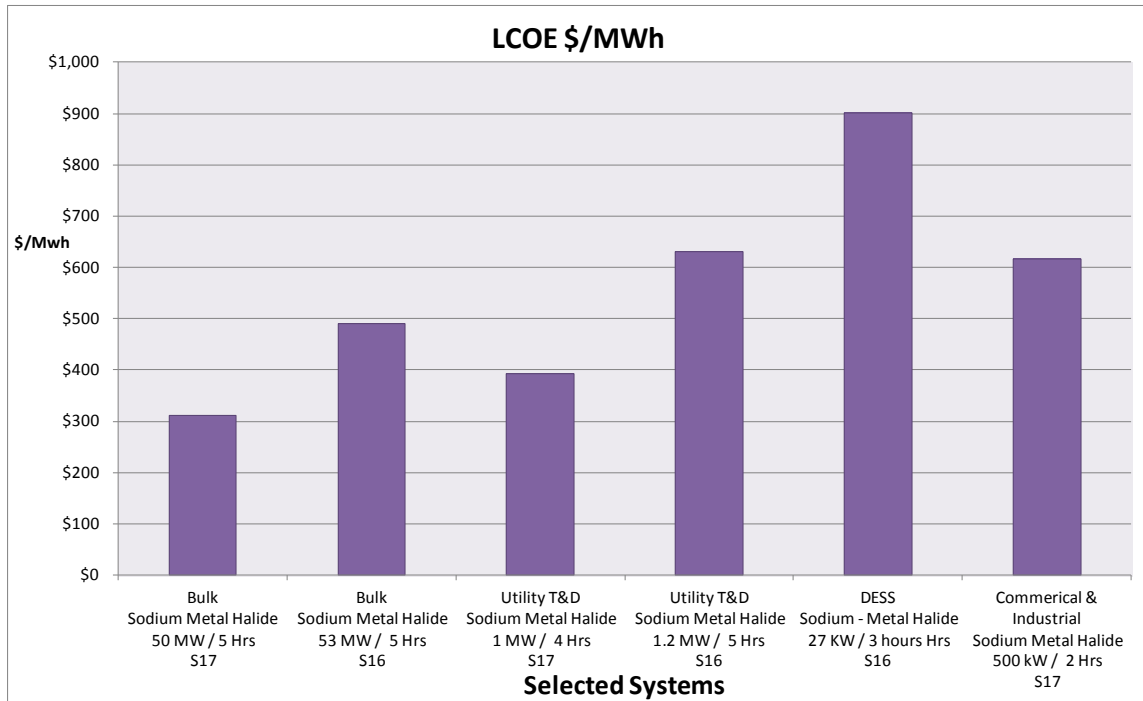


Figure 42. Levelized Cost of Energy in \$/MWh for Different Sodium-nickel-chloride Batteries
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

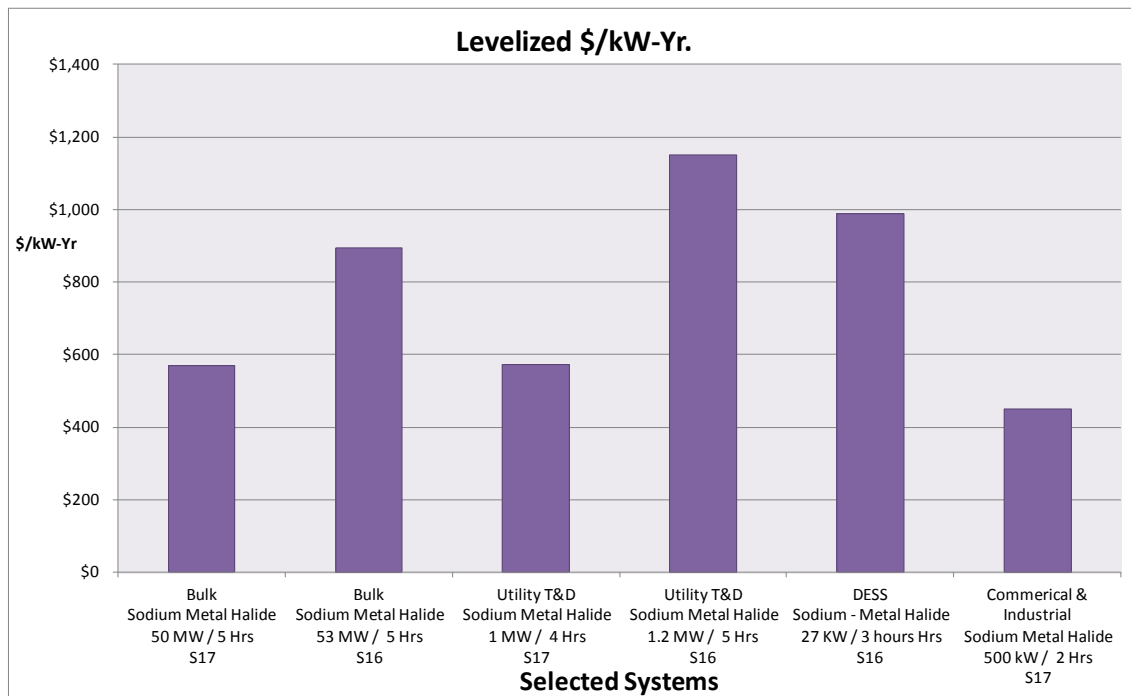


Figure 43. Levelized Cost of Capacity in \$/kW-yr for Different Sodium-nickel-chloride Batteries
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Additional Sodium-nickel-chloride Battery Resource

1. [*Technology Review and Assessment of Distributed Energy Resources*](#), EPRI ID 1012983, EPRI, Palo Alto, CA, February 2006.

2.8 Vanadium Redox Batteries

Technical Description

Vanadium reduction and oxidation (redox) batteries are of a type known as *flow batteries*, in which one or both active materials is in solution in the electrolyte at all times. In this case, the vanadium ions remain in an aqueous acidic solution throughout the entire process.

The vanadium redox flow battery is a flow battery based on redox reactions of different ionic forms of vanadium. During battery charge, V^{3+} ions are converted to V^{2+} ions at the negative electrode through the acceptance of electrons. Meanwhile, at the positive electrode, V^{4+} ions are converted to V^{5+} ions through the release of electrons. Both of these reactions absorb the electrical energy put into the system and store it chemically. During discharge, the reactions run in the opposite direction, resulting in the release of the chemical energy as electrical energy.

In construction, the half-cells are separated by a proton exchange membrane that allows the flow of ionic charge to complete the electrical circuit. Both the negative and positive electrolytes (sometimes called the anolyte and catholyte, respectively) are composed of vanadium and sulfuric acid mixture at approximately the same acidity as that found in a lead-acid battery. The electrolytes are stored in external tanks and pumped as needed to the cells (see Figure 44).

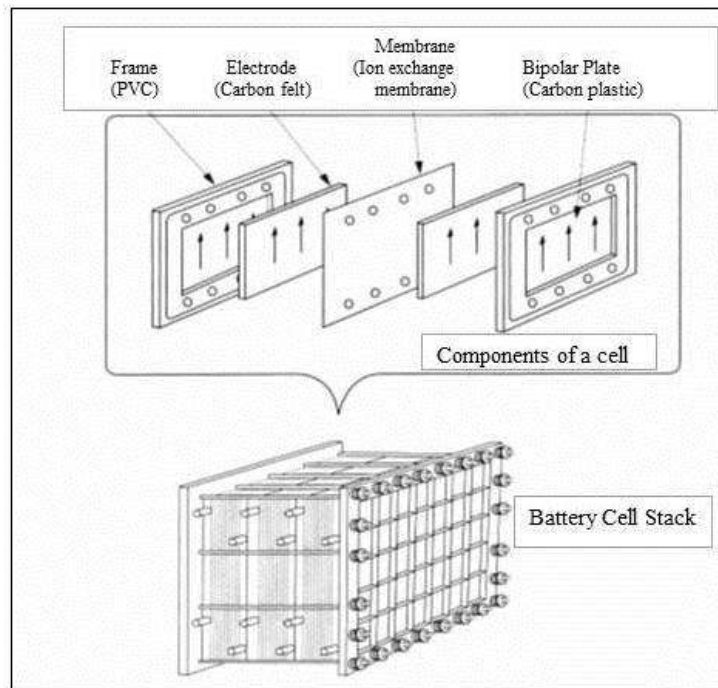


Figure 44. Construction of a Vanadium Redox Cell Stack
(Courtesy Sumitomo Electric Industries)

Individual cells have a nominal open-circuit voltage of about 1.4 V. To achieve higher voltages, cells are connected in series to produce cell stacks. Vanadium redox flow batteries have an important advantage among flow batteries: the two electrolytes are identical when fully discharged. This makes shipment and storage simple and inexpensive and greatly simplifies electrolyte management during operation.³¹

Self-discharge is typically not a problem for vanadium redox systems, because the electrolytes are stored in separate tanks. Self-discharge may occur within the cell stack if it is filled with charged electrolyte, resulting in the loss of energy and heat generation in the stacks. For this reason, the stacks are usually elevated above the tanks, so that electrolyte drains back into the tanks when the pumps are shut down. The battery will then take a short while to come back into operation again. Alternatively, the pumps can operate in an idling state, which would allow charged electrolyte to be available at all times, at the price of a slightly higher parasitic loss.³²

The life of a vanadium redox system is determined by a number of components. The cell stack is probably the limited life component, with a useful life estimated at ~10 years; however, operational field data are not available to confirm these lifetimes. The tanks, plumbing, structure, power electronics, and controls have a longer useful life. The electrolytes and the active materials they contain do not degrade with time.

Vanadium redox systems are capable of stepping from zero output to full output within a few milliseconds, if the stacks are already primed with reactants. In fact, the limiting factor for beginning battery discharge is more commonly the controls and communications equipment. For short-duration discharges for voltage support, the electrolyte contained in the stacks can respond without the pumps running at all. The cell stack can produce three times the rated power output provided the state of charge is between 50% and 80%.³³

The physical scale of vanadium redox systems tends to be large due to the large volumes of electrolyte required when sized for utility-scale (megawatt-hour) projects. Unlike many other battery technologies, cycle life of vanadium redox systems is not dependent on depth of discharge. Systems are rated at 10,000 cycles, although some accelerated testing performed by Sumitomo Electric Industries, Ltd., produced a battery system with one 20-kW stack for cycle testing that continued for more than 13,000 cycles over about two years.

When decommissioning a vanadium redox system, the solid ion exchange cell membranes may be highly acidic or alkaline and therefore toxic. They should be disposed of in the same manner as any corrosive material. If possible, the liquid electrolyte is recycled. If disposed of, the

³¹ *VRB Energy Storage for Voltage Stabilization: Testing and Evaluation of the PacifiCorp Vanadium Redox Battery Energy Storage System at Castle Valley, Utah*, EPRI ID 1008434, EPRI, Palo Alto, CA, 2005.

³² *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications*, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC: 2003. 1001834. L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation;

<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001001834>

³³ Ibid.

vanadium is extracted from the electrolyte before further processing of the liquid. Research is ongoing to determine the exact environmental risk factors for vanadium.

Figure 45³⁴ illustrates the schematic of a vanadium redox flow battery.

Technical Maturity

Table 10 illustrates a dashboard for a vanadium flow battery system. This type of flow battery is technically the more mature battery of all the flow-type battery systems.

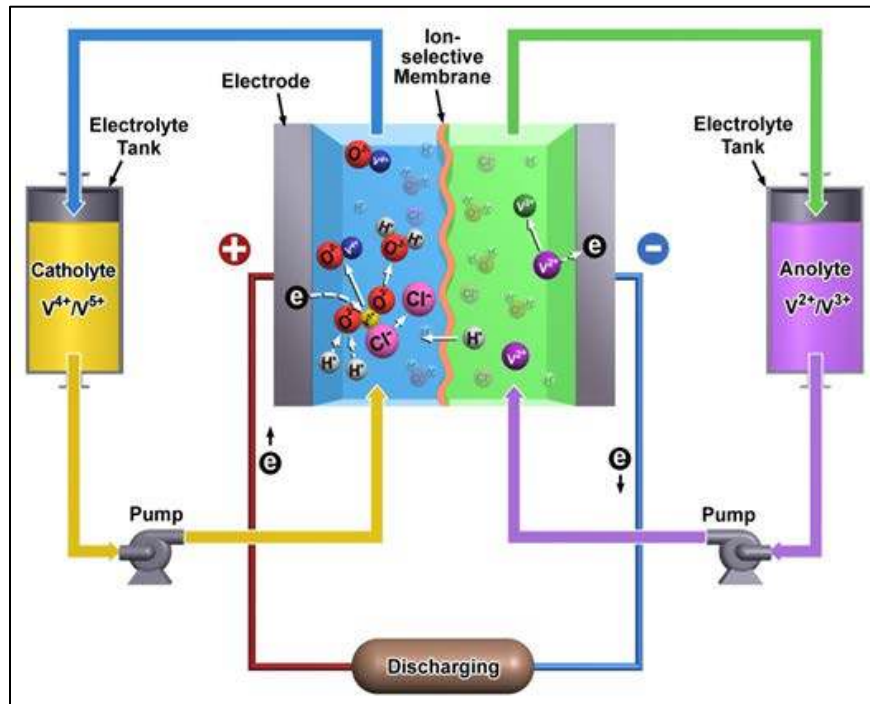


Figure 45. Principles of the Vanadium Redox Battery
(Courtesy of the Pacific Northwest National Laboratory)

Vanadium redox systems have been demonstrated in a number of applications and large-scale field trials (see Figure 46).

³⁴ VRB Energy Storage for Voltage Stabilization: Testing and Evaluation of the PacifiCorp Vanadium Redox Battery Energy Storage System at Castle Valley, Utah, PI: Harash Kamath – EPRI PEAC Corporation, EPRI ID 1008434, EPRI, Palo Alto, CA, March 2005.

Table 10. Technology Dashboard: Vanadium Flow-Type Battery Systems

Technology Development Status	Pre-Commercial C	Systems Verified in Limited Field Demonstrations
Confidence of Cost Estimate	C	Vendor quotes and system installation estimates.
Accuracy Range	C	-10% to +15%
Operating Field Units	Units operating in renewable integration, end-user energy management, and telecom applications	Currently 50-kW, 100-kW, 500-kW, 600-kW, and 1000-kW systems in operation. The largest in the U.S. is a 600-kW/3600-kWh system in a customer energy-management application. A 1-MW/5-MWh system is in operation in Japan.
Process Contingency	5-8%	For MW-scale applications
Project Contingency	5-7%	For MW-scale applications Contingency will vary by size of the application. Vendors are offering 10-year energy services contracts.



**Figure 46. Prudent Energy 600-kW/3,600-kWh VRB-ESS
 Installed at Gills Onions, Oxnard, CA**

The system consists of 200-kW modules providing a total of 6 hours of electrochemical energy storage.

Vanadium Redox Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of several selected systems is illustrated in Figure 47, Figure 48, and Figure 49. These estimates are based on capital and O&M data from the Vanadium Redox data sheets in Appendix B. A simple dispatch was assumed: an investor-owned utility financials with 365 cycles per year for 15 years. Generally, key assumptions are IOU ownership, with 365 cycles peak-shaving annually for 15 years. Periodic stack replacement costs are assumed every 8 years and range from \$615/kW to \$746/kW. See Appendix B for discussion of life-cycle cost methods.

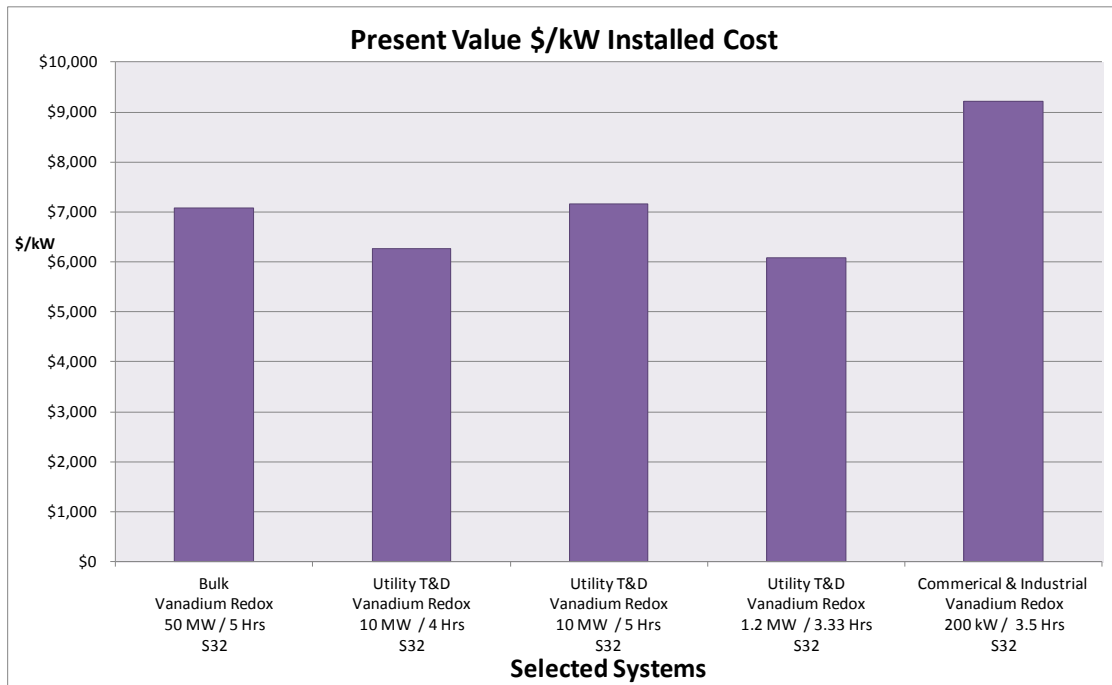


Figure 47. Present Value Installed Cost for Different Vanadium Redox Systems
(The S designation under each bar is a vendor code that masks the identity of the vendor.)

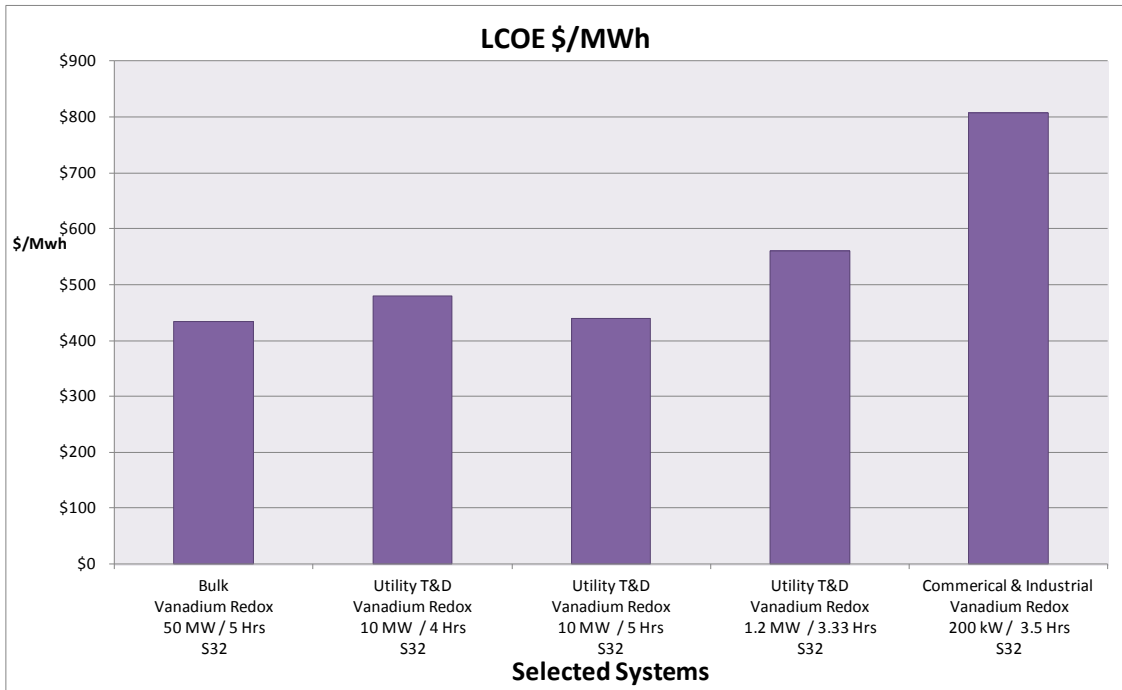


Figure 48. Levelized Cost of Energy in \$/MWh for Different Vanadium Redox Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

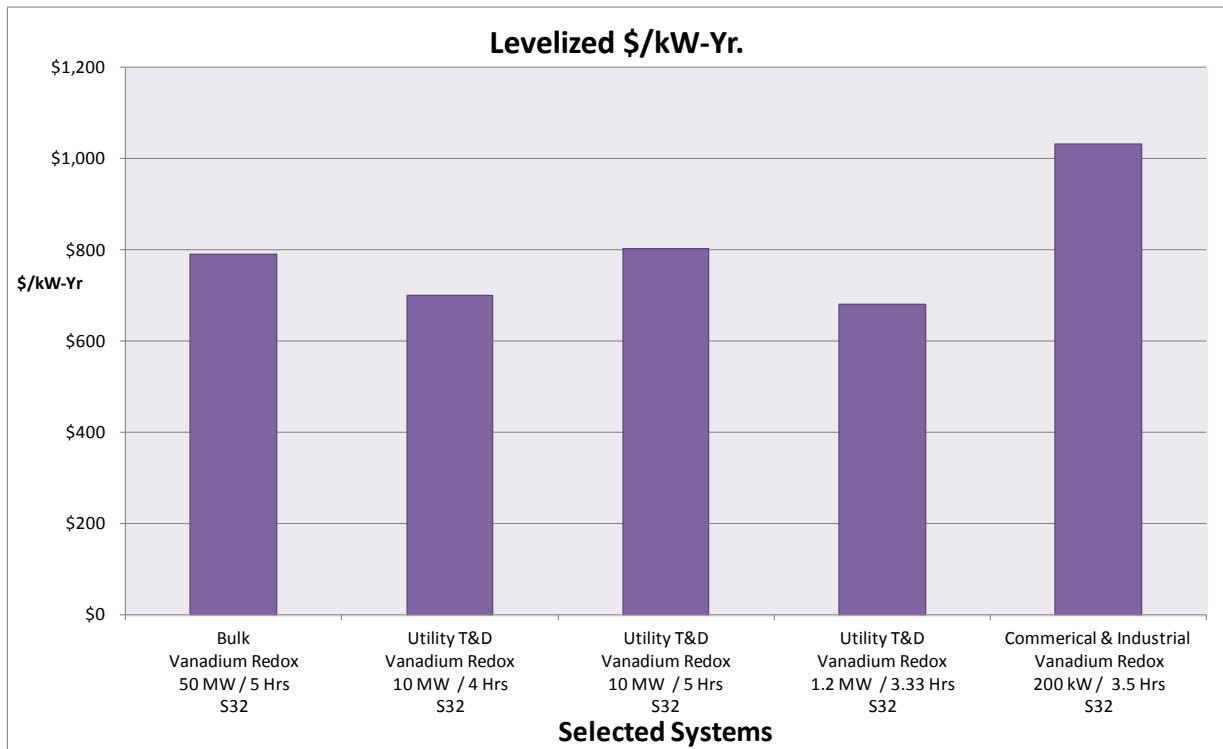


Figure 49. Levelized Cost of Capacity in \$/kW-yr for Different Vanadium Redox Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Additional Vanadium Redox Battery Resources

1. [*VRB Energy Storage for Voltage Stabilization: Testing and Evaluation of the PacifiCorp Vanadium Redox Battery Energy Storage System at Castle Valley, Utah*](#), EPRI ID 1008434, EPRI, Palo Alto, CA, March 2005.
2. [*Vanadium Redox Flow Batteries*](#), EPRI ID 1014836, EPRI, Palo Alto, CA, March 2007.
3. [*Assessment of Advanced Batteries for Energy Storage Applications in Deregulated Electric Utilities*](#), EPRI ID TR-111162, EPRI, Palo Alto, CA, December 1998.

2.9 Iron-chromium Batteries

Technical Description

Iron-chromium (Fe-Cr) redox flow battery systems is another type of flow battery still in the R&D stage but steadily advancing toward early field demonstrations in 2013-2014. The low-cost structure of these systems also makes them worth evaluating for grid-storage solutions. Given the considerable uncertainties in performance and cycle life, process and project contingencies are high. Figure 50 shows the principles of operation for this technology.

Performance Characteristics

Using liquid reactants, only a small volume is electrically active and the cells are hydraulically balanced. Use of dissolved reactants means there is no volume change during cycling. This is in contrast to Li-ion, lead-acid, NaS, Zinc-bromine, and others, which do involve a volume change. This feature results in a less-complex design and simpler controls. The technology may also feature a lower-cost design, materials, and reactants. Figure 51 shows a typical battery Fe-Cr energy storage system concept.

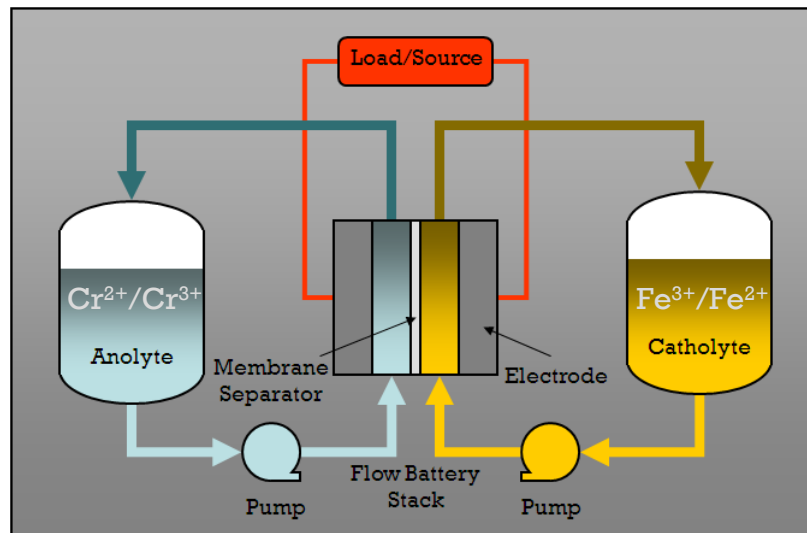


Figure 50. Principles of Operation for an Iron-chromium Battery Energy Storage System

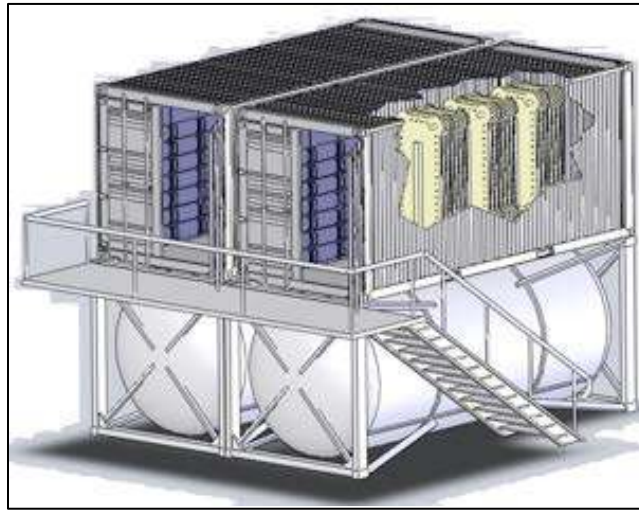


Figure 51. Typical Iron-chromium Battery System
 (Photo courtesy EnerVault)

Fe-Cr flow battery systems can be used for time shift on either the utility or customer side of the meter, as well as for frequency regulation services. Figure 52 shows various Fe-Cr system concepts for these applications.

Table 11 is a technology dashboard that shows the status of technology development for Fe-Cr-chromium batteries.

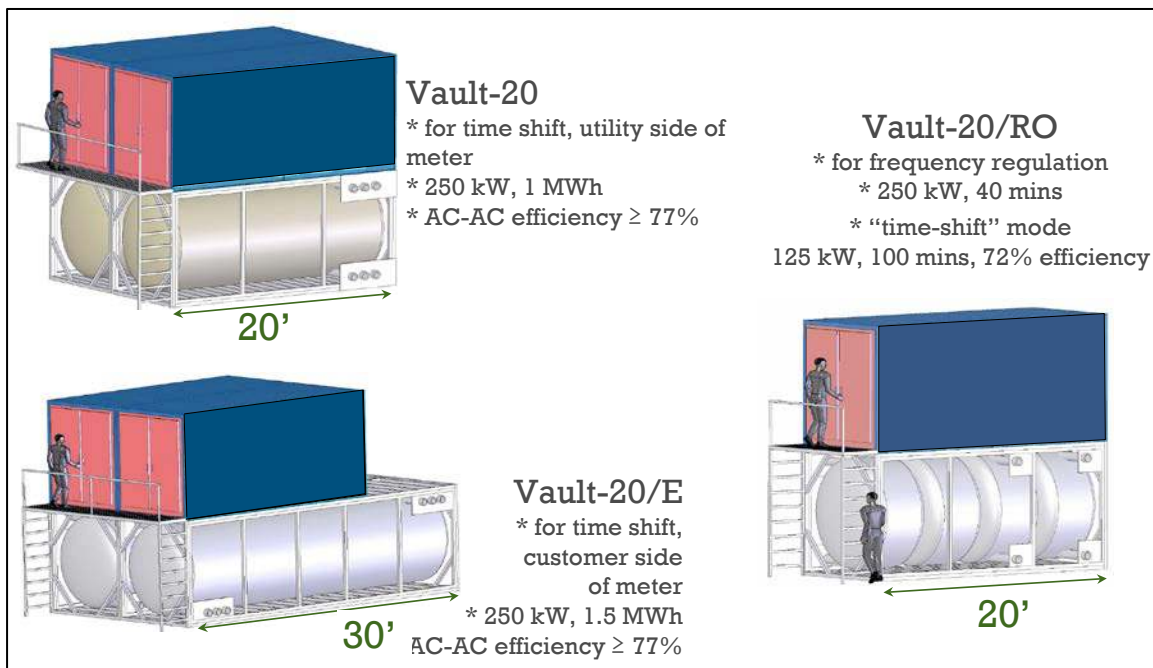


Figure 52. Iron-chromium Battery Storage System Concepts
 (Photo courtesy EnerVault)

Table 11. Technology Dashboard: Iron-chromium Battery Systems

Technology Development Status	Laboratory E	Small cells and stack in a lab setting
Confidence of Cost Estimate	C	Vendor quotes and system installation estimates.
Accuracy Range	E	-15% to +15%
Operating Field Units	None	None in utility-scale demonstrations Fe-Cr in niche telecom applications
Process Contingency	15-20%	Efficiency and cycle-life uncertain. Scale-up uncertainties
Project Contingency	10-15%	Limited definition of product designs

Iron-chromium Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of several selected systems is illustrated in Figure 53, Figure 54, and Figure 55. The estimates are based on capital and O&M data from the Fe-Cr data sheets in Appendix B. A simple dispatch was assumed, with investor-owned utility financials and 365 cycles per year for 15 years. Generally, key assumptions are IOU ownership, with 365 cycles peak-shaving annually for 15 years. Periodic stack replacement costs assumed every 8 years and start at \$194/kW. See Appendix B for discussion of life-cycle cost methods.

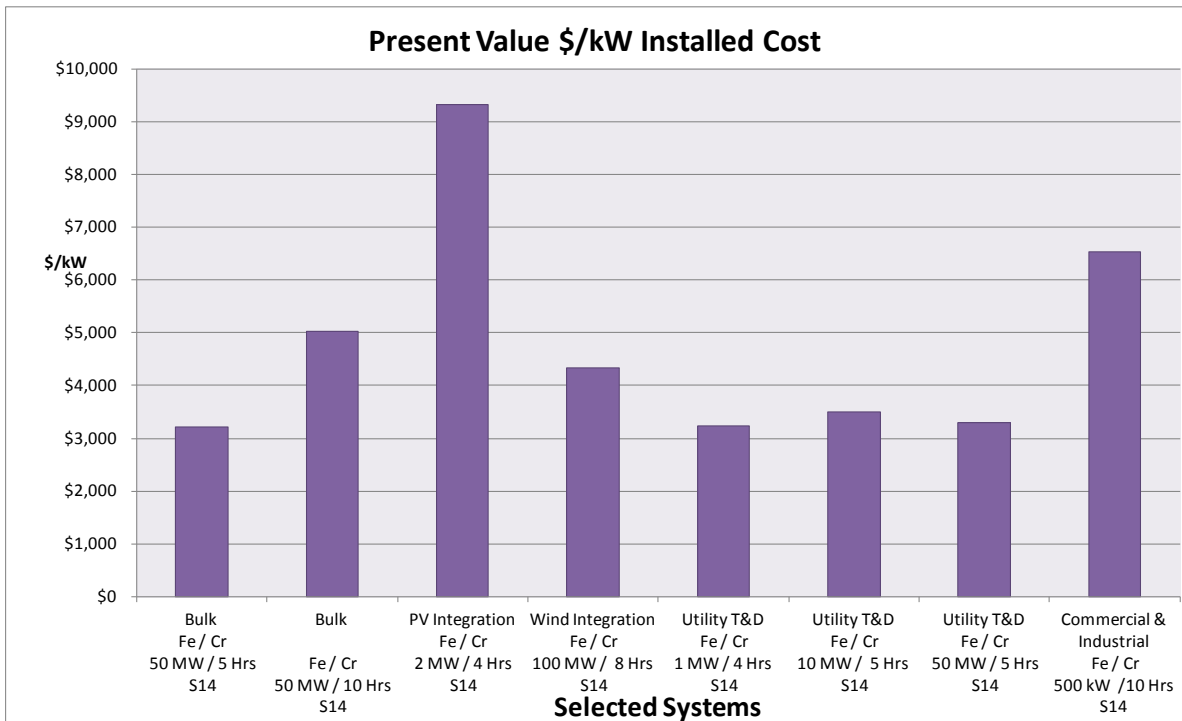


Figure 53. Present Value Installed Cost for Different Iron-chromium Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Chapter 2. Electricity Storage Technologies: Cost, Performance, and Maturity

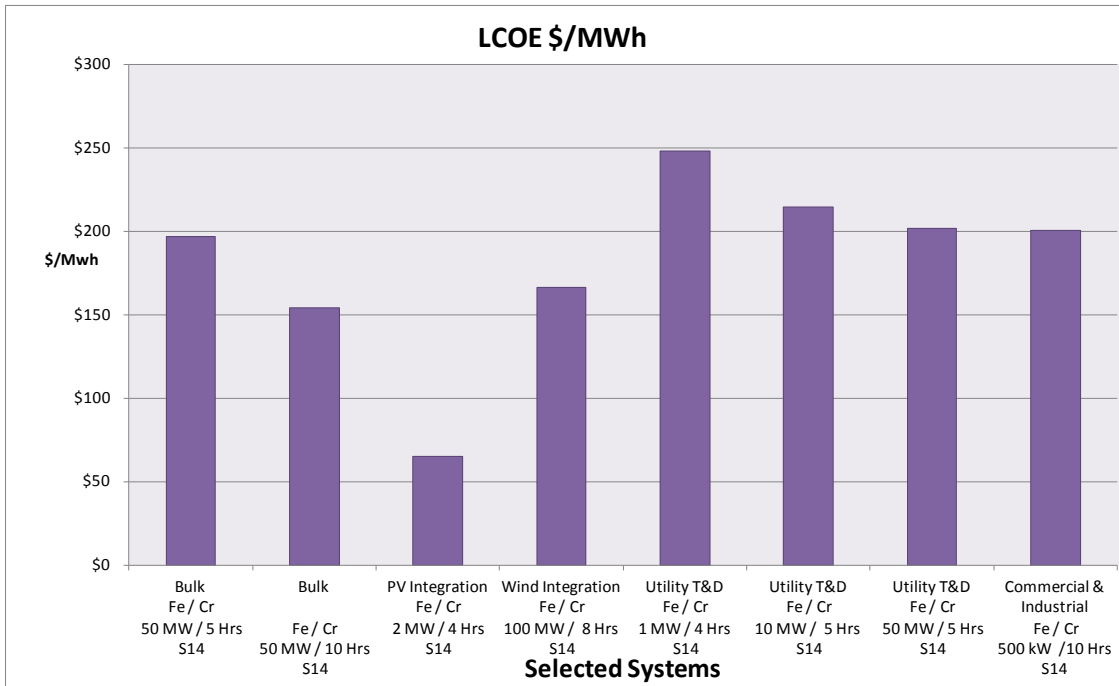


Figure 54. Levelized Cost of Energy in \$/MWh for Different Iron-chromium Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

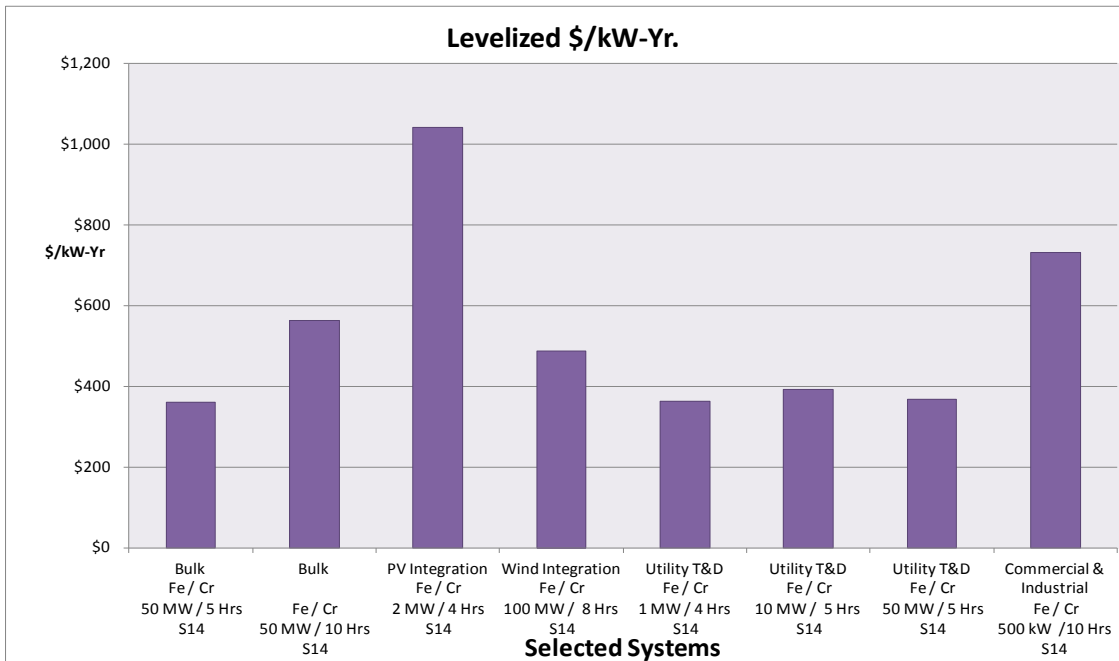


Figure 55. Levelized Cost of Capacity in \$/kW-yr for Different Iron-chromium Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

2.10 Zinc-bromine Batteries

Technical Description

The Zinc-bromine battery is another type of flow battery in which the zinc is solid when charged and dissolved when discharged. The bromine is always dissolved in the aqueous electrolyte.

Each cell is composed of two electrode surfaces and two electrolyte flow streams separated by a micro-porous film. The positive electrolyte is called a *catholyte*; the negative is the *anolyte*. Both electrolytes are aqueous solutions of zinc bromine ($ZnBr_2$).

During charge, elemental zinc is plated onto the negative electrode. Elemental bromine is formed at the positive electrode. Ideally, this elemental bromine remains only in the positive electrolyte. The micro-porous separator allows zinc ions and bromine ions to migrate to the opposite electrolyte flow stream for charge equalization (see Figure 56 below). At the same time, it inhibits elemental bromine from crossing over from the positive to the negative electrolyte, reducing self-discharge because of direct reaction of bromine with zinc.

The cell electrodes are composed of carbon plastic and are designed to be bipolar. This means that a given electrode serves both as the cathode for one cell and the anode for the next cell in series. Carbon plastic must be used because of the highly corrosive nature of bromine. The positive electrode surface is coated with a high-surface-area carbon to increase surface area. The two electrolytes differ only in the concentration of elemental bromine; both should have the same zinc and bromine ion concentrations at any given time during the charge/discharge cycle. This can best be accomplished through the use of an ion-selective membrane as the separator. This membrane would allow the passage of zinc and bromine ions without allowing the passage of elemental bromine or polybromine. In practice, such membranes have proven more costly and less durable than nonselective membranes. For these reasons, nonselective micro-porous membranes are usually used for the separator. The electrolyte is circulated for a number of reasons. Circulation serves to remove bromine (in the form of polybromine) from the positive electrode quickly, freeing up the surface area for further reaction. It also allows the polybromine to be stored in a separate tank to minimize self-discharge.

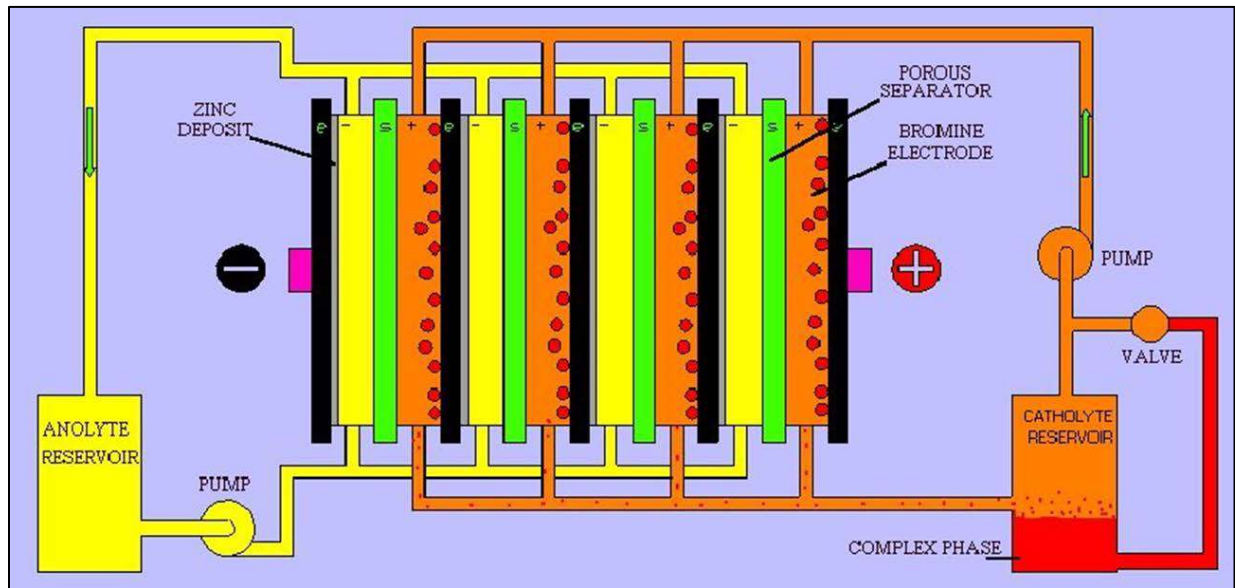


Figure 56. Zinc-bromine Cell Configuration
(Courtesy ZBB Energy Corporation)³⁵

On the negative electrode, the flow inhibits the formation of zinc dendrites. Finally, the circulation simplifies thermal management through the use of a heat exchanger. The two electrolytes can flow in the same direction within a cell (co-current), or in opposite directions (counter-current), depending on the design.³⁶

Performance Characteristics

Table B-18, Table B-19, and Table B-20 in Appendix B show representative performance characteristics of Zinc-bromine batteries in various storage applications. The most common factor in degradation and potential failure of Zinc-bromine batteries arises from the extremely corrosive nature of the elemental bromine electrolyte. This substance tends to attack all the components of the Zinc-bromine system that are exposed to it. Past failure modes have included damaged seals, corrosion of current collectors, and warped electrodes. The active materials themselves do not degrade. The significance of this fact is that the lifetime is not strongly dependent on the number of cycles or the depth of discharge, but on the number of hours that the system has been operational. During normal operation, Zinc-bromine batteries do not present unusual environmental hazards. They do, however, contain materials that can become environmental contaminants. Bromine is a toxic material and should be recovered in the event of a spill or when the unit is decommissioned. Zinc-bromine is a corrosive and should be handled

³⁵ EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications, EPRI ID 1001834, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC, 2003. L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation;

³⁶ Ibid.

appropriately. Zinc is considered a transition-metal contaminant in some locales and thus should be properly recovered when the unit is decommissioned.³⁷

Maturity and Commercial Availability

Zinc-bromine batteries are in an early stage of field deployment and demonstration trials. While field experience is currently limited, vendors claim estimated lifetimes of 20 years, long cycle lives, and operational ac-to-ac efficiencies of approximately 65%. Module sizes vary by manufacturer but can range from 5 kW to 1000 kW, with variable energy storage duration from two to six hours, depending on the service requirements and need. Small projects comprising 5-kW/2-hour systems are being deployed in rural Australia as an alternative to installing new power lines. In the United States, electric utilities plan to conduct early trials of 0.5 – 1.0 MW systems for grid support and reliability by 2014.

Table 12 is a technology dashboard that shows the status of technology development for Zinc-bromine systems.

Table 12. Technology Dashboard: Zinc-bromine Flow-type Battery Systems

Technology Development Status	Demonstration trials	Small systems deployed in limited field demonstrations.
Confidence of Cost Estimate	C	Vendor quotes and system installation estimates.
Accuracy Range	C	-10% to +15%
Operating Field Units	3 or more	None in utility-scale demonstrations of 500 kW or larger.
Process Contingency	10%	Efficiency uncertain. Limited life and operating experience at greater than 100 kW.
Project Contingency	10- 15%	Transportable and small systems have lower construction and installation issues.

Figure 57 shows a containerized Zinc-bromine system made by Redflow.

³⁷ Ibid.



Figure 57. A 90-kW/180-kWh Zinc-bromine Energy Storage System by RedFlow
(Housed in a 20-foot shipping container)

Zinc-bromine Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of several selected systems is illustrated in Figure 58, Figure 59, Figure 60, Figure 61, Figure 62, and Figure 63 for each application. The estimates are based on capital, O&M data and stack replacement costs as shown in the data sheets for Zinc-bromine in Appendix B. A simple dispatch was assumed; generally, key assumptions are IOU ownership, with 365 cycles peak-shaving annually for 15 years. See Appendix B for discussion of life-cycle cost methods.

Additional Zinc-bromine Battery References

1. [Validated Test Data on MWh-Scale Flow and Other Battery Systems: Large Battery Installations 2003](#), EPRI ID 1005019, EPRI, Palo Alto, CA, December 2003.
2. [Electricity Energy Storage Technology Options](#), EPRI ID 1020676, EPRI, Palo Alto, CA, December 2010.

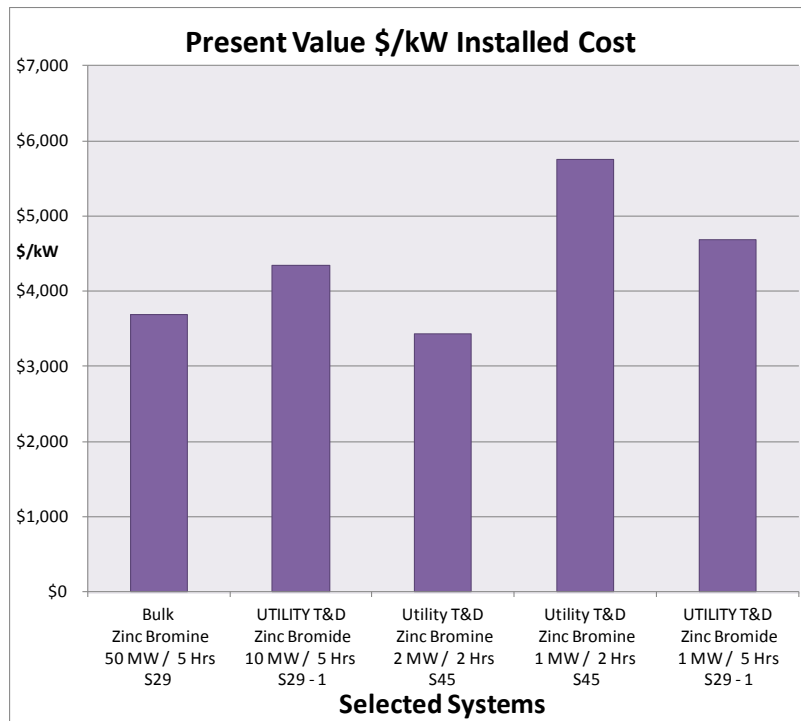


Figure 58. Present Value Installed Cost for Zinc-bromine Systems in Bulk and Utility Transmission and Distribution Service
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

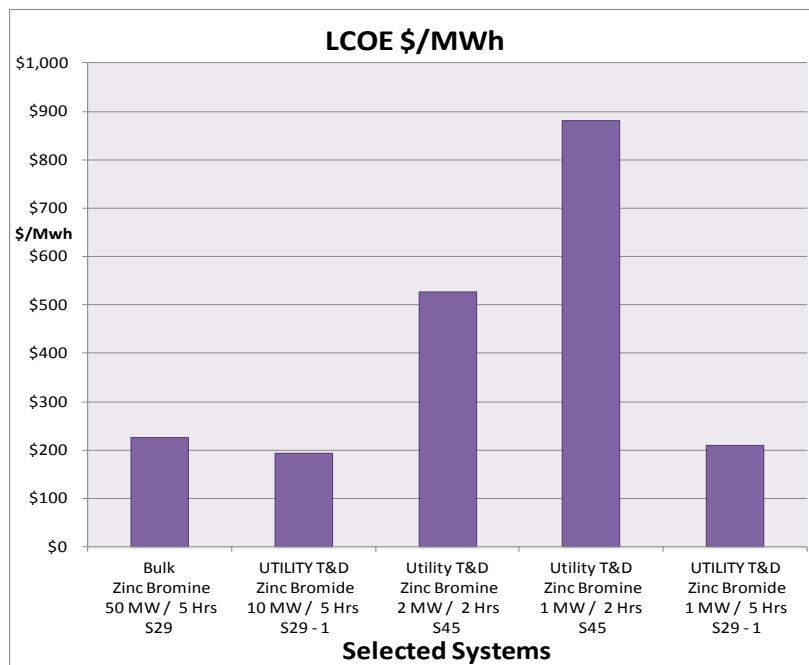


Figure 59. Levelized Cost of Energy in \$/MWh for Zinc-bromine Systems in Bulk and Utility Transmission and Distribution Service
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

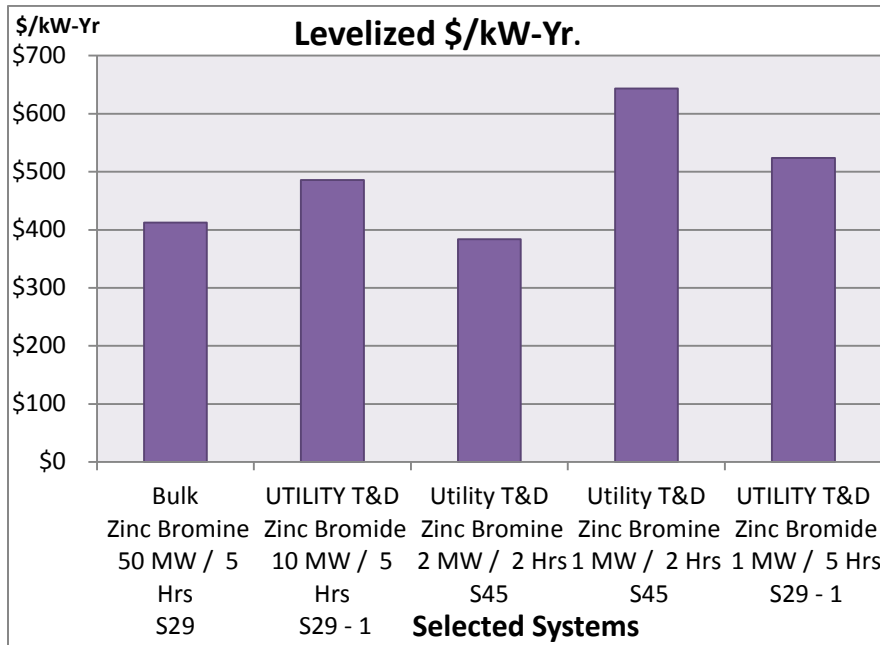


Figure 60. Levelized Cost of Capacity in \$/kW-yr for Zinc-bromine Systems in Bulk and Utility Transmission and Distribution Service
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

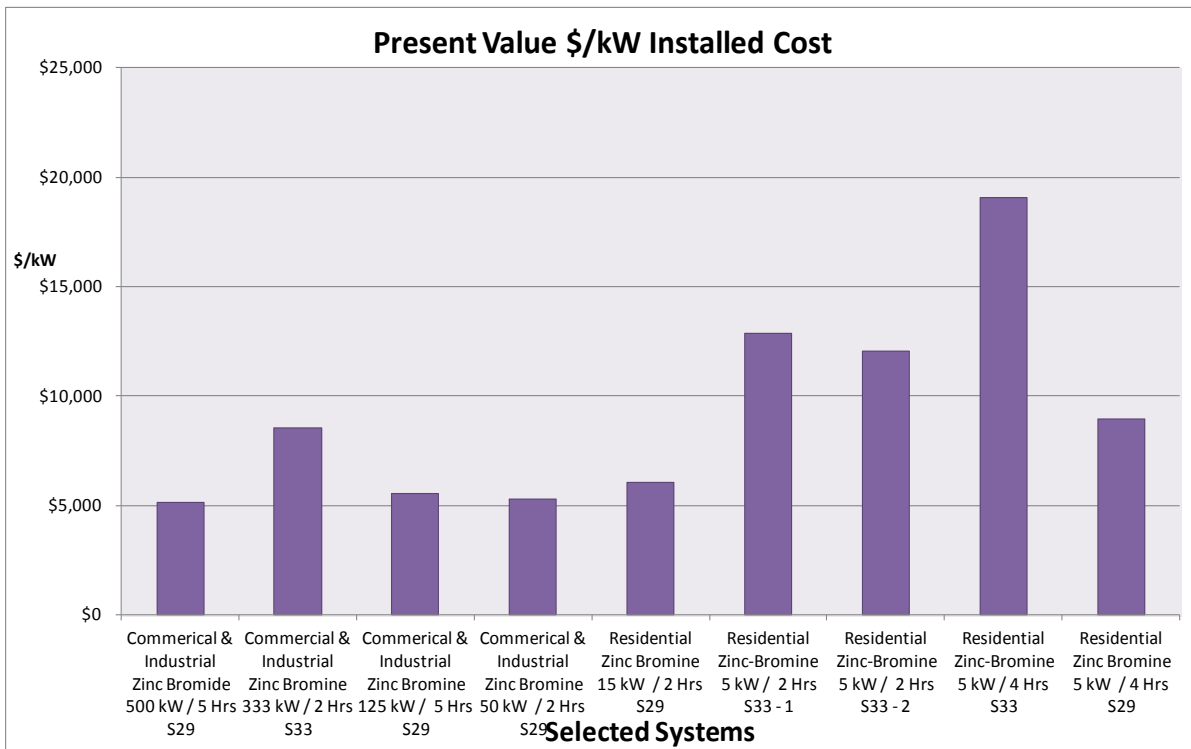


Figure 61. Present Value Installed Cost for Zinc-bromine Systems in Commercial and Industrial and Residential Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

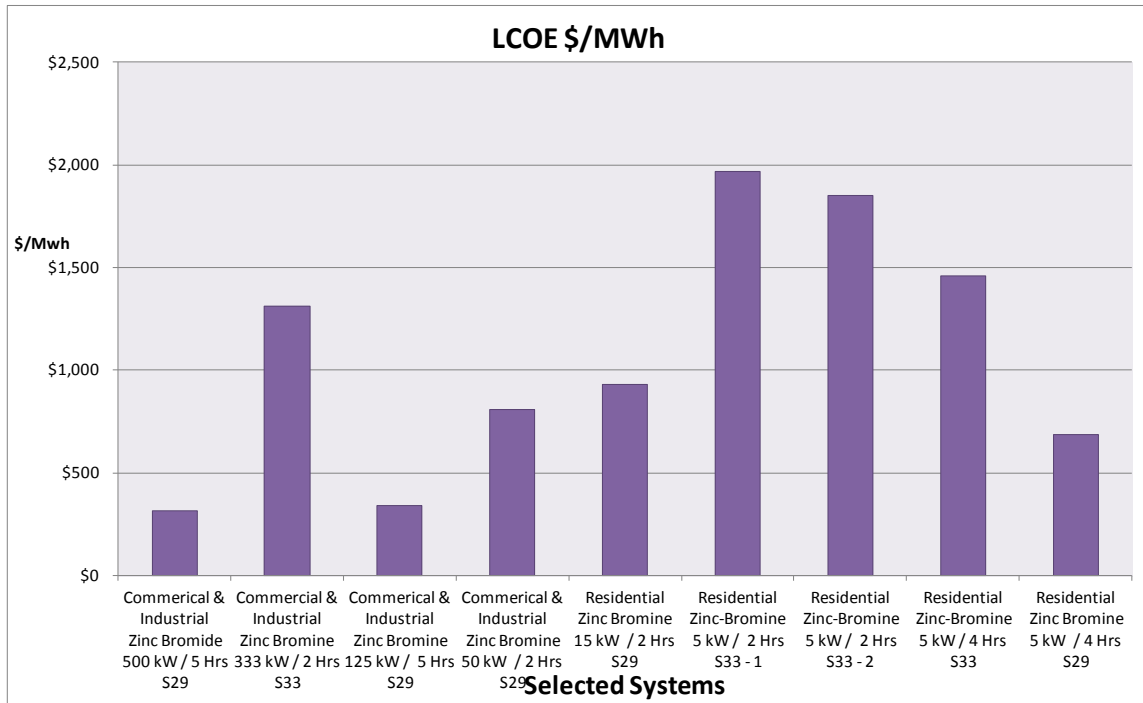


Figure 62. Levelized Cost of Energy in \$/MWh for Zinc-bromine Systems in Commercial and Industrial and Residential Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

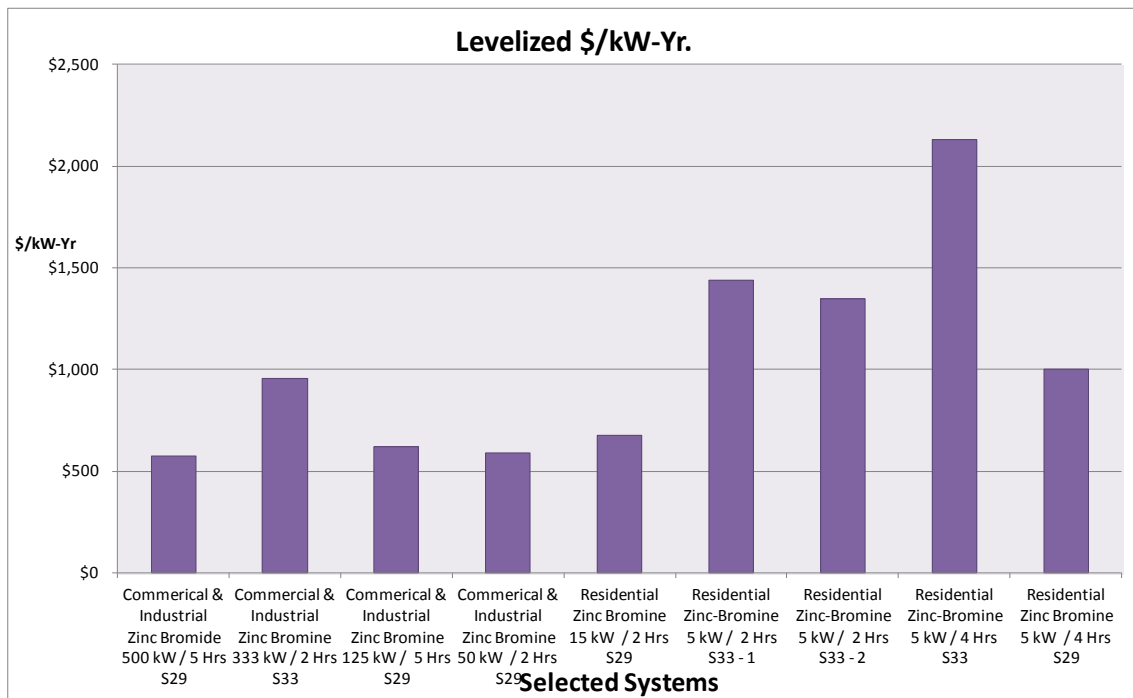


Figure 63. Levelized Cost of Capacity in \$/kW-yr for Zinc-bromine Systems in Commercial and Industrial and Residential Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

2.11 Zinc-air Batteries

Technical Description

Zinc-air batteries are a metal-air electrochemical cell technology. Metal-air batteries use an electropositive metal, such as zinc, aluminum, magnesium, or lithium, in an electrochemical couple with oxygen from the air to generate electricity. Because such batteries only require one electrode within the product, they can potentially have very high energy densities. In addition, the metals used or proposed in most metal-air designs are relatively low cost. This has made metal-air batteries potentially attractive for electric vehicle (EV) and power electronics applications in the past, as well as raising hopes for a low-cost stationary storage system for grid services. Zinc-air batteries take oxygen from the surrounding air to generate electric current. The oxygen serves as an electrode, while the battery construction includes an electrolyte and a zinc electrode that channels air inside the battery as shown in Figure 64.

The Zinc-air battery produces current when the air electrode is discharged with the help of catalysts that produce hydroxyl ions in the liquid electrolyte. The zinc electrode is then oxidized and releases electrons to form an electric current. When the battery is recharged, the process is reversed, and oxygen is released into the air electrode.

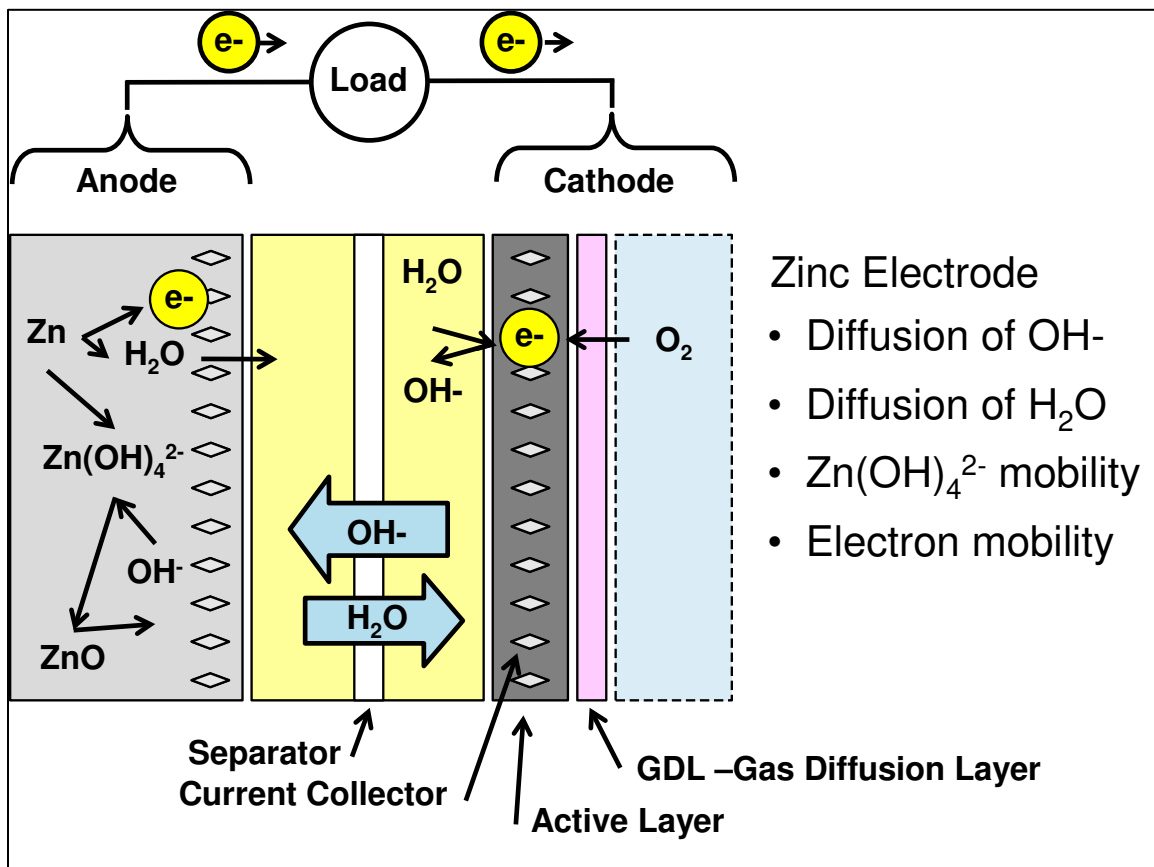


Figure 64. Zinc-air Battery Functional Schematic
(Courtesy ReVolt)

The challenge for researchers has been to address issues such as electrolyte management, avoiding carbon dioxide (CO₂) impacts from the air on the electrolyte and cathode, thermal management, and avoiding Zn dendrite formation. Methods are also being investigated to address issues with the air electrolyte not deactivating in the recharging cycle and slowing or stopping the oxidation reaction. The cessation of the oxidation reaction reduces the number of times that a Zinc-air battery can be recharged.

Despite the many advantages, metal-air batteries also pose several historical disadvantages. The batteries are susceptible to changes in ambient air conditions, including humidity and airborne contaminants. The air electrode – a sophisticated technology that requires a three-way catalytic interface between the gaseous oxygen, the liquid electrolyte, and the solid current collector – has been difficult and expensive to make. However, the technology is far more stable and less dangerous than other battery technologies.

Performance Characteristics

Electric recharge has been difficult and inefficient with metal-air batteries, with typical round-trip efficiencies below 50 percent. Some developers have attempted to overcome this limitation with mechanically rechargeable systems in which the discharged metal anode is replaced with a fresh metal anode and the system continues to operate.

There are currently a few early-stage companies attempting to bring energy-dense, high-operating-efficiency, better depth-of-discharge stationary systems to the market, particularly for utility T&D grid support and renewable energy integration. R&D is underway by several companies, with some research still in the university laboratory stage.

Zinc-air batteries have up to three times the energy density of Li-ion, its most competitive battery technology. Unlike lithium-ion, however, Zinc-air batteries neither produce potentially toxic or explosive gases, nor contain toxic or environmentally dangerous components. Zinc-oxide, which is the main material in a zinc-air battery, is 100-percent recyclable.

Maturity and Commercial Availability

Zinc-air technology is still in early R&D phase for stationary storage systems for grid services markets. Despite substantial technical obstacles faced in the past, this technology holds a great deal of potential because of its low capital cost for grid support and potentially for electric transportation applications.

Table 13 illustrates the technology dashboard for Zinc-air energy storage systems.

Table 13. Technology Dashboard: Zinc-air Battery Systems

Technology Development Status	Laboratory E	Small cells and stacks in a lab setting some bench scale system tests
Confidence of Cost Estimate	C	Vendor quotes and system installation estimates.
Accuracy Range	E	-15% to +15%
Operating Field Units	None	None in utility-scale demonstrations
Process Contingency	15-20%	Efficiency and cycle life uncertain. Scale-up uncertainties
Project Contingency	10-15%	Limited definition of product designs.

Figure 65 and Figure 66 show a 1-kW battery prototype and an artist’s rendering of a 1-MW/6 MWh system.



Figure 65. 1-kW Zinc-air Prototype
 (Photo courtesy of EOS Energy Storage)

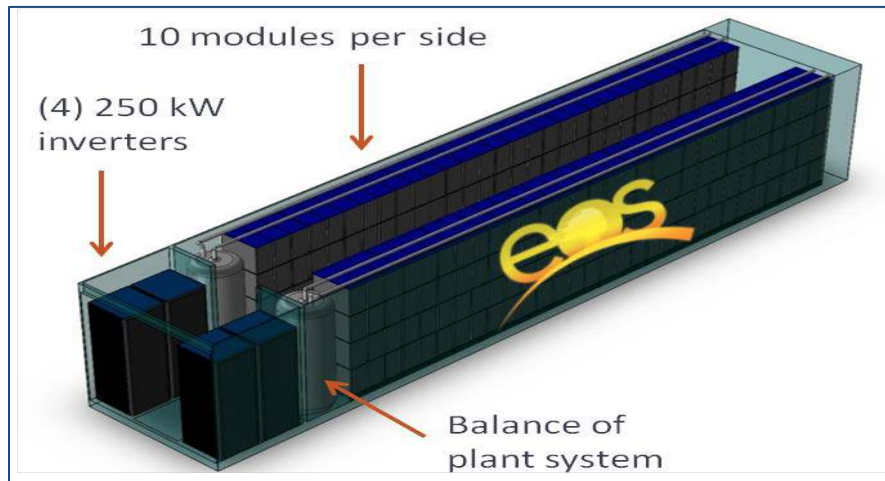


Figure 66. Illustration of 1-MW/6-MWh Eos Aurora Zinc-air Design
 (Developed by EOS Energy Storage)

Zinc-air Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of several selected systems is illustrated in Figure 67, Figure 68, and Figure 69 by application. The estimates are based on capital, O&M data, and stack replacement costs from the Zinc-air data sheets in Appendix B. A simple dispatch was assumed, with life-cycle estimates based on IOU financial assumptions of 365 cycles annually for 15 years. There was no periodic stack replacement costs assumed in these figures. See Appendix B for discussion of life-cycle cost methods. If a replacement cost of \$200 per kW every 5 years is assumed, the impact on present value installed cost is about a 9% increase.

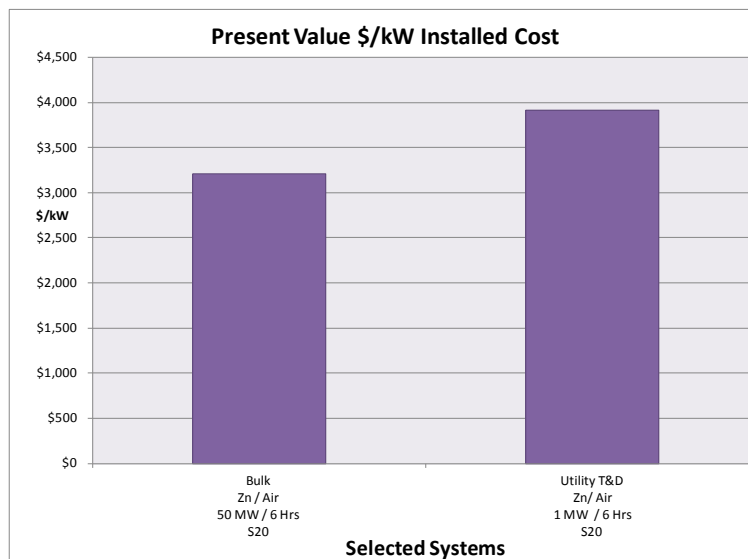


Figure 67. Present Value Installed Cost for Zinc-air Systems in Bulk Services
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

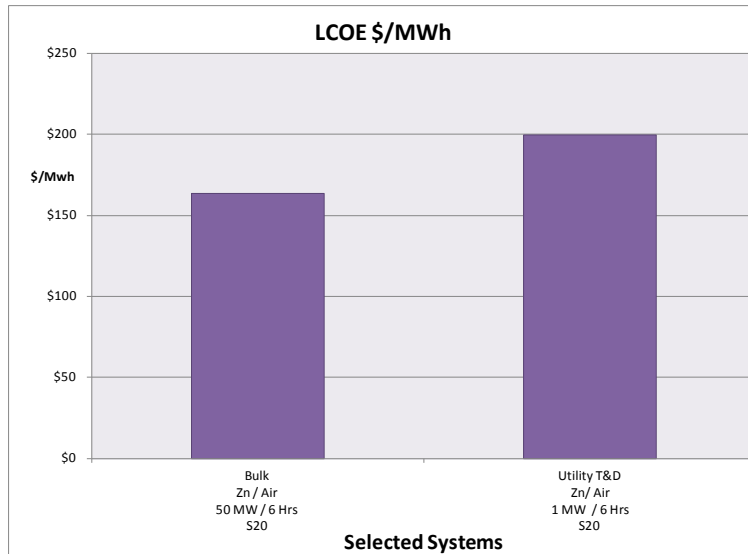


Figure 68. Levelized Cost of Energy in \$/MWh for Zinc-air Systems in Bulk Services
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

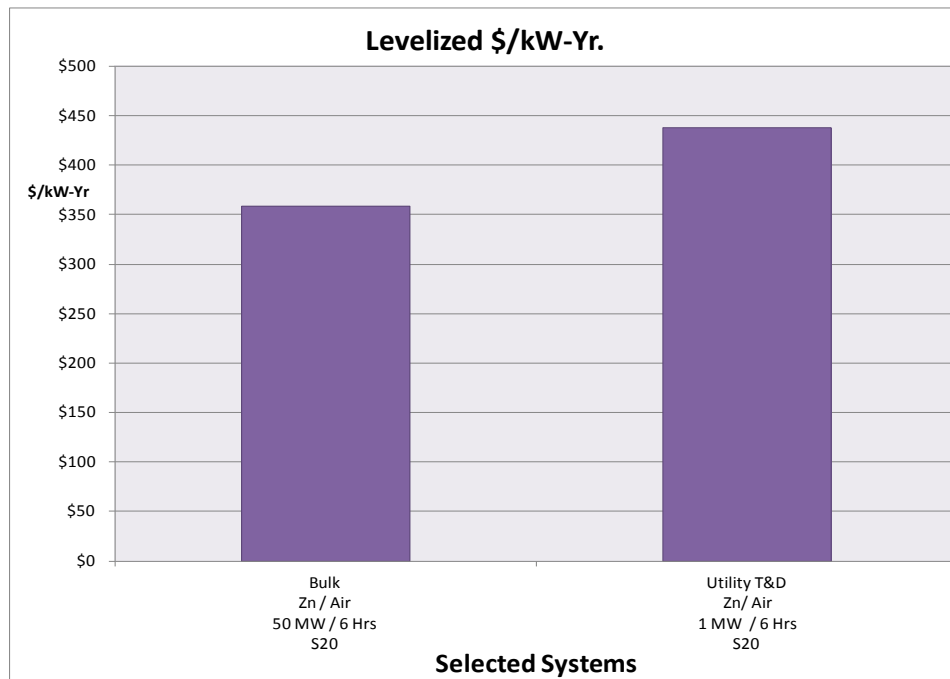


Figure 69. Levelized Cost of Capacity in \$/kW-yr for Zinc-air Systems in Bulk Services
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

2.12 Lead-acid Batteries

Technical Description

Lead-acid batteries are the oldest form of rechargeable battery technology. Originally invented in the mid-1800s, they are widely used to power engine starters in cars, boats, planes, etc. All lead-acid designs share the same basic chemistry. The positive electrode is composed of lead-dioxide, PbO₂, while the negative electrode is composed of metallic lead, Pb. The active material in both electrodes is highly porous to maximize surface area. The electrolyte is a sulfuric acid solution, usually around 37% sulfuric acid by weight when the battery is fully charged.

Lead-acid energy storage technologies are divided into two types: lead-acid carbon technologies and advanced lead-acid technologies. Lead-acid carbon technologies use a fundamentally different approach to lead-acid batteries through the inclusion of carbon, in one form or another, both to improve the power characteristics of the battery and to mitigate the effects of partial states of charge. Certain advanced lead-acid batteries are conventional valve-regulated lead-acid (VRLA) batteries with technologies that address the shortcomings of previous lead-acid products through incremental changes in the technology.³⁸ Other advanced lead-acid battery systems incorporate solid electrolyte-electrode configurations, while others incorporate capacitor technology as part of anode electrode design.

Lead-acid Carbon

Lead-acid carbon technology can exhibit a high-rate characteristic in both charge and discharge with no apparent detrimental effects as are typically experienced in traditional vented lead-acid (VLA) and VRLA batteries. This characteristic allows the lead-acid carbon batteries to deliver and accept high current rates only available with current higher-cost nickel metal-hydride (Ni-MH) and Li-ion batteries.³⁹

There are three major lead-acid carbon technologies currently moving into the market. The three developers working on these technologies are Ecoult/EastPenn, Axion Power International, and Xtreme Power. Each developer has a different implementation of carbon integrated with the traditional lead-acid battery negative plate. In general, each variation is targeting a specific niche market.⁴⁰

According to Axion, their proprietary PbC[®] technology is a multi-celled asymmetrically supercapacitive lead-acid-carbon hybrid battery. The negative electrodes are five-layer assemblies that consist of a carbon electrode, a corrosion barrier, a current collector, a second corrosion barrier, and a second carbon electrode. These electrode assemblies are then combined with conventional separators and positive electrodes. The resulting battery is filled with an acid

³⁸ “Energy Storage and Distributed Generation Technology Assessment: Assessment of Lead-Acid-Carbon, Advanced Lead-Acid, and Zinc-Air Batteries for Stationary Application”, EPRI, EPRI ID 1017811, EPRI, Palo Alto, CA, December 2009.

³⁹ Ibid.

⁴⁰ Ibid.

electrolyte, sealed, and connected in series to other cells. Laboratory prototypes have undergone deep-discharge testing and withstood more than 1600 cycles before failure. In comparison, most lead-acid batteries designed for deep discharges deliver 300 to 500 cycles. Application-specific prototypes may offer several performance advantages over conventional lead-acid batteries, including:

- Significantly faster recharge rates,
- Significantly longer cycle lives in deep discharge applications, and
- Minimal required maintenance.⁴¹

Xtreme Power systems are finding early uses in wind and PV smoothing applications. The Xtreme Power PowerCell™ is a 12-volt, 1-kWh, advanced dry cell battery utilizing a solid-state battery design and chemistry. The uniform characteristics of the PowerCells™ allow thousands to be assembled in massive parallel and series matrices, suited for use in large-scale utility applications requiring many megawatts of power while still maintaining a manageable footprint. Its low internal resistance results in high-power retention, as well as the ability to rapidly charge and discharge large amounts of power⁴² (see Appendix B). The vendor reports a PowerCell™'s life is based on its depth of discharge (DOD). Cycle life is a log function of DOD and ranges from over 500,000 cycles at 1% DOD to 1,000 cycles at 100% DOD.

Advanced Lead-acid Technologies

While developers of lead-acid carbon technologies are improving the capability of conventional lead-acid technologies through incorporation of carbon in one or both electrodes, manufacturers such as GS Yuasa and Hitachi are taking other approaches. Advanced lead-acid products from these manufacturers focus on technology enhancements such as carbon-doped cathodes, granular silica electrolyte retention systems (GS Yuasa), high-density positive active material, and silica-based electrolytes (Hitachi).

Some advanced lead batteries have supercapacitor-like features that give them fast response, similar to flywheels or Li-ion batteries. Advanced lead-acid systems from a number of companies are currently in early field trial demonstrations (see Appendix G).

Performance Characteristics

Traditional VLA and VRLA batteries are typically designed for optimal performance in either a power application or an energy application, but not both. That is, a battery specifically designed for power applications can indeed deliver reasonable amounts of energy (e.g., for operating car lights), but it is not designed to deliver substantial amounts of energy (e.g., 80-percent deep discharges) on a regular basis. In comparison, a lead-acid carbon or advanced lead-acid battery

⁴¹ Axion website:

<http://www.axionpower.com/profiles/investor/fullpage.asp?f=1&BzID=1933&to=cp&Nav=0&LangID=1&s=0&ID=10298>, accessed [March 15, 2013](#)

⁴² Xtreme Power website: www.xtremepower.com, accessed [March 15, 2013](#)

specifically designed for energy applications can deliver high impulses of power if needed, although it is not specifically designed to do so.

There are several lead-acid carbon and advanced lead-acid technologies; the values are an average of currently available systems. Each system will have its own performance characteristics.⁴³

Disposal of lead-acid batteries is an important part of the life cycle. The environmental and safety hazards associated with lead require a number of regulations concerning the handling and disposal of lead-acid batteries. Lead-acid batteries are among the most recycled products in the world. Old batteries are accepted by lead-acid manufacturers for recycling. Batteries are separated into their component parts. The lead plates and grids are smelted to purify the lead for use in new batteries. Acid electrolyte is neutralized, scrubbed to remove dissolved lead, and released into the environment. Other component parts such as plastic and metal casings are also recycled.⁴⁴

Maturity and Commercial Availability

Lead-acid batteries are the most commercially mature rechargeable battery technology in the world. VRLA batteries are used in a variety of applications, including automotive, marine, telecommunications, and uninterruptible power supply (UPS) systems. However, there have been very few utility T&D applications for such batteries due to their relatively heavy weight, large bulk, cycle-life limitations, and perceived reliability issues (stemming from maintenance requirements).

As shown in Figure 70, a 1-MW/1.5-MWh lead-acid battery by GNB Industrial Power (now Exide) has been operating for 12 years in Metlakatla, AK. In this project, the battery system exhibited very little visible degradation upon post-test analysis and was replaced in 2008, after 12 years of continuous shallow discharge service. Other lead-acid carbon energy systems have been deployed in sizes of 10 to 20 MW.⁴⁵

⁴³ *Energy Storage Market Opportunities: Application Value Analysis and Technology Gap Assessment*, EPRI ID 1017813, EPRI, Palo Alto, CA, December 2009.

⁴⁴ *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Application*, EPRI ID 1001834, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC, 2003.

⁴⁵ *Electric Energy Storage Technology Options: A White Paper Primer on Applications, Costs and Benefits*, PI: Dan Rastler, EPRI ID 1020676, EPRI, Palo Alto, CA, September 2010.

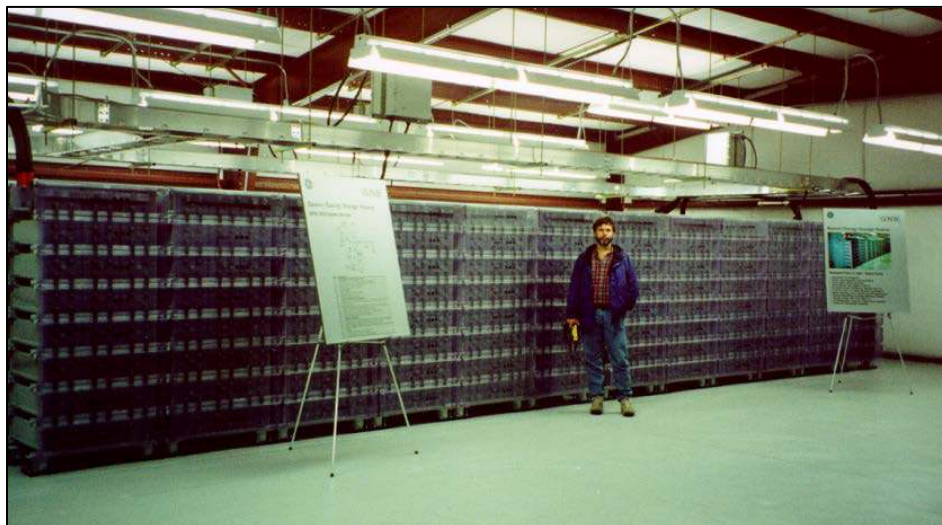


Figure 70. 1-MW/1.5-MWh Lead-acid Carbon System at Metlakatla, AK⁴⁶

Many traditional suppliers and new entrants are seeking to introduce advanced lead-acid technology in U.S. utility markets through products designed for residential, commercial, and industrial use. While each of these cannot be covered in detail in this Handbook, the reader must clearly define the application use case, requirements, and life-cycle expectations during the process of review, assessment, and final selection. Some of the more notable recent field deployments are reviewed here.

Hitachi is developing their advanced lead-acid product for renewable integration and smart grid projects in Japan, with the intent of competing with NaS and Li-ion batteries. Some of their advanced lead-acid batteries have been integrated with wind-generation sites, including the well-known project at Tappi Wind Park installed in 2001 with support from the New Energy Development Organization (NEDO), a Japanese government organization that promotes the development of new energy technologies. The Tappi Wind Park battery system, shown in Figure 71 used an earlier generation of the Hitachi advanced lead-acid battery technology. In August 2009, Hitachi completed a 10.4-MWh battery, built to stabilize a 15-MW wind facility at Goshogawara in northern Japan. A similar plant was installed in late 2010 at another wind-generation site at Yuasa. This battery is now available to companies for integration into the United States, although costing for the United States is unclear at this time.⁴⁷

⁴⁶ *Energy Storage and Distributed Generation Technology Assessment: Assessment of Lead-Acid-Carbon, Advanced Lead-Acid, and Zinc-Air Batteries for Stationary Application*, EPRI ID 1017811, EPRI, Palo Alto, CA, 2009.

⁴⁷ Ibid.

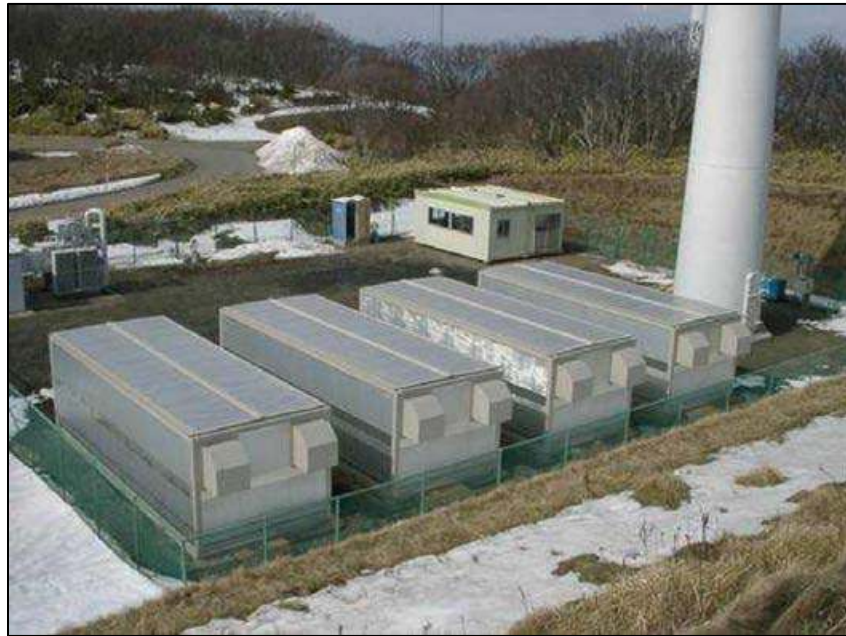


Figure 71. Acid Battery Installation at Tappi Wind Park
(Courtesy Hitachi)⁴⁸

Xtreme Power, Inc., has deployed its advanced lead-acid XP System in multiple services, including wind and PV integration, transmission and distribution applications, and smart grid applications in Hawaii. One of these systems deployed in Maui, HI, is shown in Figure 72. Xtreme Power also plans to offer grid congestion and large-scale power management products for grid-tied services.

Figure 73 shows another advanced lead-acid system made by Ecoult/East Penn installed at a Public Service Company of New Mexico (PNM) project site.

⁴⁸ Ibid.



Figure 72. 1.5-MW/1-MWh Advanced Lead-acid Dry Cell Systems by Xtreme Power in a Maui Wind Farm
(Source: Xtreme Power)



Figure 73. 500-kW/1-MWh Advanced Lead-acid Battery for Time-shifting and 900-kWh Advanced Carbon Valve-regulated Battery for Photovoltaic Smoothing
This is a solar energy storage facility that is fully integrated into a utility's power grid.
(Source: PNM Resources)

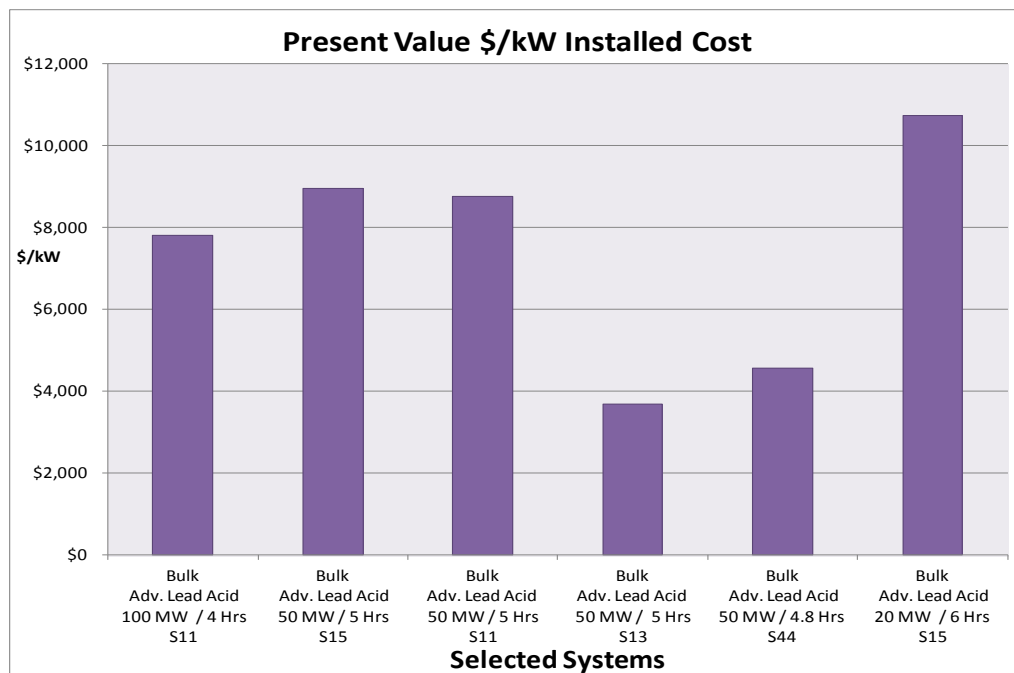
Table 14 is a technology dashboard that shows the status of technology development for lead-acid batteries.

Table 14. Technology Dashboard: Advanced Lead-acid Battery Systems

Technology Development Status	Demonstration C	Limited field demonstrations Some advanced systems can be classified as commercial
Confidence of Cost Estimate	D	Vendor quotes and system installation estimates
Accuracy Range	C	-10% to +15%
Operating Field Units	5 or more	Several wind and photovoltaic applications expected by 2013
Process Contingency	10-15%	Limited testing and field experience
Project Contingency	5-10%	Cycle life and depth of discharge for application needs careful evaluation; limited operation and maintenance cost data.

Lead-acid Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of several selected systems is illustrated in Figure 74 through Figure 88 for each application. The estimates are based on capital, O&M data, and battery replacement costs from the Lead-acid data sheets in Appendix B. Life-cycle estimates were based on IOU financial assumptions, with 365 cycles annually for 15 years. For the frequency regulation application, a simple dispatch was assumed based on each system operating 5000 cycles per year. See Appendix B for discussion of life-cycle cost methods for this application.

**Figure 74. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Systems Bulk Service Applications**

(The S designation under each bar is a vendor code that masks the identity of the vendor.)

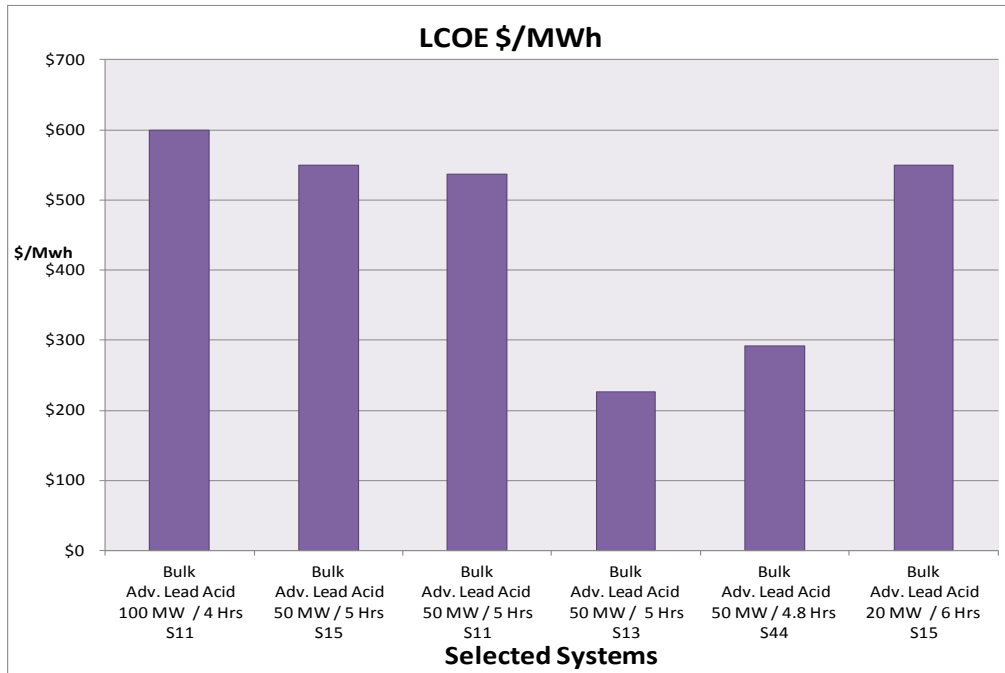


Figure 75. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Systems in Bulk Service Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

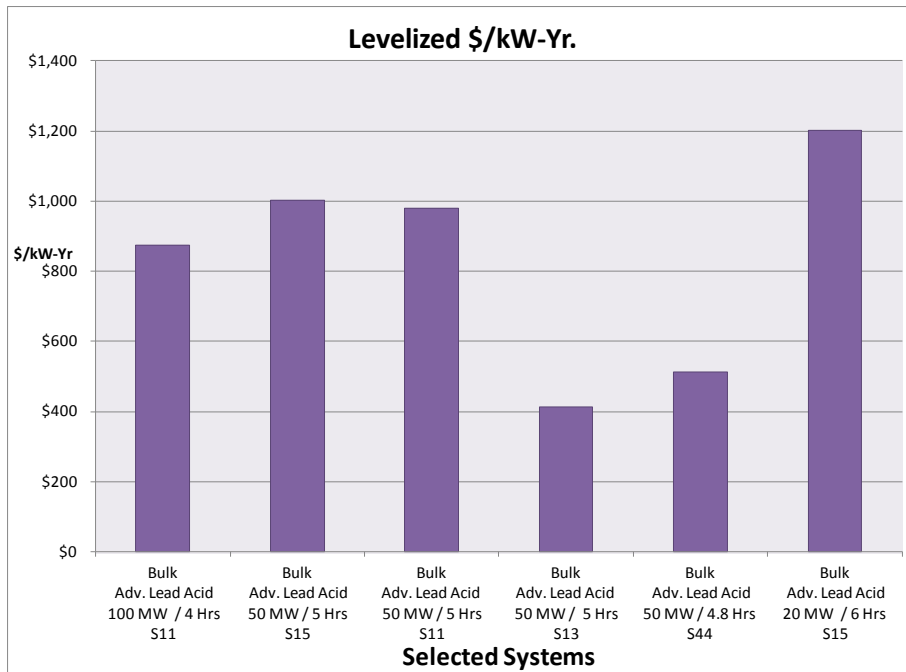


Figure 76. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Systems in Bulk Service Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

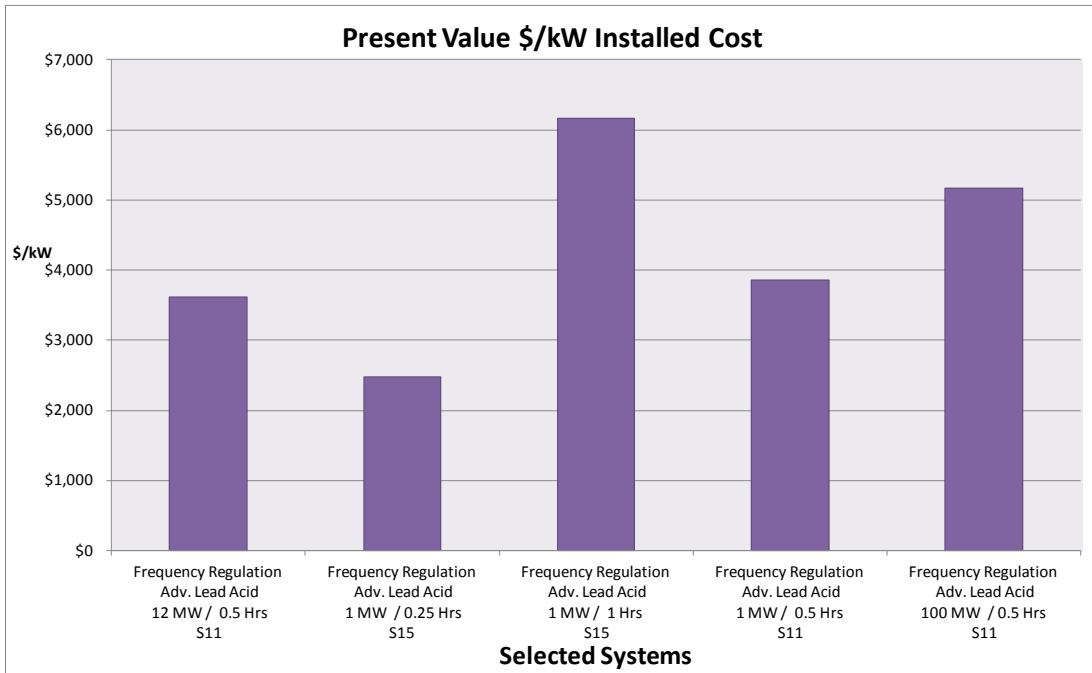


Figure 77. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Systems in Frequency Regulation
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

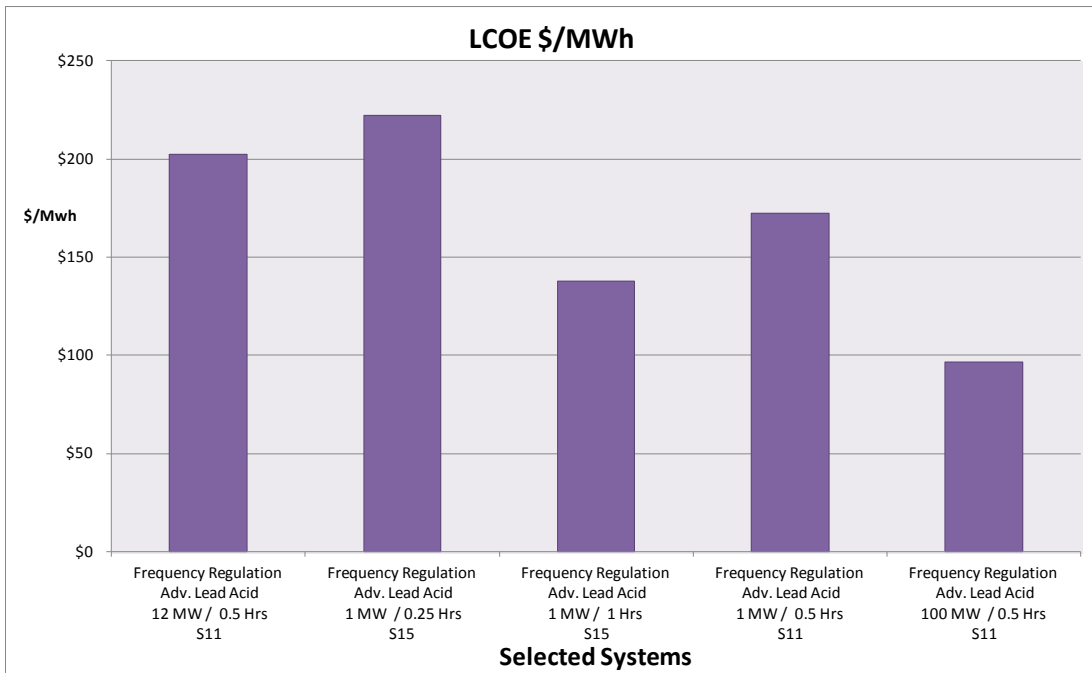


Figure 78. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Systems in Frequency Regulation
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Chapter 2. Electricity Storage Technologies: Cost, Performance, and Maturity

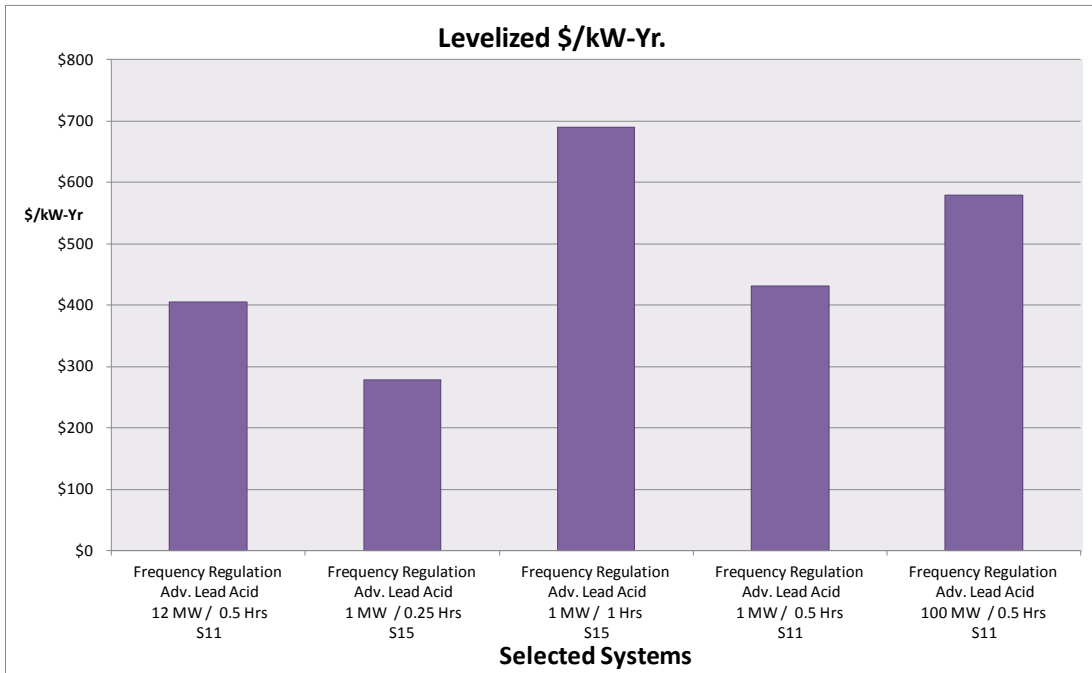


Figure 79. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Frequency Regulation
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

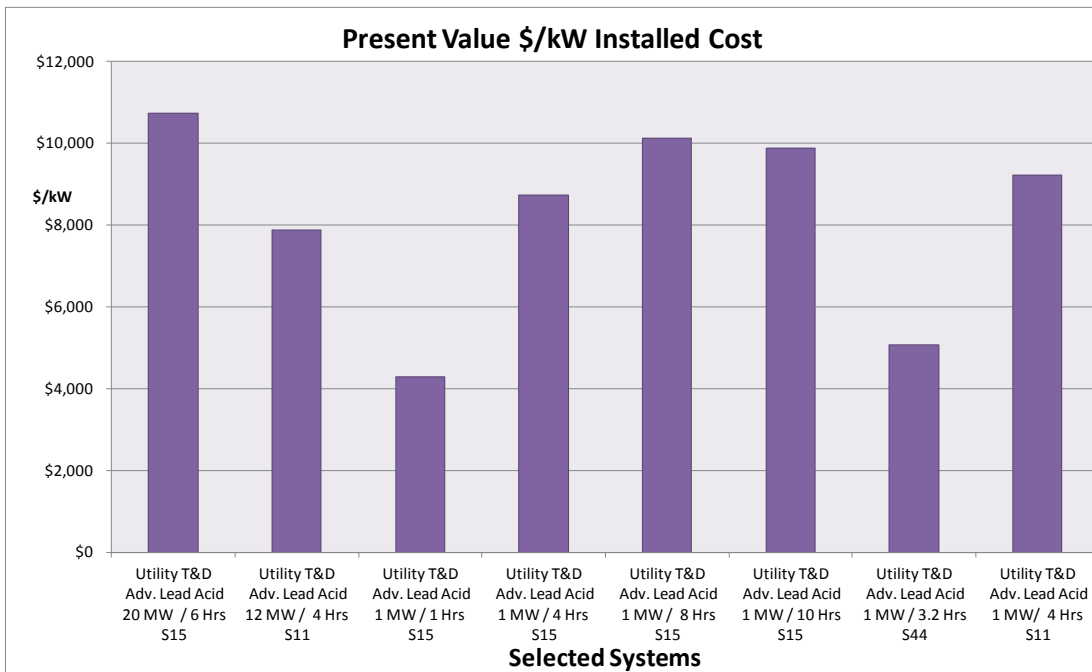


Figure 80. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Transmission and Distribution Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Chapter 2. Electricity Storage Technologies: Cost, Performance, and Maturity

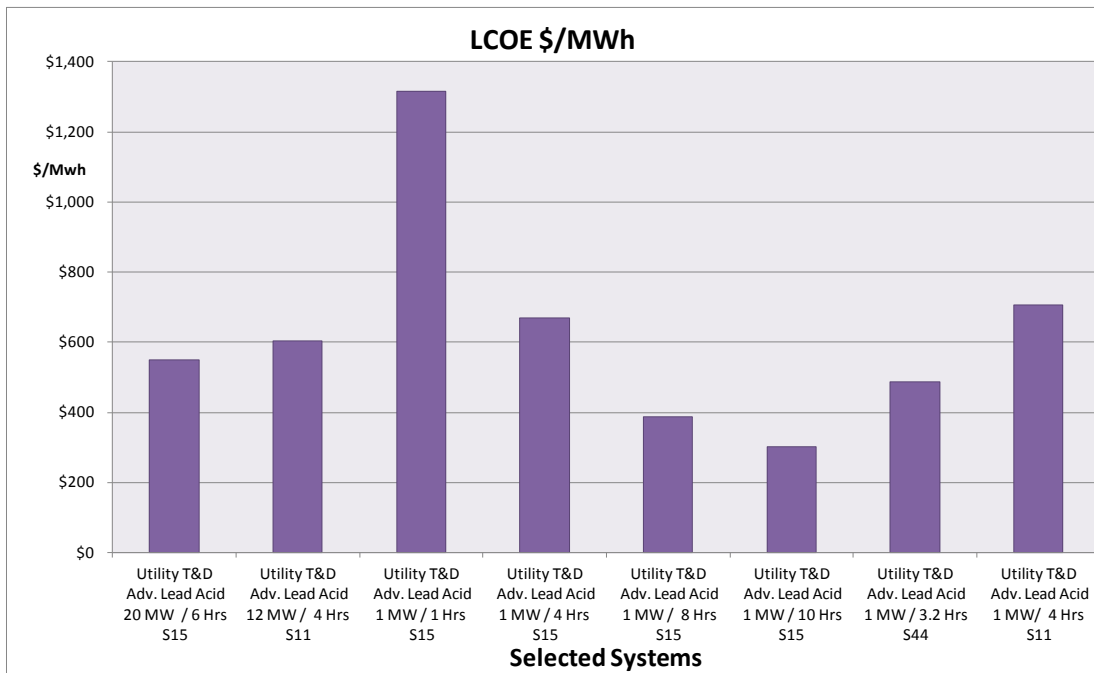


Figure 81. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Transmission and Distribution Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

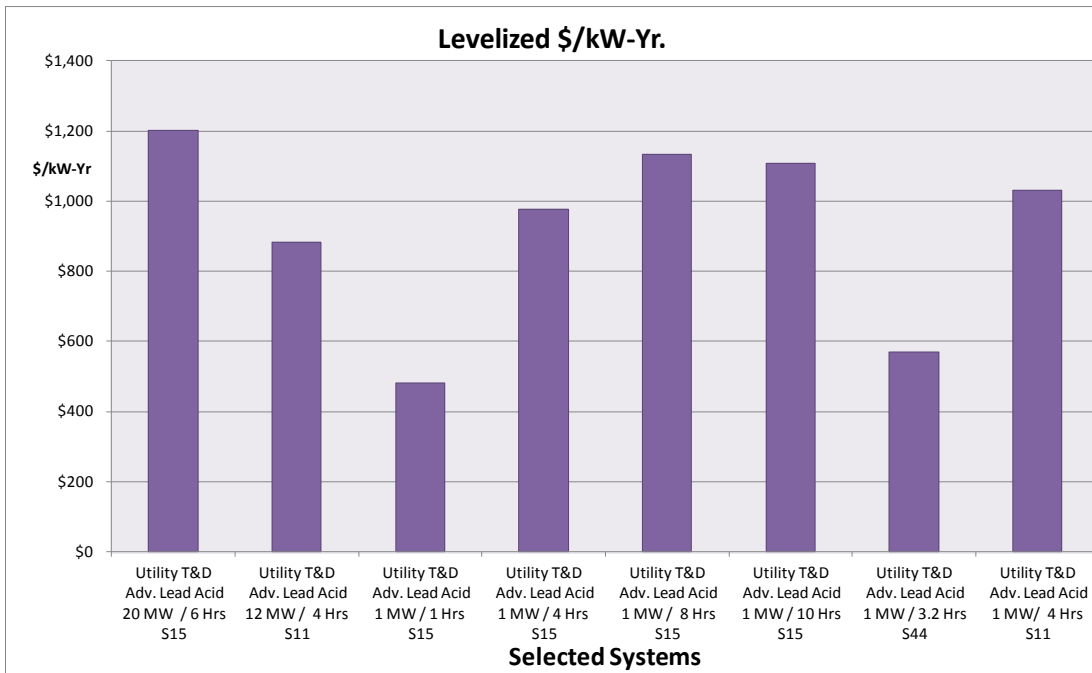


Figure 82. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Transmission and Distribution Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

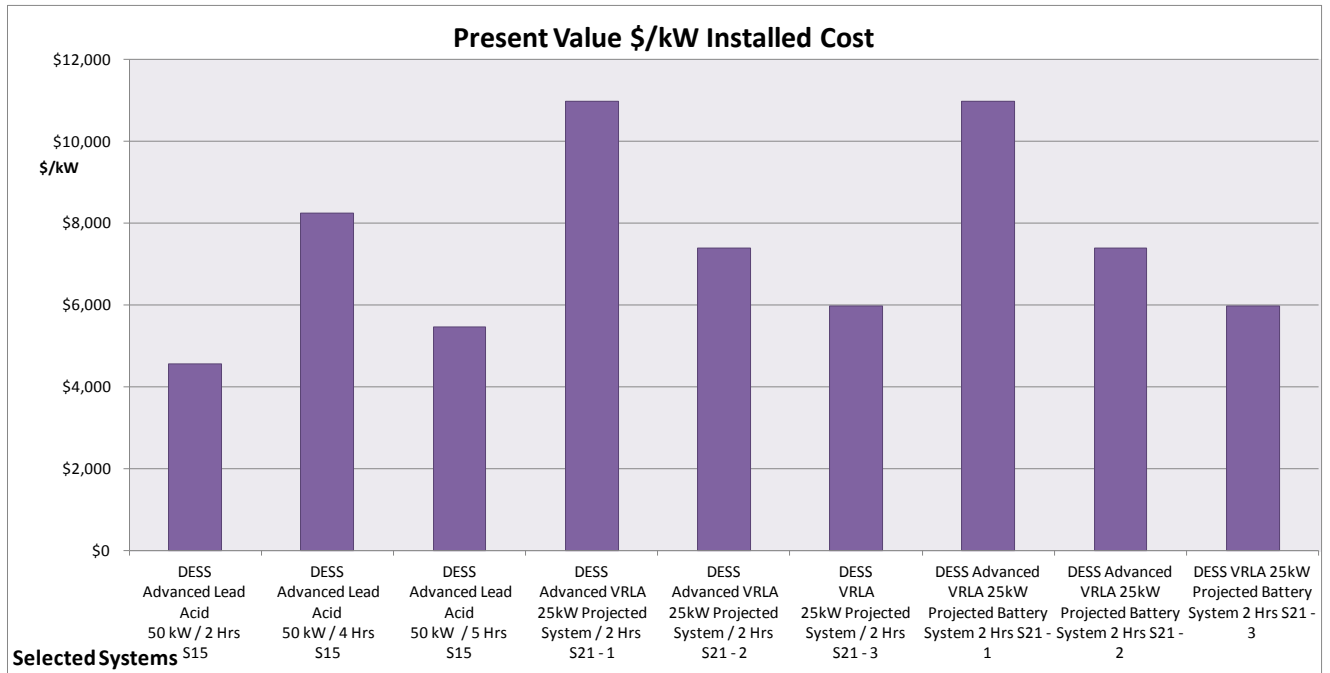


Figure 83. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Distributed Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

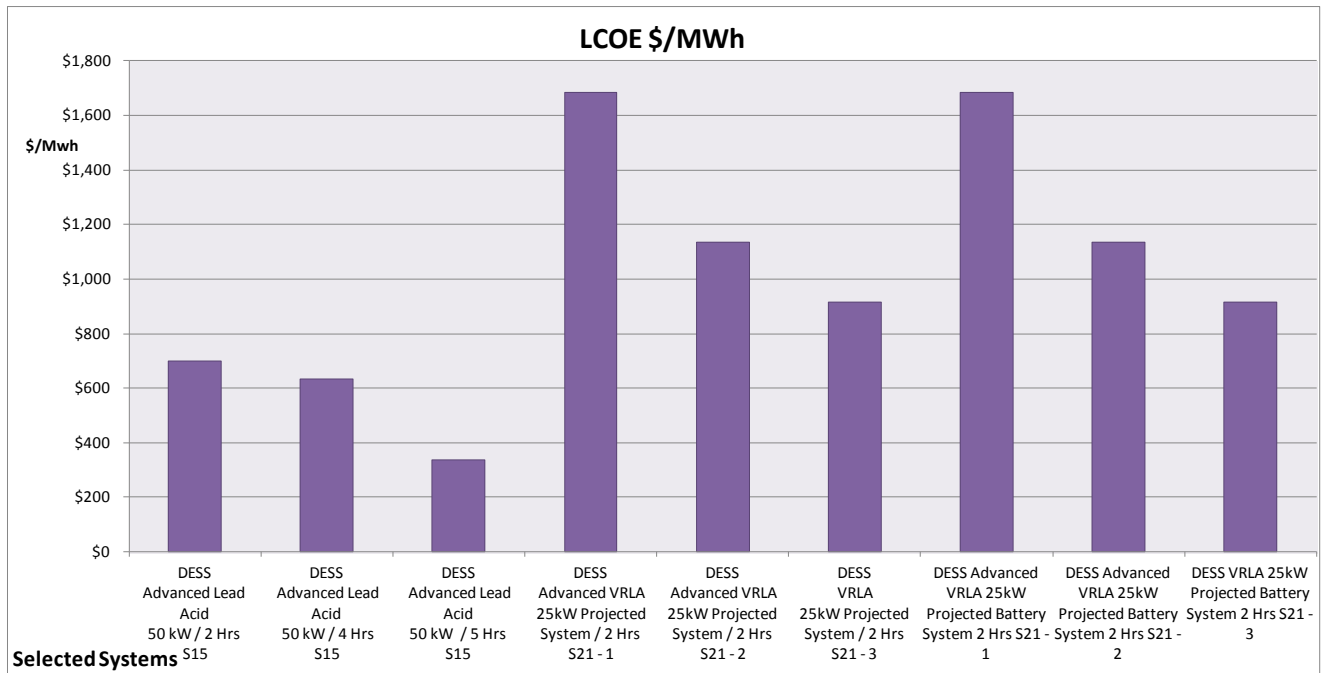


Figure 84. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Distributed Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

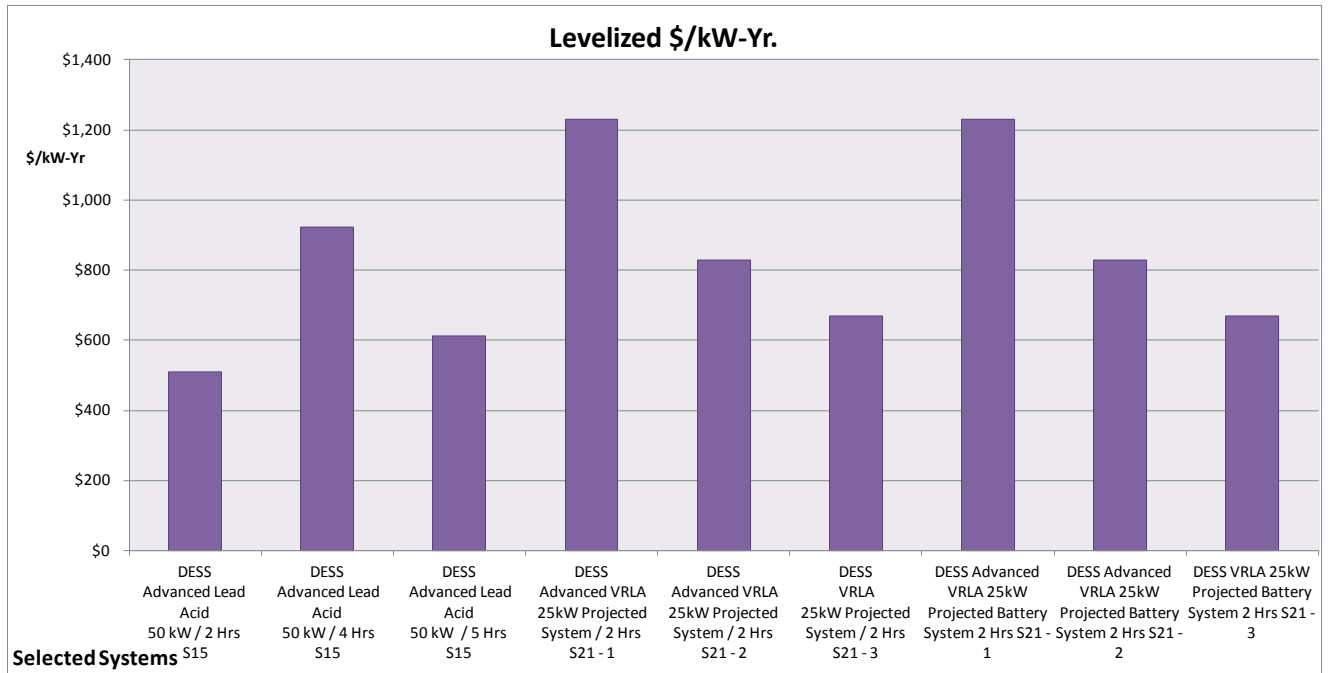


Figure 85. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Distributed Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

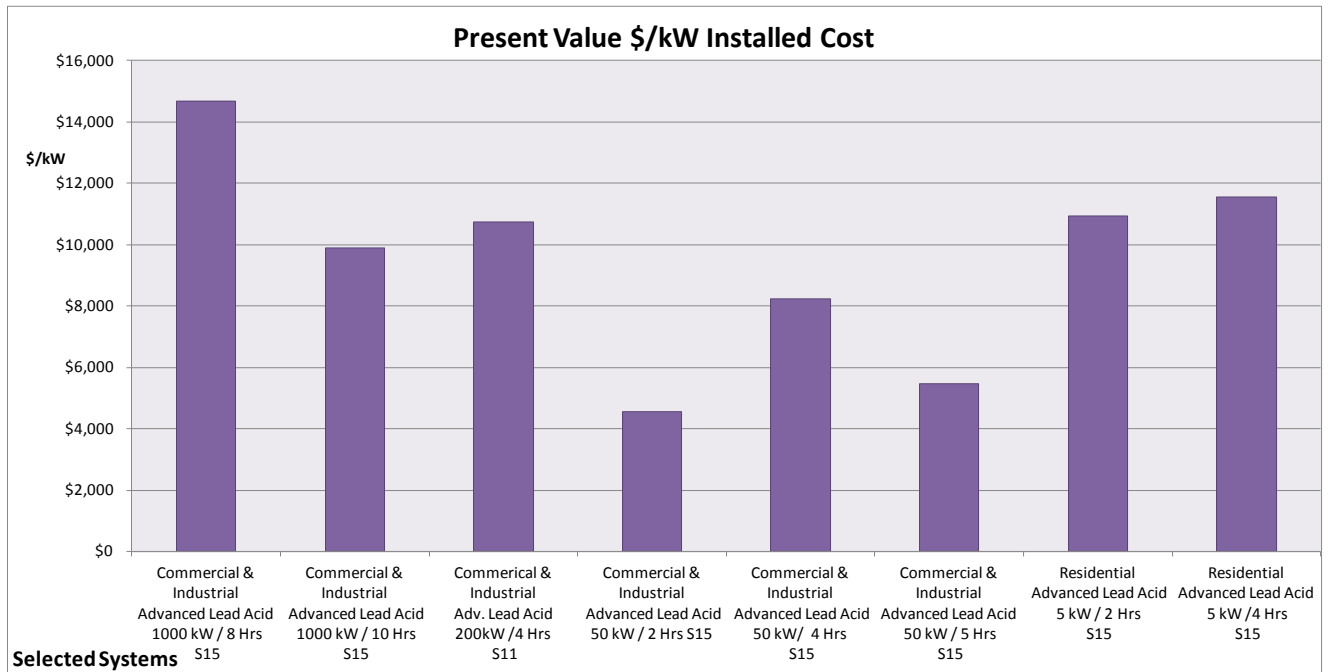


Figure 86. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

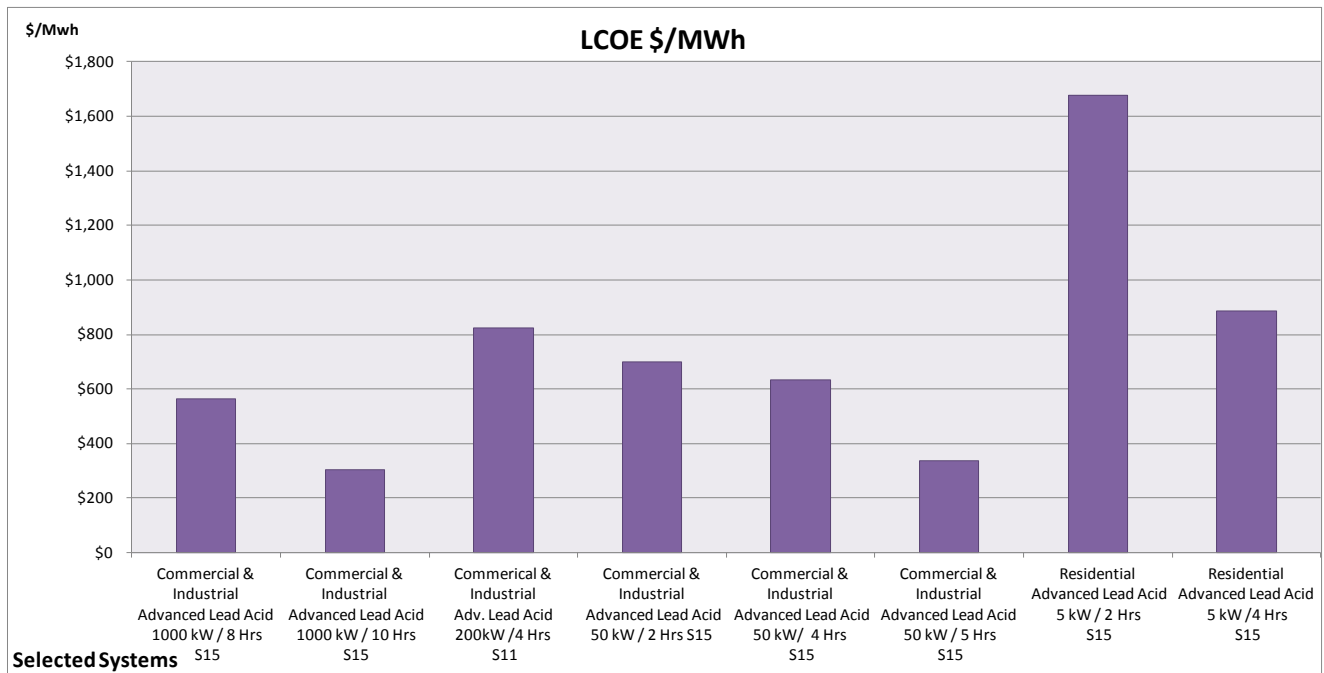


Figure 87. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

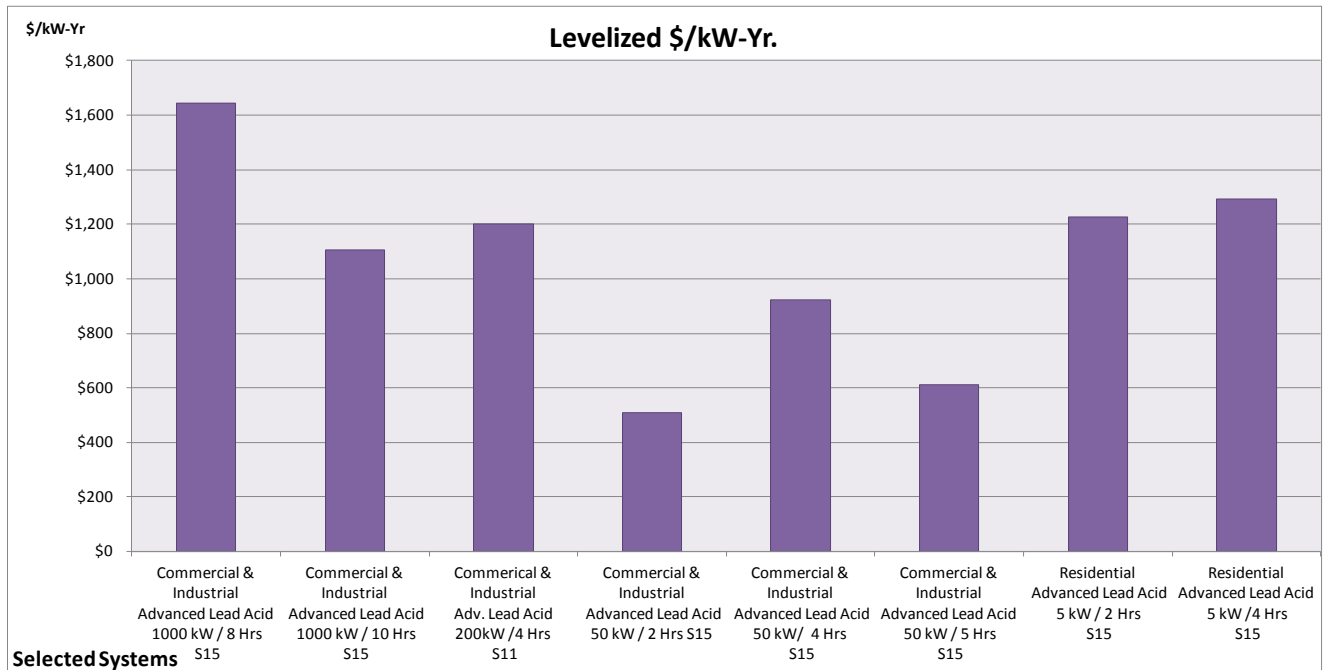


Figure 88. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Lead-acid Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Additional Lead-acid Battery Resource

1. [*New Industry Guidelines for the Maintenance of Stationary Valve-Regulated Lead Acid Batteries*](#), EPRI ID TR-106769, EPRI, Palo Alto, CA, June 1996.
2. [*Valve Regulated Lead Acid \(VRLA\) Battery Qualification Assessment*](#), EPRI ID 1019216, EPRI, Palo Alto, CA, November 2009.
3. [*Chino Battery Energy Storage Power Plant: Engineer-of-Record Report*](#), EPRI ID Tr-101787, EPRI, Palo Alto, CA, March 1993.
4. [*Chino Battery Energy Storage Power Plant: First Year of Operation*](#), EPRI ID TR-101786, EPRI, Palo Alto, CA, February 1993.

2.13 Flywheel Energy Storage

Technical Description

Flywheels store energy in the form of the angular momentum of a spinning mass, called a rotor. The work done to spin the mass is stored in the form of kinetic energy. A flywheel system transfers kinetic energy into ac power through the use of controls and power conversion systems.

Most modern flywheel systems have some type of containment for safety and performance-enhancement purposes. This containment is usually a thick steel vessel surrounding the rotor, motor-generator, and other rotational components of the flywheel. If the wheel fractures while spinning, the containment vessel would stop or slow parts and fragments, preventing injury to bystanders and damage to surrounding equipment. Containment systems are also used to enhance the performance of the flywheel. The containment vessel is often placed under vacuum or filled with a low-friction gas such as helium to reduce the effect of friction on the rotor. See Figure 89, below.⁴⁹

⁴⁹ Ibid.

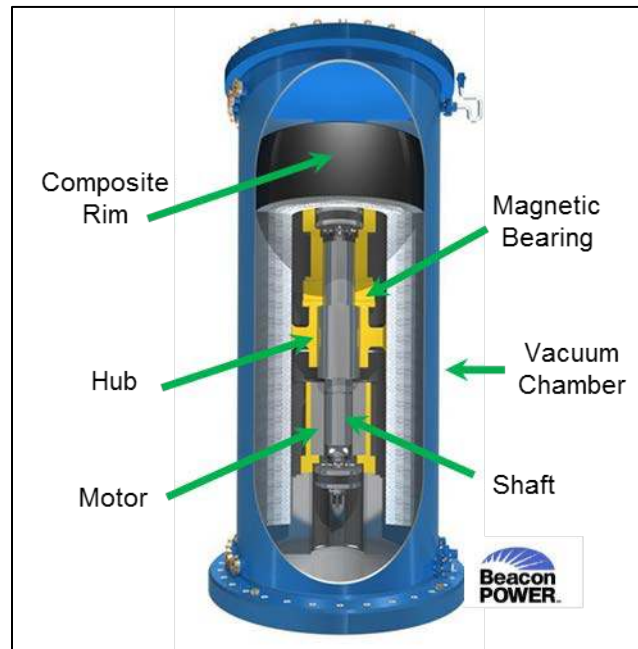


Figure 89. Integrated Flywheel System Package Cutaway Diagram
(Courtesy Beacon Power)⁵⁰

Performance Characteristics

Round-trip efficiency and standby power loss become critical design factors in energy flywheel design because losses represent degradation of the primary commodity provided by the storage system (energy). However, they are largely irrelevant in power flywheel design, although standby losses are a factor in operating cost in comparison with other power technologies that have significantly lower losses. For these reasons, energy flywheels usually require more advanced technologies than power flywheels. These energy flywheels usually have composite rotors enclosed in vacuum containment systems, with magnetic bearings. Such systems typically store between 0.5 kWh and 10 kWh. The largest commercially available systems of this type are in the 2- to 6-kWh range, with plans for up to 25 kWh. All energy flywheels available today are dc output systems. Round-trip efficiencies for energy flywheels are usually between 70% and 80%. The standby losses are very small, typically less than 25 W DC per kWh of storage and in the range one to two percent of the rated output power.⁵¹

Flywheels can be charged relatively quickly. Recharge times are comparable to discharge times for both power and energy flywheels designs. High-power flywheel systems can often deliver

⁵⁰ Ibid.

⁵¹ Ibid.

their energy and recharge in seconds, if adequate recharging power is available. Bidirectional power conversion facilitates this two-way action.⁵²

Flywheels generally exhibit excellent cycle life in comparison with other energy storage systems. Most developers estimate cycle life in excess of 100,000 full charge-discharge cycles. The rotor is subject to fatigue effects arising from the stresses applied during charge and discharge. The most common failure mode for the rotor is the propagation of cracks through the rotor over a period of time.⁵³

As with any energy storage technology, hazardous conditions may exist around operating flywheels. Considerable effort has gone into making flywheels safe for use under a variety of conditions. The most prominent safety issue in flywheel design is failure of the flywheel rotor while it is rotating. In large, massive rotors, such as those made of steel, failure typically results from the propagation of cracks through the rotor, causing large pieces of the flywheel to break off during rotation. Unless the wheel is properly contained, this type of failure can cause damage to surrounding equipment and injury to people in the vicinity. Large steel containment systems are employed to prevent high-speed fragments from causing damage in the event of failure.⁵⁴

In contrast to many other energy storage systems, flywheel systems have few adverse environmental effects, both in normal operation and in failure conditions. Neither low-speed nor high-speed flywheel systems use hazardous materials, and the machines produce no emissions.⁵⁵

Today's flywheel systems are shorter energy duration systems and not generally attractive for large-scale grid support services that require many kWh or MWh of energy storage. Flywheels charge by drawing electricity from the grid to increase rotational speed and discharge by generating electricity as the wheel's rotation slows. They have a very fast response time of four milliseconds or less, can be sized between 100 kW and 1650 kW, and may be used for short durations of up to one hour. They have very high efficiencies of about 93%, with lifetimes estimated at 20 years.

Although flywheels have power densities 5 to 10 times that of batteries—meaning they require much less space to store a comparable amount of power—there are practical limitations to the amount of energy (kWh) that can be stored. A flywheel energy storage plant can be scaled up by adding more flywheel system modules. Typical flywheel applications include power quality and UPS uses, as seen in commercial products. Research is under way to develop more advanced flywheel systems that can store large quantities of energy.

⁵² EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications, EPRI ID 1001834, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC, 2003. L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation;

⁵³ Ibid.

⁵⁴ Ibid.

⁵⁵ Ibid.

Because flywheel systems are fast-responding and efficient, they are currently being positioned to provide ISO frequency-regulation services. Analysis of such flywheel services have been shown to offer system benefits, including avoiding the cycling of large fossil power systems and lower CO₂ emissions. Spindle Grid Regulation, LLC (formerly Beacon Power), is currently demonstrating megawatt-scale flywheel plants with cumulative capacities of 20 MW to support the frequency-regulation market needs of ISOs.⁵⁶

There are also a number of applications that now propose using flywheels as an energy storage medium. These include inrush control, voltage regulation, and stabilization in substations for light rail, trolley, and wind-generation stabilization. The majority of products currently being marketed by national and international-based companies are targeted for power quality (PQ) applications. Another high value application in PQ is short-term bridging through power disturbances or from one power source to an alternate source.⁵⁷

In summary, the applications proposed for flywheel energy storage are the following:

- Power quality/regulation,
- UPS, and
- Grid frequency-regulation services.

Maturity and Commercial Availability

Flywheels are currently being marketed as environmentally safe, reliable, modular, and high-cycle life alternatives to lead-acid batteries for UPS and other power-conditioning equipment designed to improve the quality of power delivered to critical or protected loads. Okinawa Power has installed a 23-MW flywheel system for frequency regulation. Fuji Electric has demonstrated the use of flywheel technology to stabilize wind power generation.⁵⁸

Spindle Grid Regulation, LLC, owns a 20-MW flywheel-based frequency-regulation facility in Stephentown, NY, that commenced operations in 2011 and sells frequency-regulation services to New York Independent System Operator (NYISO) under tariff rates. According to empirical testing performed during early trials, flywheels showed that 1 MW of fast-response flywheel storage produced 20 to 30 MW of regulation service, and that flywheel regulation was two to three times better than an average Independent System Operator –New England (ISO-NE) generator.⁵⁹ The facility sits on five acres and comprises 200 flywheels, each with a storage

⁵⁶ *Large-Scale Energy Storage in Decarbonised Power Grids*, Inage, Shin-ichi, International Energy Agency, Paris, France, 2009.

⁵⁷ *EPRI-DOE Handbook of Energy Storage for Transmission and Distribution Applications*, EPRI ID 1001834, EPRI, Palo Alto, CA, and the U.S. Department of Energy, Washington, DC, 2003. L. D. Mears, H. L. Gotschall - Technology Insights; T. Key, H. Kamath - EPRI PEAC Corporation;

⁵⁸ *Electric Energy Storage Technology Options: A White Paper Primer on Applications, Costs and Benefits*, PI: Dan Rastler, EPRI ID 1020676, EPRI, Palo Alto, CA, 2010.

⁵⁹ *Application of Fast-Response Energy Storage in NYISO for Frequency Regulation Services*, Beacon Power Corporation, Portland, OR, April 2010.

capacity of 100kW. Stephentown was originally developed and built by Beacon Power. Beacon also operates the facility. Spindle is also developing a second 20-MW facility in Hazle Township, PA, with financial assistance from the DOE and the Commonwealth of Pennsylvania.

Figure 90 shows a 1-MW system installed at Beacon Power's headquarters in Tyngsboro, MA.



Figure 90. 1-MW Smart Energy Matrix Plant
(Photo courtesy: Beacon Power)

Table 15 is a technology dashboard that shows the status of technology development for flywheel energy storage systems.

Table 15. Technology Dashboard: Flywheel Energy Storage Systems

Technology Development Status	Demonstration status for Frequency Regulation C	Commercial experience in Power Quality UPS applications Pilots in ISO A/S Market applications
Confidence of Cost Estimate	B	Vendor quotes and system installation estimates.
Accuracy Range	B	-15% to +15%
Operating Field Units	10 or more	In a 20-MW application. Numerous uses in power quality applications.
Process Contingency	1-5%	Uncertain long-term life and performance of the flywheel subsystem
Project Contingency	5-10%	

Flywheel Storage Life-Cycle Cost Metrics

Life-cycle cost analysis is illustrated in Figure 91, Figure 92, and Figure 93. The estimates are based on capital, O&M data, and replacement costs from the data sheets in Appendix B. A simple dispatch was assumed, based on 5000 cycles per year, \$290 per kW replacement costs every 5 years, and IOU financing. See Appendix B for key input assumptions.

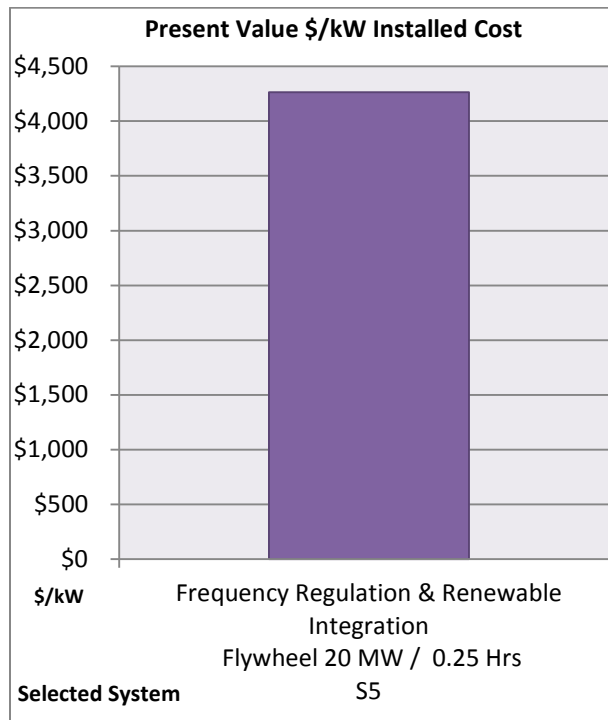


Figure 91. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Flywheel Systems

(The S designation under each bar is a vendor code that masks the identity of the vendor.)

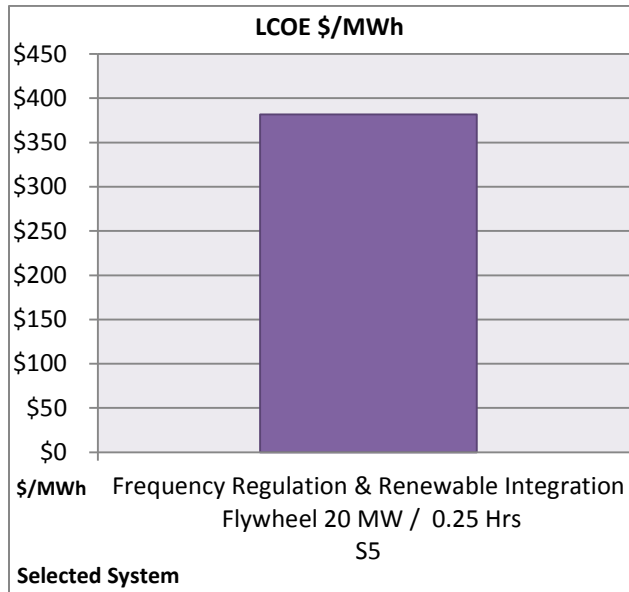


Figure 92. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Flywheel Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

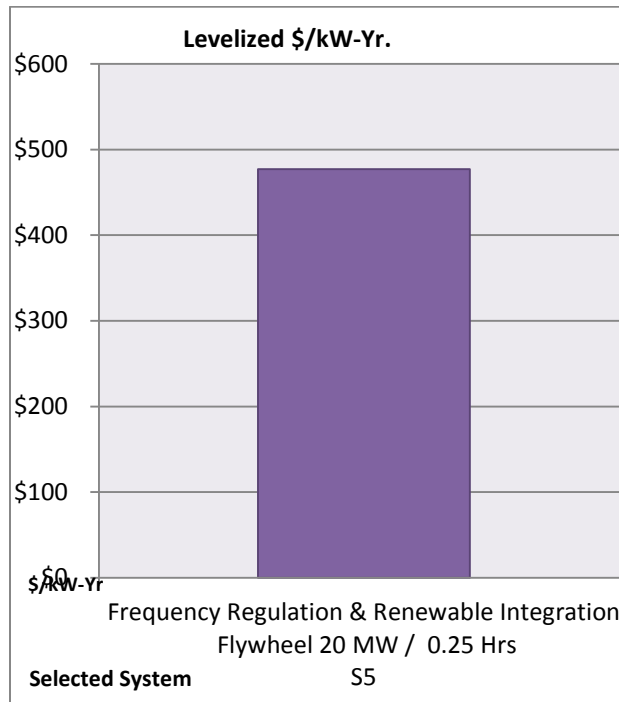


Figure 93. Present Value Installed Cost and Levelized Costs in \$/MWh and \$/kW-yr for Flywheel Systems
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Additional Resources for Flywheels

1. [*Flywheel Energy Storage*](#), EPRI ID TR-108378, September 1997.
2. [*Flywheels for Electric Utility Energy Storage*](#), EPRI ID: TR-108889, December 1999.

2.14 Lithium-ion Family of Batteries

Technical Description

In the past two years, Li-ion battery technology has emerged as the fastest growing platform for stationary storage applications. Already commercial and mature for consumer electronic applications, Li-ion is being positioned as the leading technology platform for plug-in hybrid electric vehicles (PHEVs) and all-electric vehicles, which will use larger-format cells and packs with capacities of 15 to 20 kWh for PHEVs and up to 50 kWh for all-electric vehicles.

The most common types of liquid Li-ion cells are cylindrical and prismatic cell. They are found in notebook computers and other portable power applications. Another approach, prismatic polymer Li-ion technology, is generally only used for small portable applications such as cellular phones and MP3 players. Rechargeable Li-ion batteries are commonly found in consumer electronic products, which make up most of the worldwide production volume of 10 to 12 GWh per year. Compared to the long history of lead-acid batteries, Li-ion technology is relatively new. There are many different Li-ion chemistries, each with specific power-versus-energy characteristics. Large-format prismatic cells are currently the subject of intense R&D, scale-up, and durability evaluation for near-term use in hybrid EVs, but are still only available in very limited quantities as auto equipment manufacturers gear up production of PHEVs.⁶⁰

A Li-ion battery cell contains two reactive materials capable of undergoing an electron transfer chemical reaction. To undergo the reaction, the materials must contact each other electrically, either directly or through a wire, and must be capable of exchanging charged ions to maintain overall charge neutrality as electrons are transferred. A battery cell is designed to keep the materials from directly contacting each other and to connect each material to an electrical terminal isolated from the other material's terminal. These terminals are the cell's external contacts (see Figure 94).

⁶⁰ *Electric Energy Storage Technology Options: A White Paper Primer on Applications, Costs and Benefits*, PI: Dan Rastler, EPRI ID 1020676, EPRI, Palo Alto, CA, September 2010.

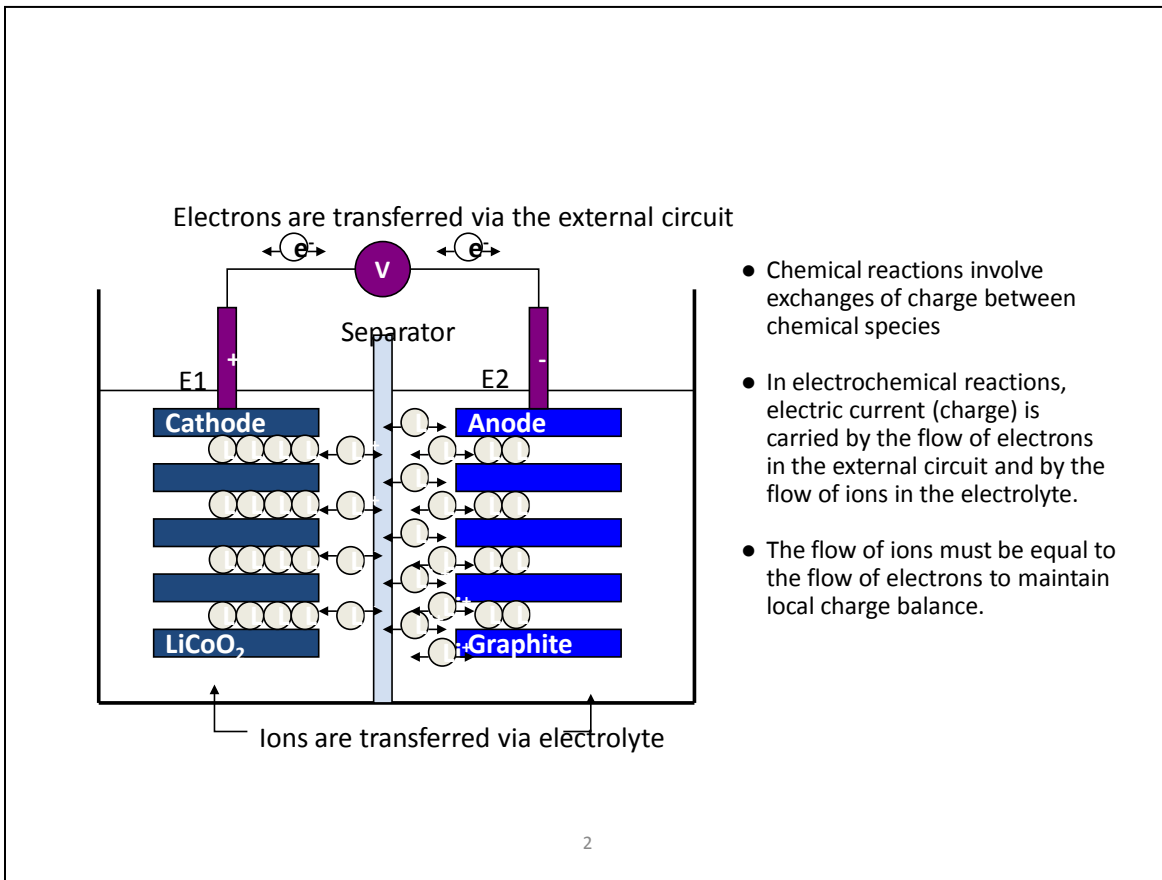


Figure 94. Principles of a Li-ion Battery

Inside the cell, the materials are ionically, but not electronically, connected by an electrolyte that can conduct ions, but not electrons. As shown in Figure 95, this is accomplished by building the cell with a porous insulating membrane, called the separator, between the two materials and filling that membrane with an ionically conductive salt solution. Thus this electrolyte can serve as a path for ions, but not for electrons. When the external terminals of the battery are connected to each other through a load, electrons are given a pathway between the reactive materials, and the chemical reaction proceeds with a characteristic electrochemical potential difference or voltage. Thus there is a current and voltage (i.e., power) applied to the load.⁶¹

Maturity and Commercial Availability

The large manufacturing scale of Li-ion batteries (estimated to be approximately 30 GWh by 2015) could result in potentially lower-cost battery packs – which could also be used and

⁶¹ Ibid.

integrated into systems for grid-support services that require less than 4 hours of storage. Many stationary systems have been deployed in early field trials to gain experience in siting, grid integration, and operation. Li-ion systems dominate the current deployment landscape for grid-scale storage systems in the United States. Figure 96 illustrates some of the Li-ion energy storage system deployments underway that have accelerated in the past two years. The stars represent the most significant projects; several other Li-ion projects are underway elsewhere.

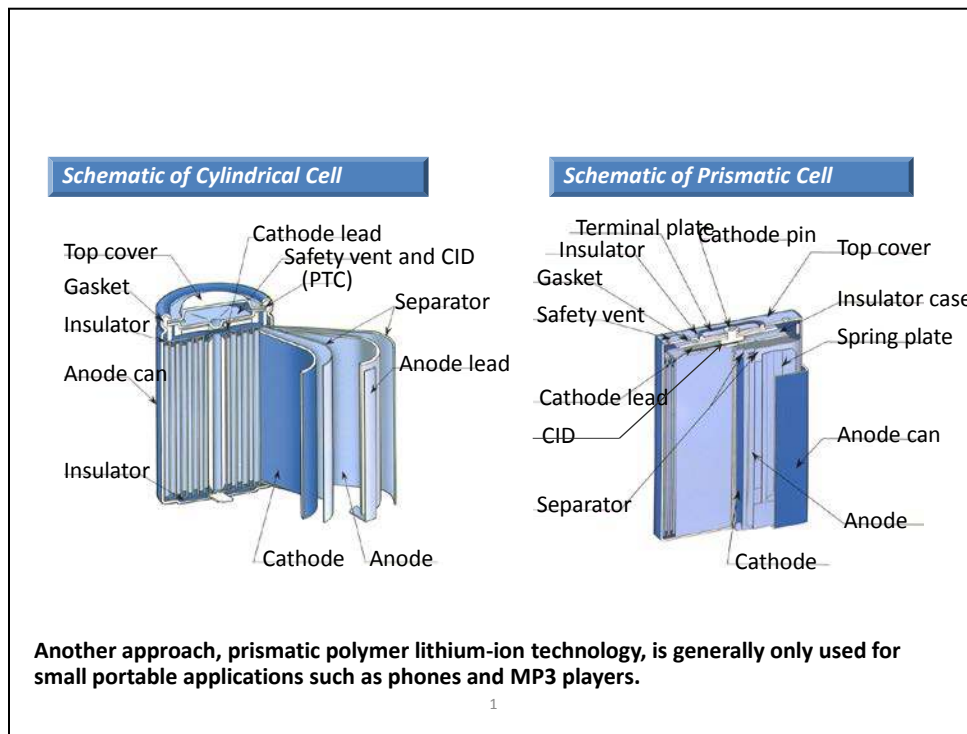


Figure 95. Illustrative Types of Li-ion Cells



Figure 96. Locations of Current and Planned U.S. Li-ion System Grid Demonstrations

Early system trial demonstrations are underway using small 5- to 10-kW/20-kWh distributed systems and large 1-MW/15-minute fast-responding systems for frequency regulation. Several electric utilities are also planning to deploy Distributed Energy Storage Systems (DESSs) in the 25- to 50-kW size range on the utility side of the meter with energy durations ranging from 1 to 3 hours. Some systems have islanding capability, which can keep homeowners supplied with power for 1 to 3 hours if the grid goes down. Several customer-side-of-meter commercial and residential applications are also underway. The first large commercial peak-shaving system (2 MW/4 MWh) has been deployed by Chevron Energy Solutions. AES Energy Storage LLC has deployed more than 50 MW of systems as an independent power producer (IPP) for frequency regulation and spinning reserve services. Utilities are also deploying megawatt-scale units for PV integration and distribution grid support. In addition, several vendors are implementing small residential energy storage systems that when aggregated could provide system and utility benefits. In total, more than an estimated 100 MW of grid-connected advanced Li-ion battery systems have been deployed for demonstration and commercial service.

Several representative Li-ion systems from different suppliers are shown in Figure 97, Figure 98, and Figure 99. Two residential systems are shown in Figure 100. On the left is a 5-kW/7.8-kWh residential energy storage system installed at Sacramento Municipal Utility District's Anatolia all SolarSmart Homes development. The suppliers are Silent Power, GridPoint, and SAFT. On the right is a 2.7-kW 10.8-kWh system supplied by Sunverge Energy with smart grid software that enables aggregation of many units allowing utilities, end users, or third parties to buy and sell electricity and manage energy needs based on individual interests.



Figure 97. AES Storage LLC's Laurel Mountain Energy Storage
(Supplies 32 MW of regulation in PJM using Li-ion batteries supplied by A123 Systems)



Figure 98. A 2-MW/4-MWh Li-ion Energy Storage System



Figure 99. A 30-kW/34-kWh Distributed Energy Storage Unit
(Being Installed and Inspected at the Sacramento Municipal Utility District's Anatolia SolarSmart Homes Development. Suppliers are SAFT, Grid Point, and Power Hub)



Figure 100. Residential Energy Storage and Energy Management Systems

Table 16 presents a technology dashboard for Li-ion battery systems for stationary grid services.

Table 16. Technology Dashboard: Lithium-ion Battery Systems

Technology Development Status	Demonstration C	Systems verified in several field demonstrations in a variety of use cases.
Confidence of Cost Estimate	C	Vendor quotes and system installation estimates.
Accuracy Range	C	-20% to +10%
Operating Field Units	32 MW in frequency regulation service 0.5 MW/1 MWh 25-50 kW/2 hr	Numerous small demonstrations in the 5-kW to 25-kW sizes are currently underway. MW-scale short-energy-duration systems are being operated in frequency regulation applications. MW class for grid support and PV smoothing being introduced 2-MW/4-MWh system installed in an end-use customer peak shaving application
Process Contingency	10-15% Depends on chemistry	Battery management system, system integration, and cooling need to be addressed. Performance in cold climate zones needs to be verified.
Project Contingency	5-10%	Limited experience in grid-support applications, including systems with utility grid interface. Uncertain cycle life for frequency regulation applications.

Li-ion Batteries Life-Cycle Cost Analysis

Life-cycle cost analysis of selected systems is illustrated in Figure 101 through Figure 112 for each application. The estimates are based on capital, O&M data, and battery replacement costs from the Li-ion data sheets in Appendix B. A simple dispatch was assumed for bulk, utility T&D, C&I energy management, and residential energy management. Life-cycle estimates are based on IOU financial assumptions of 365 cycles annually for 15 years. See Appendix B for discussion of life-cycle cost methods.

For the frequency regulation applications, a simple dispatch was assumed based on each system operating 5000 cycles per year. See Appendix B for discussion of life-cycle costs methods for this application.

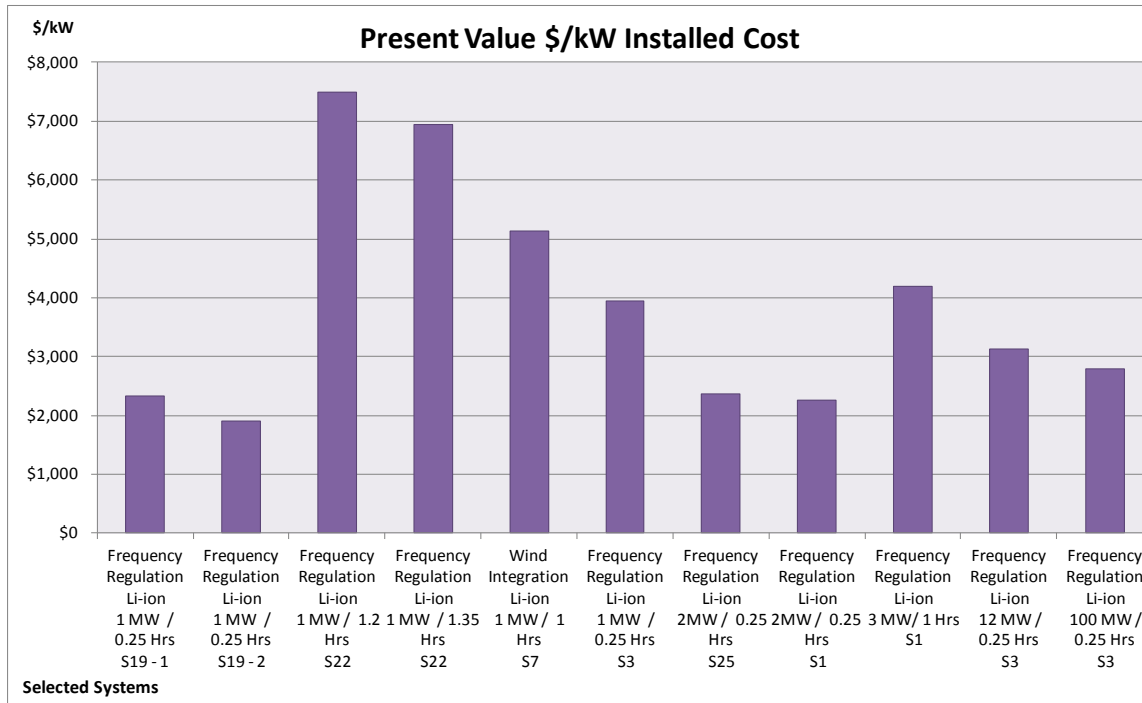


Figure 101. Present Value Installed Cost in \$/kW for Li-ion Batteries in Frequency Regulation and Renewable Integration Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

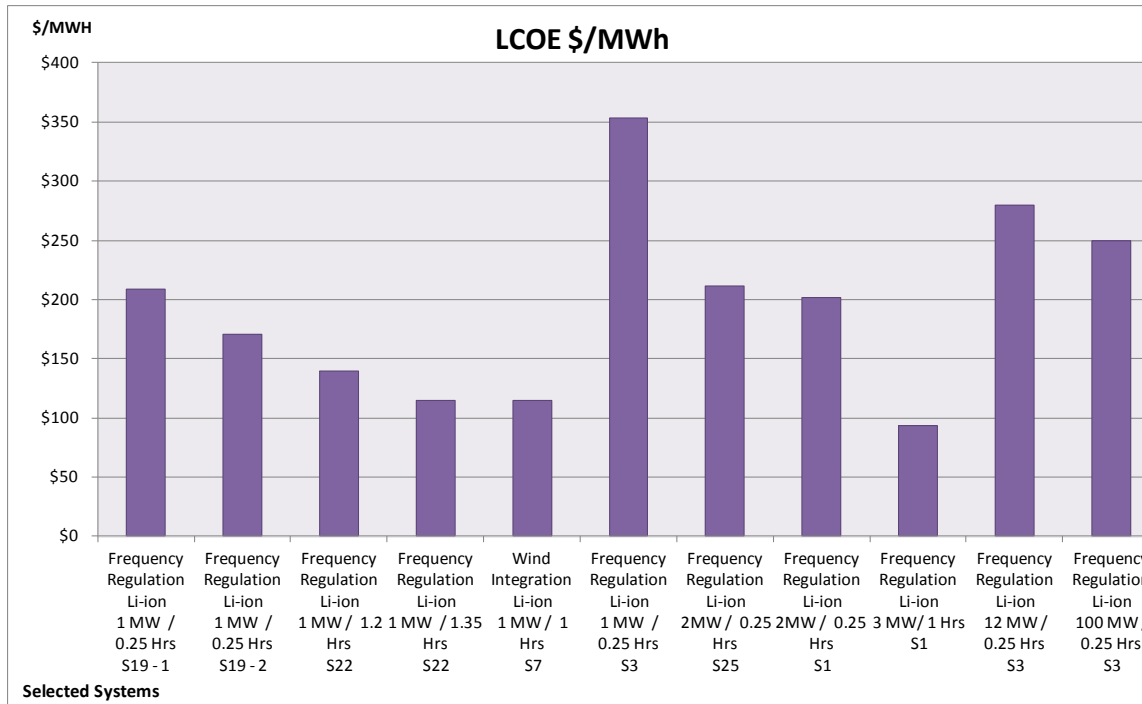


Figure 102. LCOE in \$/MWh for Li-ion Batteries in Frequency Regulation and Renewable Integration Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

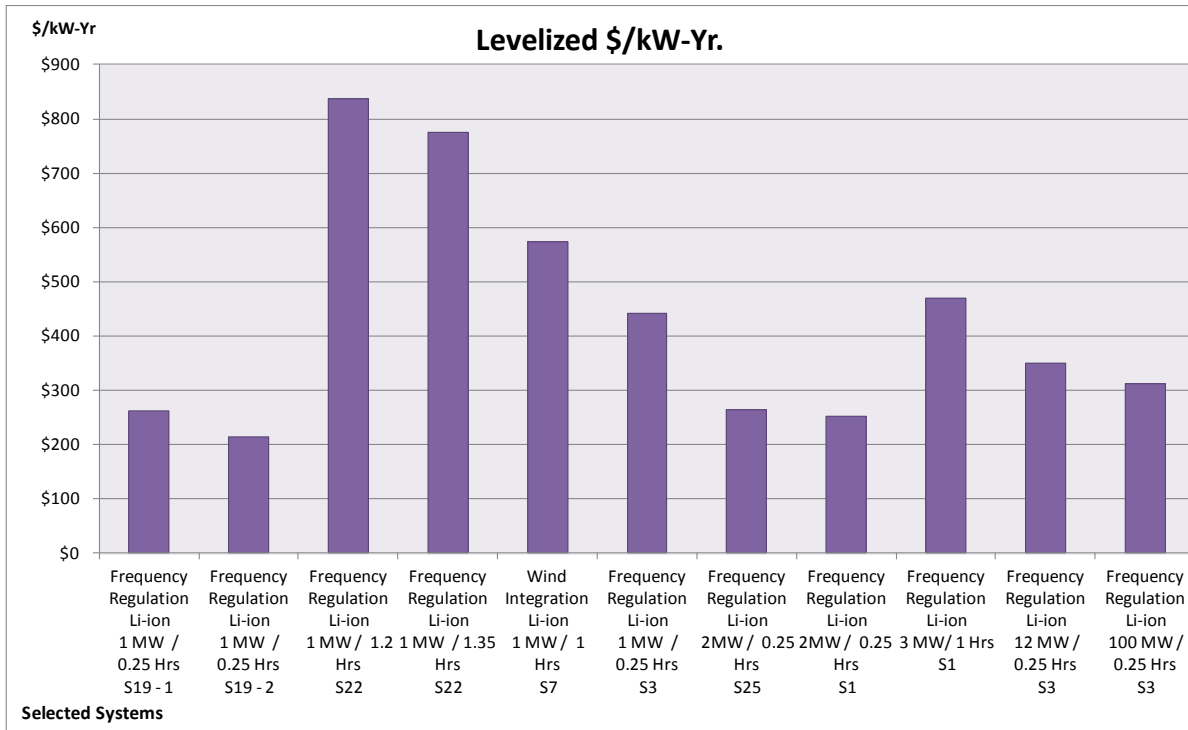


Figure 103. Levelized \$/kW-yr for Li-ion Batteries in Frequency Regulation and Renewable Integration Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

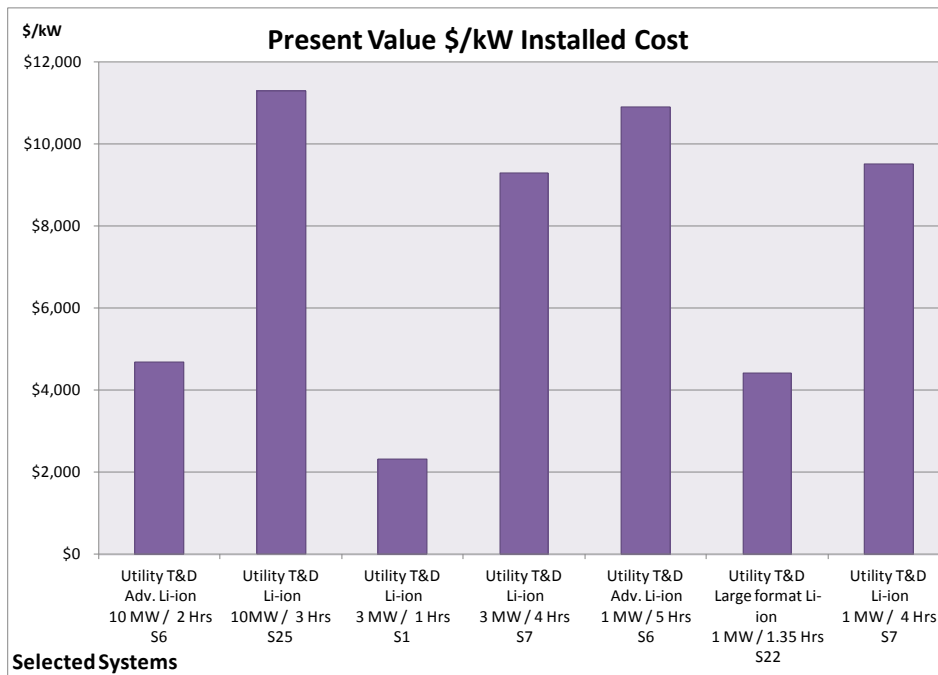


Figure 104. Present Value Installed Cost in \$/kW for Li-ion Batteries in Transmission and Distribution Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

Chapter 2. Electricity Storage Technologies: Cost, Performance, and Maturity

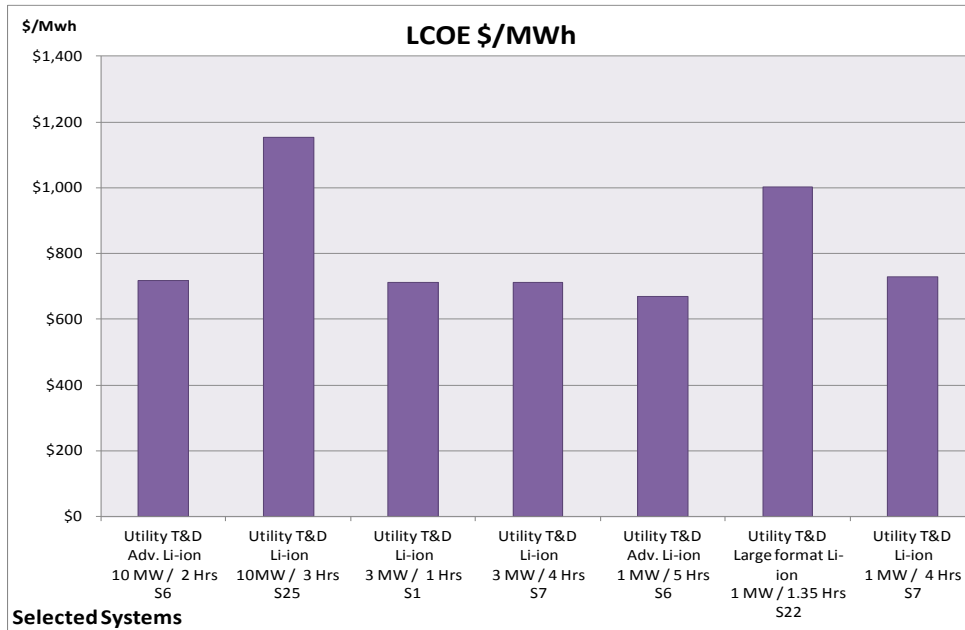


Figure 105. LCOE in \$/MWh for Li-ion Batteries in Transmission and Distribution Applications

(The S designation under each bar is a vendor code that masks the identity of the vendor.)

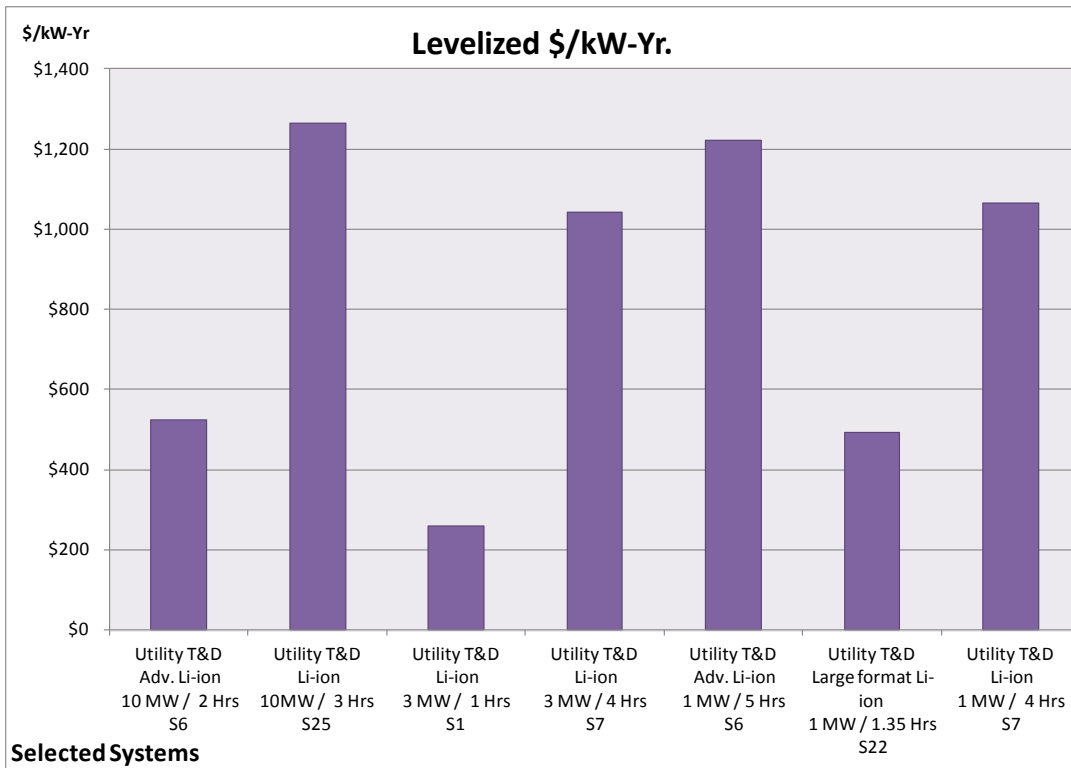


Figure 106. Levelized \$/kW-yr for Li-ion Batteries in Transmission and Distribution Applications

(The S designation under each bar is a vendor code that masks the identity of the vendor.)

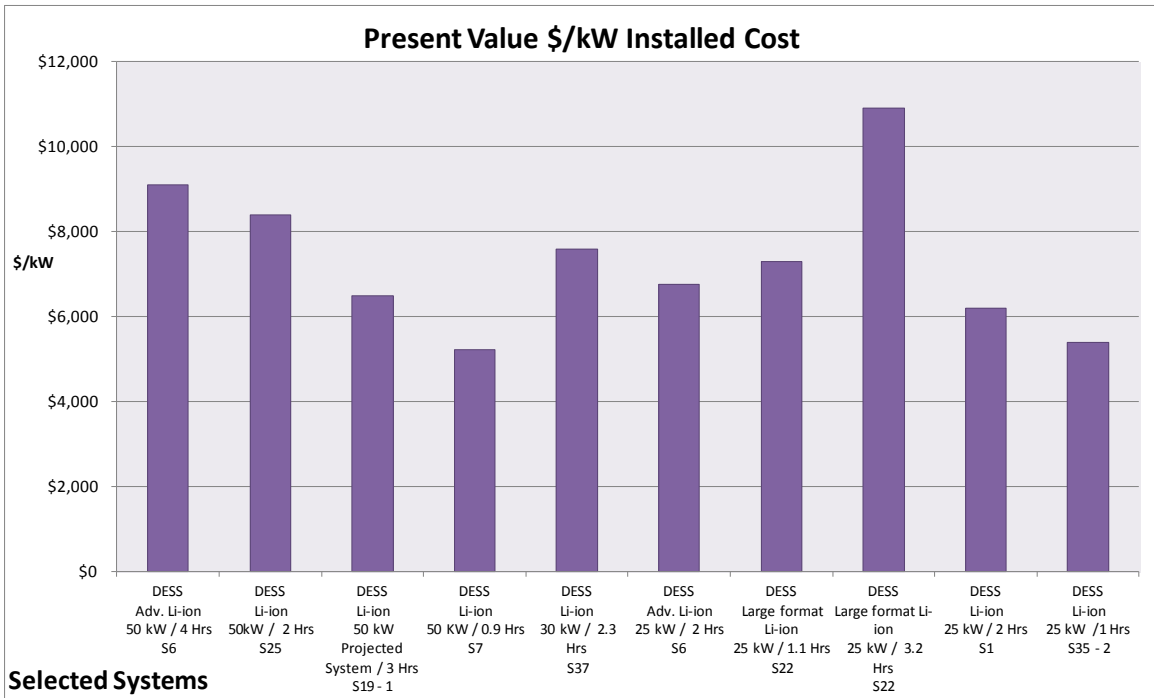


Figure 107. Present Value Installed Cost in \$/kW for Li-ion Batteries in Distribute Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

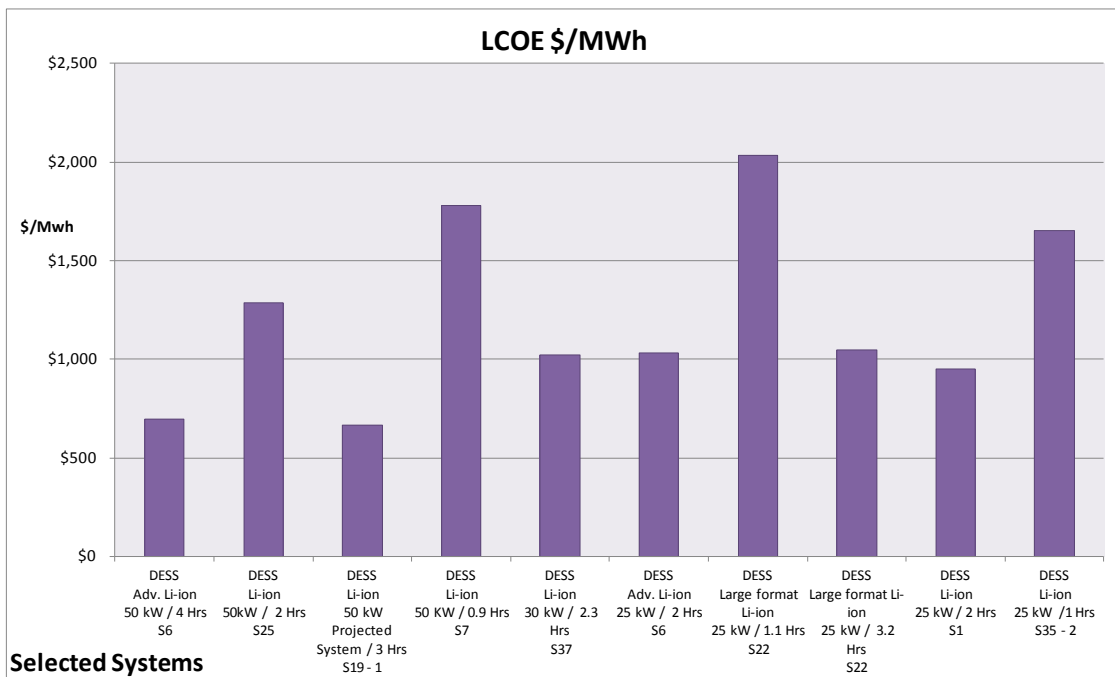


Figure 108. LCOE in \$/MWh for Li-ion Batteries in Distribute Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

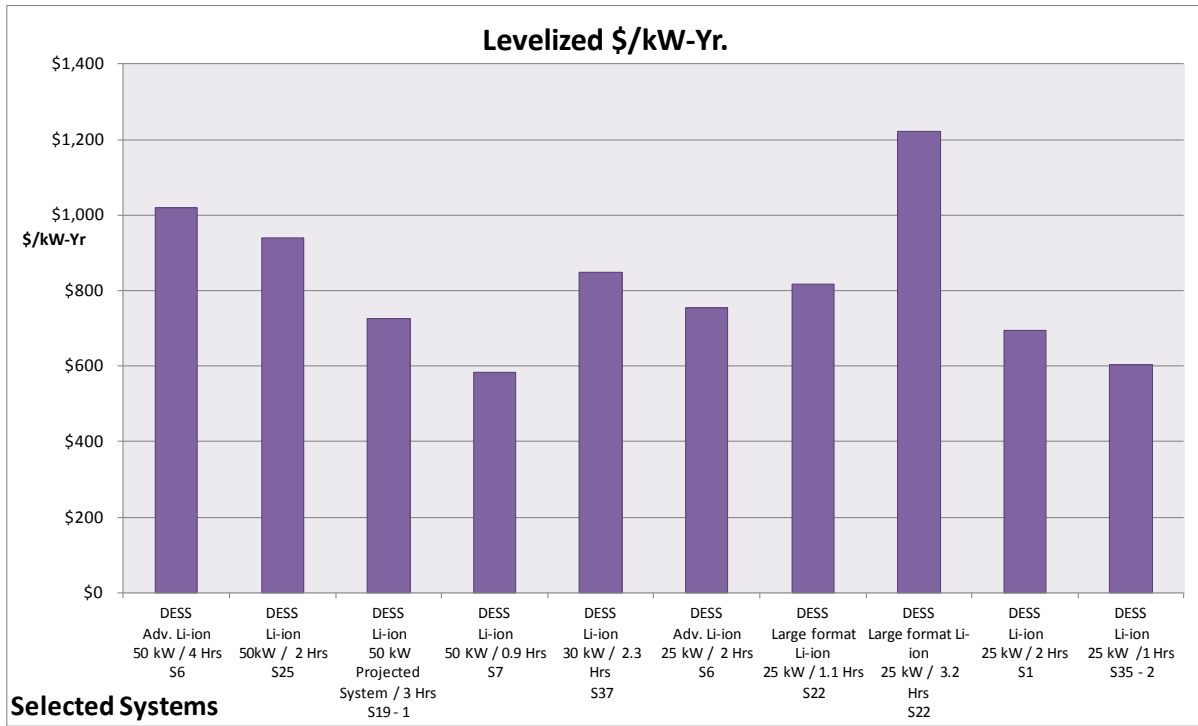


Figure 109. Levelized \$/kW-yr for Li-ion Batteries in Distribute Energy Storage System Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)

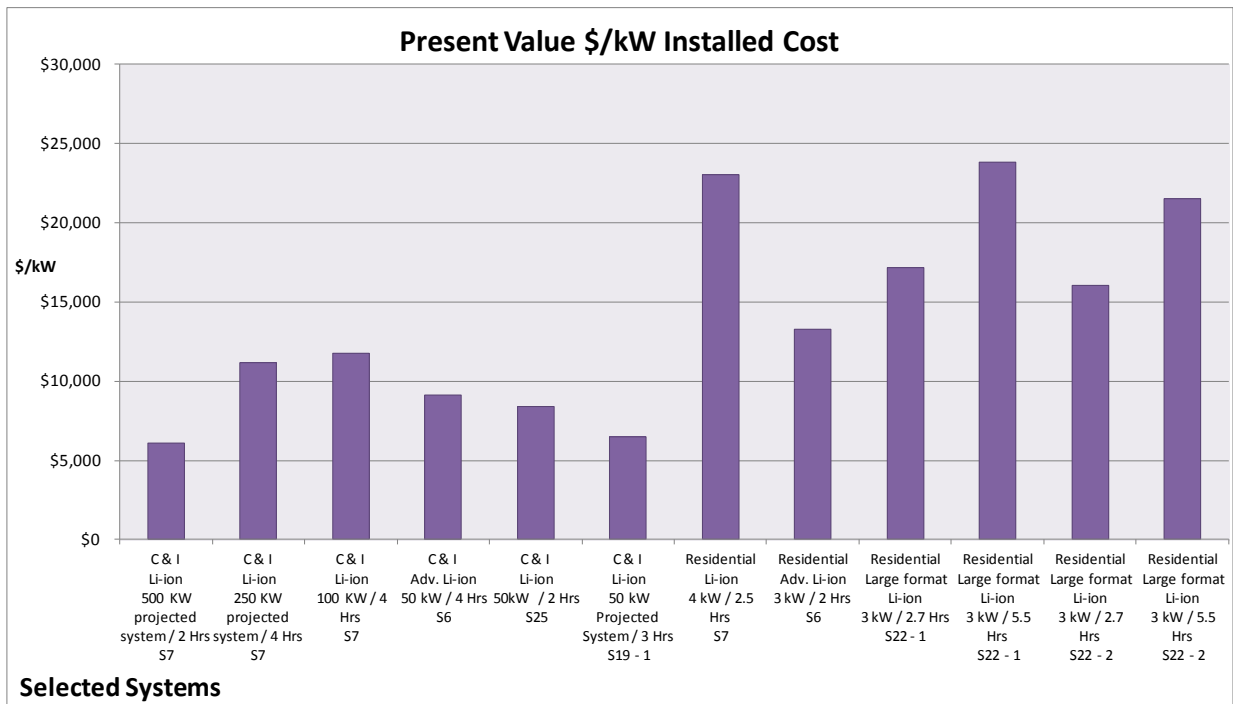
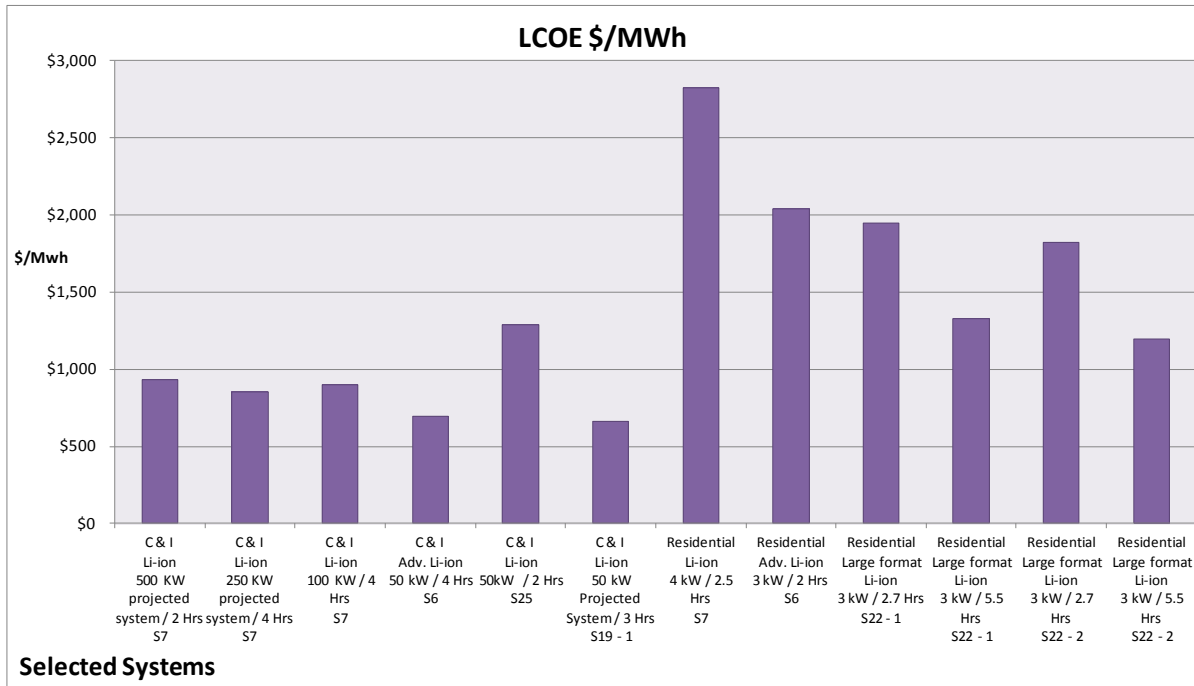
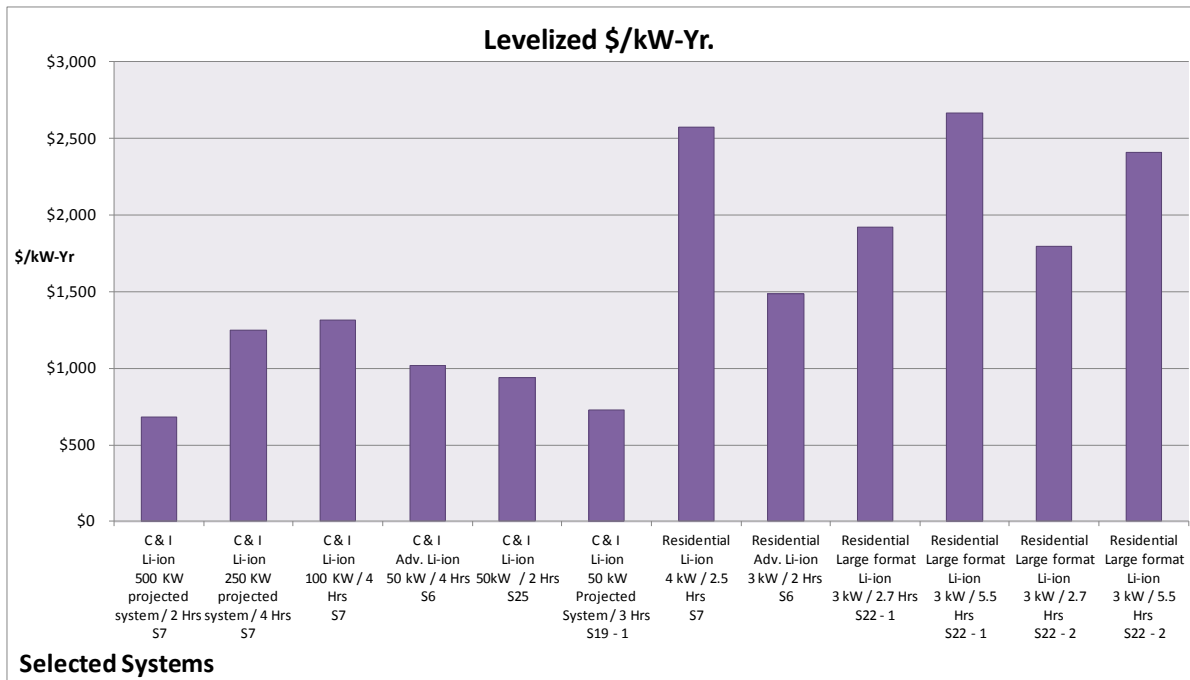


Figure 110. Present Value Installed Cost in \$/kW for Li-ion Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)



Selected Systems

Figure 111. LCOE in \$/MWh for Li-ion Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)



Selected Systems

Figure 112. Levelized \$/kW-yr for Li-ion Batteries in Commercial and Industrial Applications
 (The S designation under each bar is a vendor code that masks the identity of the vendor.)
 (All system costs are based on 5000 cycles per year)

Additional Resources for Li-ion Batteries

1. [Technical Specification for a Transportable Energy Storage System for Grid Support Using Commercially Available Li-ion Technology](#), EPRI ID 1025573, EPRI, Palo Alto, CA, July 2012.
2. [Demonstration Initiative for a Grid Support Storage System using Li-ion Technology: Phase I Report](#), EPRI ID 1025574, EPRI, Palo Alto, CA, August 2012.
3. [Electricity Energy Storage Technology Options](#), EPRI ID 1020676, EPRI, Palo Alto, CA, December 2010.

2.15 Emerging Technologies

There are many other types of energy storage technologies, both mature and still in the R&D phase, that are not discussed in this report. Nickel-cadmium and nickel metal hydride (NiMH) batteries are mature and suitable for niche applications. Innovation and R&D continues in many other emerging storage technology options. Stages of R&D and timelines and field deployment timing are summarized in Table 17.

Table 17. Emerging Storage Options Research and Development Timelines for Emerging Energy Storage Options

Storage Type	Status/Innovation	Estimated Deployment Timing
Liquid Air Energy Storage Systems	System studies. Low-cost bulk storage. Small demos underway.	2013-2014 first +MW-scale demo.
Non/Low-Fuel CAES	System studies underway to optimize cycle and thermal storage system. Low-fuel and non-fuel CAES for bulk storage.	2015 pilot demonstration of 5-MW system
Underground Pumped Hydro	System studies. New concepts under development.	Under study.
Nano-Supercapacitors	Laboratory testing. High power and energy density; very low cost.	2013-2015
Advanced Flywheels	System studies. Higher energy density.	Under development. 2015.
H ₂ /Br Flow	Bench-scale testing. Low-cost storage.	2013-2014 pilot demo.

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Storage Type	Status/Innovation	Estimated Deployment Timing
Advanced Lead-Acid Battery	Modules under test. Low cost; high-cycle life.	2013-2015 early field trials.
Novel Chemistries	Bench-scale testing. Very low cost; long-cycle life.	2013-2015 modules for test.
Isothermal CAES	2 MW and 1 MW System Development and Demonstration effort. Non-fuel CAES for distributed storage.	2013 pilot system tests.
Advanced Li-ion Li-air and others	Laboratory/basic science. Lower costs; high energy density.	2015-2020

CHAPTER 3. METHODS AND TOOLS FOR EVALUATING ELECTRICITY STORAGE

3.1 Characteristics of Electricity Storage Systems

There is a fundamental difference in the operational characteristics of traditional generation sources and electricity storage systems operating on the grid. Traditional generation always sends power one way, whereas electricity storage systems require a two-way power flow to function, both charging and discharging states. Other characteristics of storage systems add to this complexity. First, the charging energy could come from a single source or a variety of sources based on the generation portfolio of the grid as a whole; this characteristic could and does change over time. Second, smaller storage could be located anywhere within the grid. While large storage resides on the transmission side, smaller systems could be embedded deep in the T&D network, creating both opportunities and grid integration impacts and concerns. Third, the inherently fast response times measured in fractions of a cycle is its strength and weakness in estimating its value. This characteristic creates a fairly complex computational task for tools and computer models that are required to analyze the financial and technical performance of electricity storage in the grid. Finally, a single storage system could provide multiple services to the grid. Stacking, as this characteristic is called, creates its own set of computational complexities for even robust models.

3.2 Evaluating Electricity Storage Systems

Given these characteristics, a generalized approach for evaluating energy storage includes:

- Assessing storage requirements and value originating from the locational needs of grid operators and planners;
- Avoiding conflation or double-counting of benefits;
- Drawing a distinction between quantifiable and monetizable services and direct and incidental benefits;
- Delaying resource-intensive production simulation analyses until after technically feasible, cost-effective use cases are identified; and
- Delaying deep investigation of policy and regulatory scenarios until after technically sound cost-effectiveness cases are identified and impacts modeled.

The following methodology⁶² provides a framework for evaluating electricity storage with the steps described below. Figure 113 provides a visual representation of the evaluation framework.

⁶² “Bulk Energy Storage Value and Impact Analysis: Proposed Methodology and Supporting Tool,” EPRI, EPRI ID: 1024288, Palo Alto, CA, December 2012.

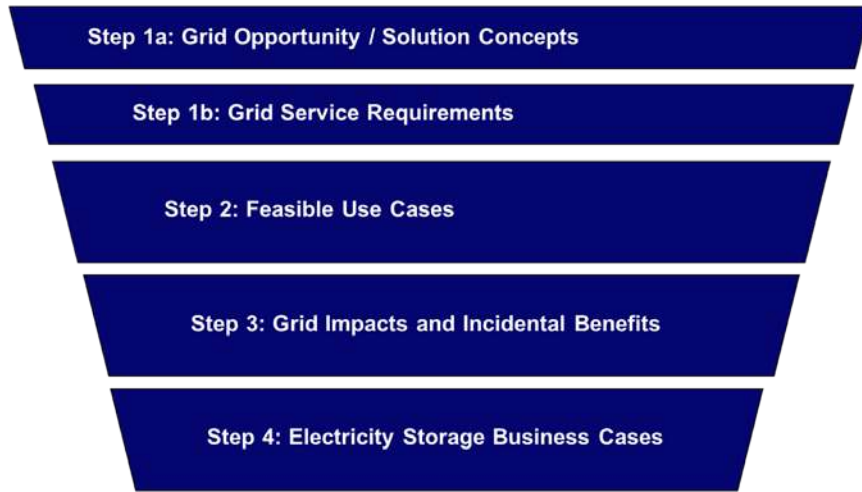


Figure 113. Steps in Electricity Storage Evaluation
(Source: EPRI)

3.2.1 Step 1a: Grid Opportunity/Solution Concepts (“What Electricity Storage Can Do”)

Figure 114 illustrates Step 1a.

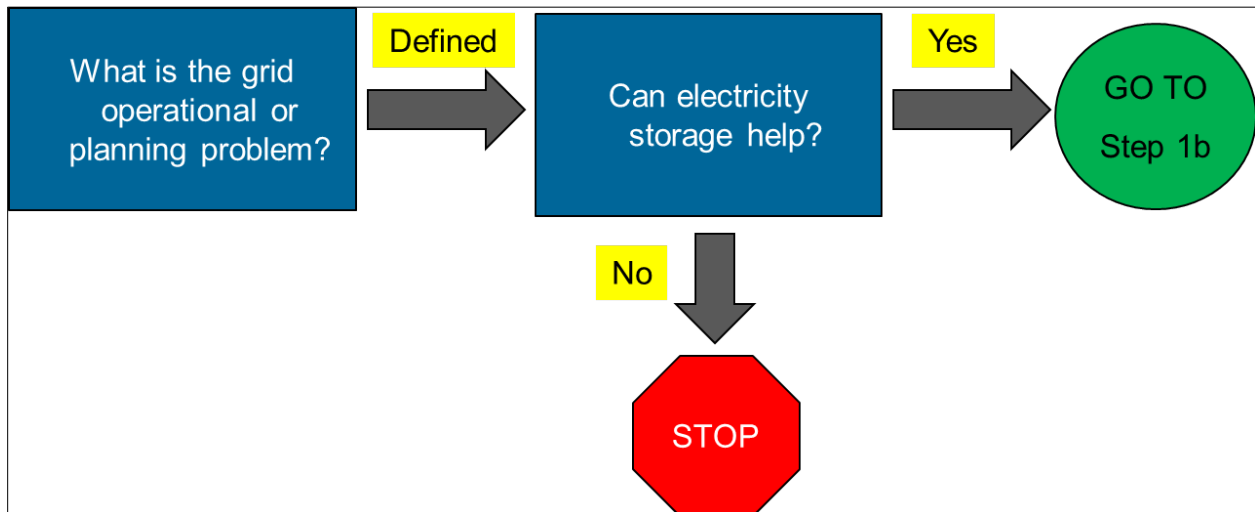


Figure 114. Decision Diagram for Step 1a: Opportunity/Solution Concepts
(Source: EPRI)

3.2.1.1 What Is the Grid Operational or Planning Problem?

Grid operational or planning problems can be anything from a congested transmission line, a sharp load peak, an outage, voltage deviation caused by increased penetration of renewable resources, etc. Some of the services that help relieve those issues are formally categorized in ancillary services and can be procured through markets. Others are site-specific issues that require a unique solution.

3.2.1.2 Can Electricity Storage Help?

Electricity storage fundamentally can store, and later release, energy, effectively moving energy from one time period to another (with losses). When technical and economic opportunities can be created by shifting energy over time periods ranging anywhere from seconds to days (or even seasons), then electricity storage may have value. Additionally, the power electronics in battery systems may have fast response and ramp capability and the ability to operate at non-unity power factors, which can be used to change ac voltage. These characteristics may provide additional opportunities to provide ancillary services, like frequency regulation and voltage support.

The first step of the exploration is to ask the questions: “What is the grid operational or planning issue?” and “Do the unique attributes of storage provide a potential solution?” If the answer is “yes”, the second part of the first step is to define the problem and solution with additional technical rigor in Step 1b.

3.2.2 Step 1b: Define Grid Service Requirements (What Must Be Accomplished)

A high-level decision diagram for Step 1b of the methodology is shown in Figure 115.

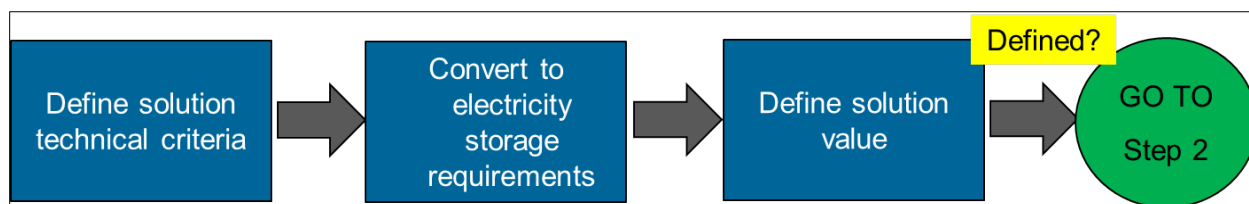


Figure 115. Decision Diagram for Step 1b: Define Grid Service Requirements
(Source: EPRI)

3.2.2.1 Define Solution Technical Criteria

After identifying a conceptual improvement or solution that electricity storage can provide, the next analytical step is to define the grid issue technically and the technical requirements for its resolution. There has historically been some confusion over the terms grid service and application and the terms ‘grid service’ and ‘application’ are sometimes used interchangeably. Grid service is used here to indicate that this step considers grid-defined operating requirements and benefits, rather than application of a specific resource.

Convert to Electricity Storage Requirements

Communicating with key stakeholders and decision-makers is critical to determining the appropriate metrics, the minimum operating criteria, and the best available alternative (non-storage) solution to the problem. The technical criteria for an electricity storage-based option can then be determined based on the case-specific information available, including load shapes, market participation rules, generation costs and other time-varying and static characteristics relevant to the grid service under investigation.

3.2.2.2 Define Solution Value

The value of the electricity storage solution can be calculated based on the avoided cost or expected revenue from the chosen grid service. This may require using engineering tools to identify the efficacy of both the electricity storage and the alternative solution to the problem in question. However, the method will be dependent on the grid service under investigation. It may also be considered and documented if either the electricity storage solution or the alternative exceeds the minimum requirements of the service, which may warrant an adjustment in the value of the electricity storage option.

3.2.3 Step 2: Feasible Use Cases

Figure 116 illustrates the generic process for Step 2: Feasible Use Cases.

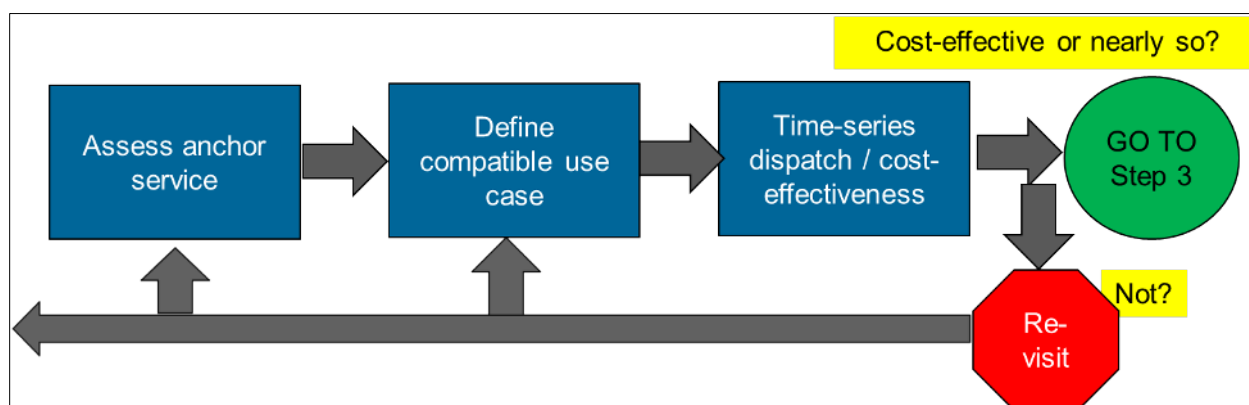


Figure 116. Decision Diagram for Step 2: Feasible Use Cases

(Source: EPRI)

3.2.3.1 Assess Anchor Service

A use case is a technically feasible and monetizable combination of grid services at a particular location. Electricity storage use cases often contain a service of disproportionately high value, which is called anchor service in this Handbook. After requirements have been determined for the anchor grid service in Step 1b, storage technology and configuration options can be investigated. The relative value of the anchor service may then be investigated for different electricity storage options of interest. Assessing the intended anchor service prior to adding additional services may be of value.

In some cases, an anchor service may have location-specific value. For example, the value of providing a distribution upgrade deferral depends on the investment size, load growth rate, and the frequency and duration of peak load events, all of which are unique to each location. In contrast, frequency regulation service may typically be provided from many locations within a region that operates in a synchronous manner (subject to transmission constraints). The electricity storage utilization and value of this anchor service could be estimated with certain operational assumptions or simulated using a time-series simulation.

Typically, a benefit that is 25% to 50% or more of the total storage system cost is a rule of thumb for declaring the potential of a grid service to be an anchor service.

3.2.3.2 Define Compatible Use Case

After the anchor service has been assessed and chosen for further investigation, other compatible grid services, also called secondary services may be considered. Compatibility assessment should occur across multiple dimensions:

- Joint satisfaction of minimum requirements,
- Timing of service (identical, overlapping, or non-overlapping timing), and
- Flexibility of additional services (long-term or short-term commitment?)

3.2.3.3 Joint Satisfaction of Minimum Requirements

The minimum capacity, duration, ramp rate, etc., required to perform the grid services of interest must all be met by the electricity storage system. The secondary services may require longer duration of available storage, or faster response, or another operational parameter that was not considered in the anchor service. If the minimum requirements for the secondary services add significant incremental cost, then the cost of improved electricity storage performance should be reconsidered against the incremental value expected. Identifying additional services for which the initial storage configuration satisfies all minimum requirements is the most beneficial outcome. Failing that, if the upgrade cost of the storage system is lower than the incremental benefit of adding the service, the secondary service may still be considered.

3.2.3.4 Frequency and Duration of Grid Services

The second issue of use-case compatibility is the timing of grid services. The timing and expected operation may coincide identically, overlap, or be non-overlapping in nature. Take, for example, a use case for which electricity storage could be jointly used to shave the transmission transformer peak (transmission upgrade deferral) and the system peak (electric supply capacity). Consider the following three cases: Case 1, in which the transformer and system peaks both occur from 2 p.m. to 6 p.m.; Case 2, in which the transformer peak is from 12 p.m. to 4 p.m. and the system peak is from 2 p.m. to 6 p.m.; and Case 3, in which the transformer peak is from 10 p.m. to 2 a.m. and the system peak is from 2 p.m. to 6 p.m.

In Case 1, shown in Figure 117, the effect of the additional electric supply capacity service to the transmission investment deferral anchor service may be minor, because the storage is performing double duty with a single dispatch, simultaneously unloading a transformer and providing peak generation. (Note that perfect correlation is unlikely between multiple services; this example illustrates an ideal case.)

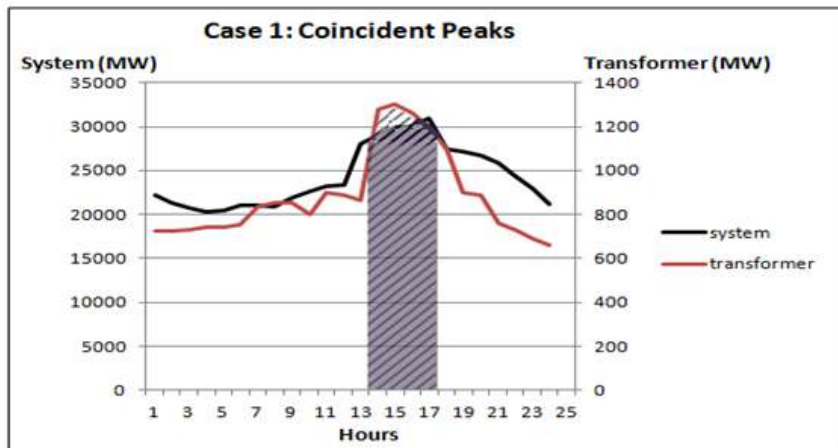


Figure 117. Case 1: Coincident Transformer and System Load Peaks
(Source: EPRI)

In Case 2, shown in Figure 118, the loads are overlapping but not completely coincident (as they were in Case 1). As a result, the cumulative peak that would need to be shaved to satisfy both the transmission investment deferral and system capacity services has now increased from approximately 4 hours to 6 hours, necessitating additional electricity storage duration to accomplish both services.

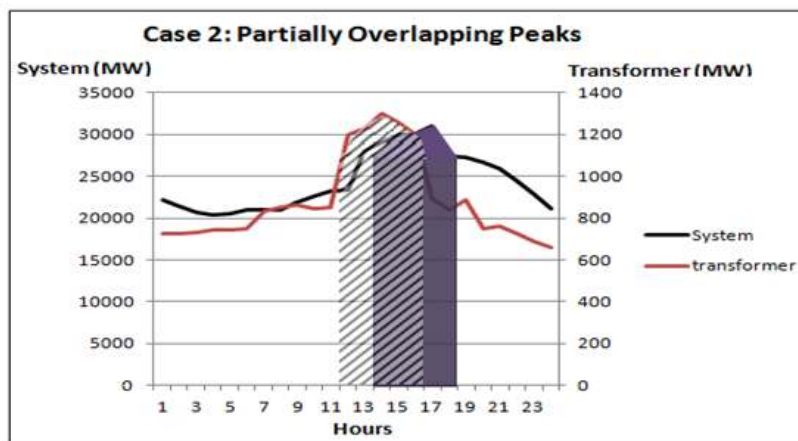


Figure 118. Case 2: Partially Overlapping Transformer and System Load Peaks
(Source: EPRI)

Finally, in Case 3, shown in Figure 119, the peaks are fully non-coincident. As a result, it may be possible to accomplish both services by charging the electricity storage system between the peaks. Therefore, the electricity storage system may not require additional duration, but could require a technology with improved capability for multiple charge-discharge cycles per day. This scenario is possible for situations in which a transformer serves industrial or irrigation loads, which may be timed to coincide with off-peak system hours when these customer time-of-use tariffs charge a low retail price of electricity.

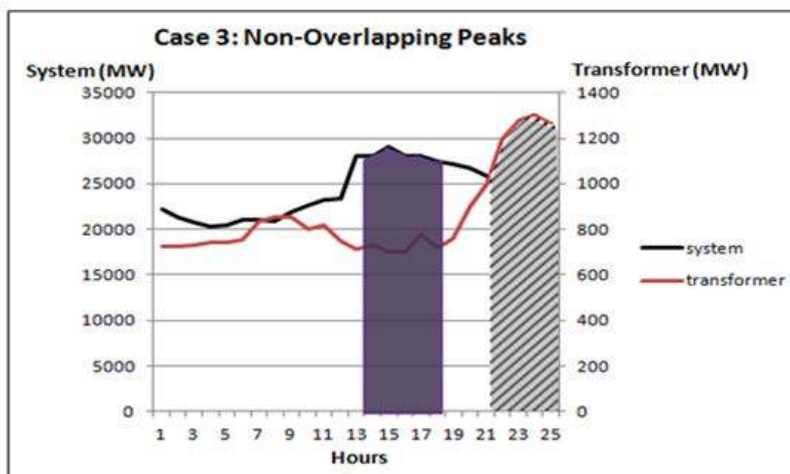


Figure 119. Case 3: Non-overlapping Transformer and System Load Peaks
(Source: EPRI)

3.2.3.5 Hierarchy for Grid Services

Flexibility measured in terms of frequency, duration, and term of commitment is an important consideration for adding secondary grid services to a use case. Certain grid services, such as transmission upgrade deferral, are inflexible. If electricity storage is installed to offset load growth on a transformer, a high degree of availability is required because it is being relied upon in lieu of a capital upgrade. System electric supply capacity may be somewhat more flexible, because there is a greater diversity of resources available to provide capacity within the bulk electricity system. However, capacity payments are often made on a monthly or yearly basis for resource availability during the system peak and penalized when not available. Therefore the flexibility is still relatively low, compared to service that can be committed the day before or even closer to the period of performance. Energy and ancillary service scheduling typically occurs in the day-ahead or real-time, so these services are significantly more flexible and should be easier to add to a use case. When adding two services together, the storage system should always try to meet the operation requirements for the less flexible service and then use the remaining capacity for the more flexible service. Sometimes this approach can lead the value of one service to decline when combined with another service.

When considering secondary grid services, consider the duration of commitment and the control requirements for providing each service, as well as the hierarchy of operation across multiple services. For some technologies, such as flywheels and short-duration batteries, there may not be many choices in what services can be provided. Realistically, due to their short duration, all flywheels and short-duration batteries may be able to provide are regulation services.

After screening for compatibility and value of multi-service use cases, revisit the initial storage system options considered for the anchor service. Optimization between use cases and storage system technology characteristics is currently an iterative process.

3.2.3.6 Time Series Dispatch/Cost-effectiveness

After choosing the use cases including the anchor grid service, compatible secondary services, and other electricity storage systems of interest, an analysis can be designed to quantify the benefits of grid service combinations, locations, and technologies. In some cases, a very simple analysis may be sufficient to screen out those cases with costs that are considerably higher than the benefits. However, due to the complexities of modeling limited energy resources and the importance of time-varying loads and values, more sophisticated tools may be required.

3.2.4 Step 3: Grid Impacts and Incidental Benefits

The summary-level process for Step 3 is displayed in Figure 120.

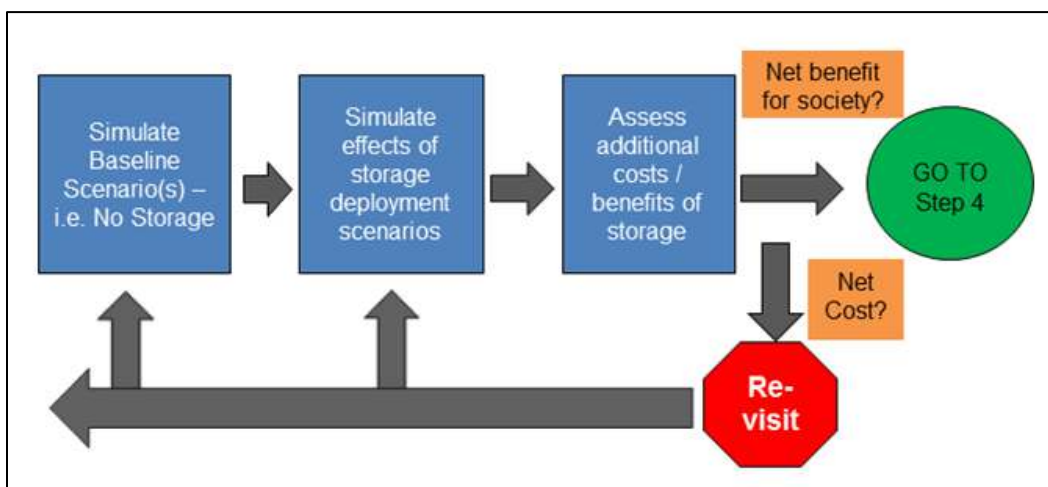


Figure 120. Decision Diagram for Step 3: Grid Impacts and Incidental Benefits
(Source: EPRI)

The purpose of Step 3: Grid Impacts and Incidental Benefits are to determine how the remaining electricity storage deployment scenarios affect system-wide metrics of cost, reliability, and external factors, including:

- Consumer costs,
- System flexibility,
- Transmission asset utilization and generator operation, and
- Environmental impacts, such as greenhouse gas (GHG) emissions.

Step 2 enabled the analyst to assess one or more technically feasible use cases to improve understanding of direct costs and benefits of a storage investment. Steps 1 and 2 may also enable conceptual understanding of how storage may impact the bulk electricity system. The analyst can then form hypotheses to test using production simulation tools, which have the regional perspective required to assess system impacts.

3.2.4.1 Assess Additional Costs/Benefits of Storage

The intent of Step 3 is to investigate impacts and incidental benefits or costs to the electricity system of electricity storage operation. Incidental benefits are not necessarily unintended, but they are not direct benefits explicitly addressed by the operation and control of the storage system. For example, the operation of storage may decrease GHG emissions by providing system capacity during peak demand periods and decreasing the usage of inefficient peaker combustion turbine units. However, if the storage is not directly dispatched with the objective of lower GHG emissions, then this is an incidental benefit. Operation of storage may actually increase the utilization of more carbon-intensive coal-fired base load generators, which could actually increase GHG emissions, but understanding the complex system relationships requires a production simulation. In summary, incidental benefits may result from a combination of the electricity storage system dispatch and other characteristics of the electric system.

If the production simulation shows a significant deviation in energy and AS prices compared to the inputs used in Step 2, the analyst should update the inputs and rerun the price-taker model (such as the EPRI Energy Storage Valuation Tool), as appropriate. Occasionally, the analyst may prefer to go directly to Step 3. For example, if the grid service is regulation, as regulation market is relatively small, a price-taker model may not capture the potentially sizable impact a large electricity storage system could have on a service with low demand (in MW).

3.2.5 Step 4: Electricity Storage Business Cases ("How Storage Can Monetize Benefits")

The simplified process for Step 4: Electricity Storage Business Cases is shown in Figure 121.

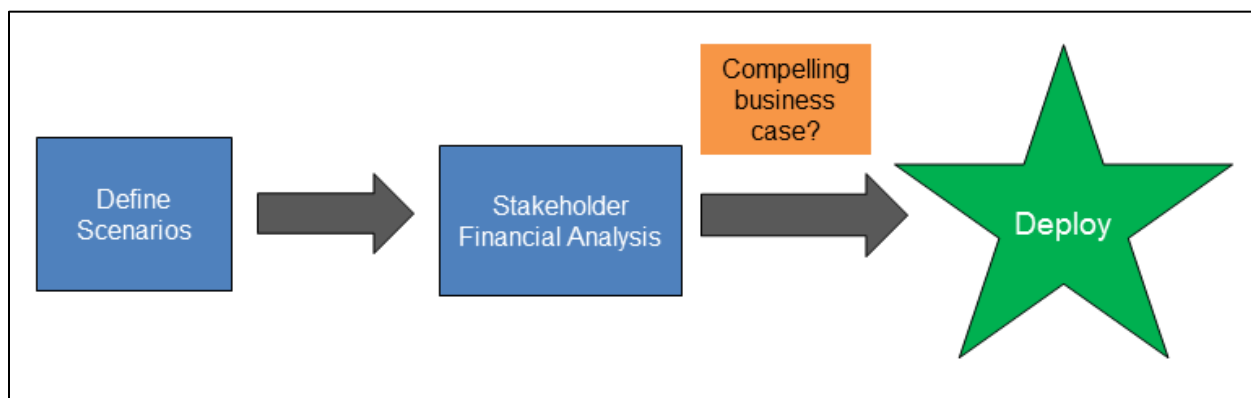


Figure 121. Decision Diagram for Step 4: Electricity Storage Business Cases
(Source: EPRI)

The penultimate phase of assessing electricity storage cost-effectiveness is to investigate real-world business cases. The distinction between this stage of analysis and all previous steps is the inclusion of relevant policy and regulation scenarios, as well as more advanced business-model and financial-analysis considerations. Step 4 is distinct from Steps 2 and 3 in that it focuses on monetization for the energy-storage system owner, rather than considering total value aggregated across all stakeholders.

3.2.5.1 Define Scenarios

Consider the example of a use case involving a transmission investment deferral, energy time-shift (arbitrage), and frequency regulation services. In Steps 2 and 3, the technical capability of the electricity storage system to provide value is evaluated, and the potential value of the electricity storage services is calculated (quantified). However, the avoided cost of the transmission deferral accrues to the transmission system, and the energy and frequency regulation benefits accrue to generation.

Depending on the objectives of the storage valuation analysis, it may be practical to perform Step 4 concurrently with Step 2 to assess both the quantifiable, aggregate value as well as the monetizable value to the storage owner. However, due to the cross-cutting nature of storage and its usefulness to provide a greater diversity of benefits than typical resources, it is important to distinguish “quantifiable value” from “monetizable value.” Over longer periods of time, policies and regulations are fluid, so the analyst considers those issues separately to support forward-looking research into electricity storage valuation.

3.2.5.2 Stakeholder Financial Analysis

Once the scenarios of interest have been identified, the analyst can then review the same use case from multiple stakeholder perspectives. Some issues to consider are:

- Business model(s) of the entity,
- Cost of capital for discounting future cash flows,
- Consideration of transaction costs,
- Taxes,
- Risk appetite,
- Permitting, and
- Insurance.

This is only a partial list; many other issues can be considered for case-specific business decisions. Step 4 is the step in which all of the complex realities of investing, building, and operating an emerging technology enter the analysis.

3.3 Modeling Tools

Specific tools that support energy storage evaluations span the spectrum in the level of detail and complexity – from high-level screening to detailed analysis for site- and service-specific needs. Many of these tools have been identified and are listed in Table 18.

Table 18. Analytical Tools for Use in Electricity Storage Cost-Effectiveness Methodology

Category	Resource Portfolio Planning	Production Simulation	Load Flow/ Stability	Dynamics Simulation	Electricity Storage Technology Screening	Electricity Storage Cost-Effectiveness
Focus	Long-term resource and capacity planning needs	Future-year trans. Grid simulation	Near-term T&D grid resource stability/ engineering needs	Short-term variability and load-balancing	Screening storage technology and service combinations	Assessing storage project cost-effectiveness
Goals	Minimize cost and risk of resource portfolio, maximize social welfare	Least-cost unit commitment and economic dispatch with reliability/ transmission constraints to manage minutes to hours variability and uncertainty	Least-cost planning to meet reliability and tolerance thresholds	Manage seconds to minutes variability and uncertainty	Identify promising technology/ services combinations	Maximize expected NPV of storage investment
Scope	Generation, international trading	Generation, Transmission	Transmission or Distribution	Generation	Generation, T&D, Customer	Generation, T&D, Customer
Examples	NESSIE, RETScreen, NEMS, EGEAS EMCAS	PLEXOS, UPLAN, GridView, PROMOD, Ventyx, GE-MAPS PROBE PSO	Trans: PSS/E, PSLF, HOMER, Dist: CYMDist, Open DSS, GridLab-D VSAT TSAT POM	Kermit FESTIV PSO	ES-Select ESVT ESCT	ESVT (EPRI) ESCT (Navigant)
Core Strengths	Evaluate range of future, regional scenarios and resource portfolios	One-year system dispatch with zonal/nodal model of regional grid, including market price effects	High resolution power flow, Volt/VAR and fault analysis for specific grid configurations	Short-time-scale dispatch for frequency regulation	Scoping analysis of a wide range of technologies and services	Life-cycle financial and cost-benefit analysis from owner/operator and societal perspectives

In addition, Appendix A includes a Review of Selected Tools and describes in more detail tools used for technology screening, storage valuation, production cost modeling, and load flow/stability analysis. The appendix includes a discussion of the scope of these tools, as well as their strengths and limitations for answering the research questions that are currently driving the electric utility industry's interest in energy storage. If necessary, the discussion identifies the analytical gaps facing the industry to assess fully the impact and value of energy storage in different contexts, as well as recent and expected advances in tools and methodologies to address

these gaps. Reference is also made to a recently released report “Methodology to Determine the Technical Performance and Value Proposition for Grid-Scale Energy Storage Systems”⁶³ that quantifies the technical performance required to provide different grid benefits and recommends approaches for estimating the value of grid-scale energy storage systems.

⁶³ “Methodology to determine the technical performance and value proposition for grid-scale energy storage systems : a study for the DOE energy storage systems program.”, SAND2012-10639, Sandia National Laboratories, Albuquerque, NM Verne William Loose; Matthew K Donnelly Montana Tech of The University of Montana, Butte, MT; Daniel J Trudnowski Montana Tech of The University of Montana, Butte, MT; Byrne, Raymond Harry; Montana Tech of The University of Montana, Butte, MT, December 2012

CHAPTER 4. STORAGE SYSTEMS PROCUREMENT AND INSTALLATION

4.1 Using Business Models for Storage Systems

Storage services for the grid can be acquired through several business models, as shown in Figure 122. These business models range from contracting for services only without owning the storage system to outright purchase. The specific option chosen depends on the varying needs and preferences of the owner. This chapter provides broad guidelines for acquiring electricity storage systems using different options.

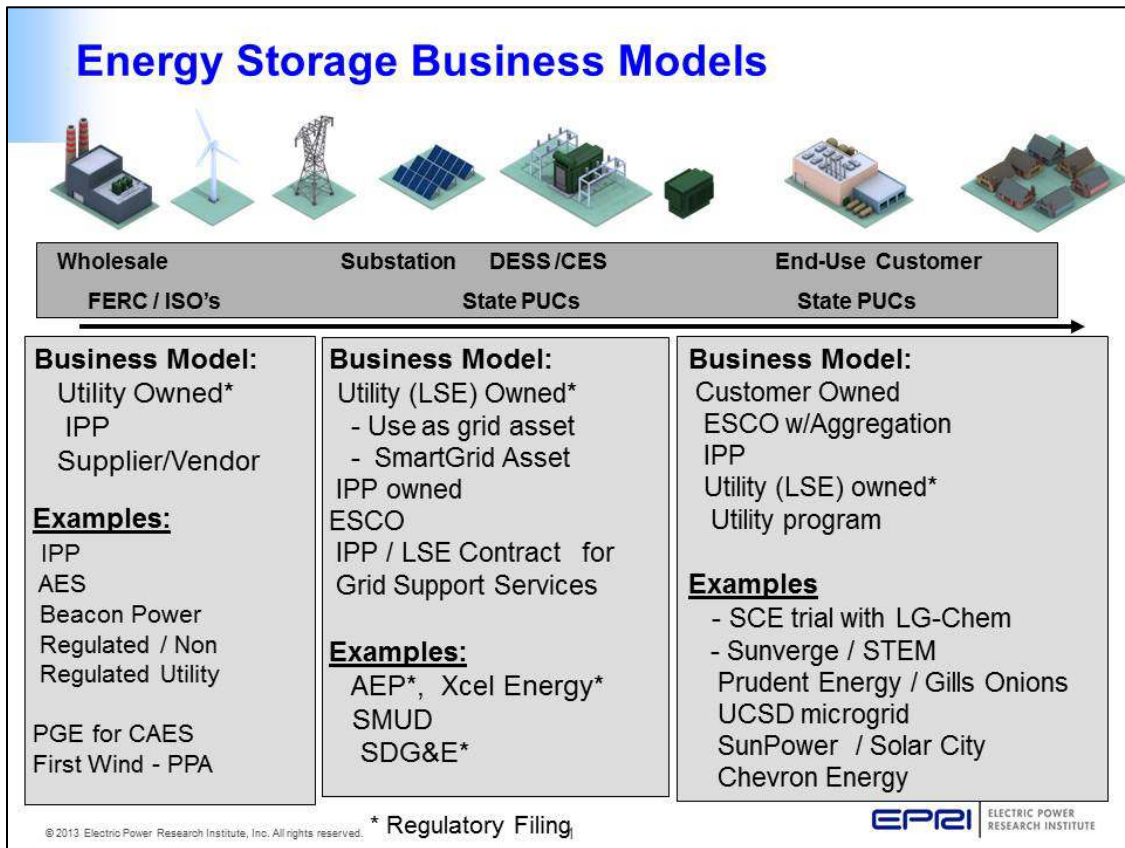


Figure 122. Business Models for Storage Systems
(Source: EPRI)

4.1.1 Third-party Ownership

In this option the storage system is owned, operated, and maintained by a third party who provides specific storage services according to a contractual arrangement. This process is very similar to fossil generating stations' independent power producer agreements. The key terms for fossil plants under such an operating agreement, typically of 20 to 25 years duration, generally include:

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- The off taker supplies the fuel, takes the energy, and holds the dispatch rights.
- The seller earns a fixed capacity payment (i.e., \$/kW-month) and a variable O&M payment per MWh delivered (\$/MWh).
- In return for the capacity payment, the seller assures a certain availability of the plant.
- The seller provides a heat rate guarantee.

The terms of the operating agreement for third-party ownership of a storage facility will be somewhat similar to that of a fossil plant, except the variables for a storage system reflect its unique differences. For example, for a battery storage system, heat rate (MBTU/kWh) is not applicable. It would instead be replaced by a range for round-trip efficiency. The “fuel” would be the cost of off-peak electricity for charging the storage. The complete contract would also include a number of other details such as frequency and number of charge/discharge cycles during the life of the contract, depth of discharge. Similarly, other storage technologies, such as CAES, flywheels and pumped hydro will include operating parameters specific to those technologies that govern their optimal performance during the term of the contractual agreement.

The advantage of third-party ownership is that it shelters the owners - utilities and end-users - from financial and technology risks – both technological obsolescence due to rapid evolution of a particular technology and the inability of the purchased technology to meet projected performance targets. An additional consideration is that the operating costs for a third-party storage plant providing services to an IOU, co-op, municipal utility or end-use customer would be passed through via a bilateral contract.

The third- party ownership model has worked successfully with renewable technologies and in traditional fossil power plant generation projects. It has not, however, been widely adopted by storage technology vendors or investors, especially new entrants to the commercial marketplace who prefer short payback and higher cash flows that outright sales generate.

4.1.2 Outright Purchase and Full Ownership

The alternative option to third-party ownership is full purchase and ownership of a storage system. In this option, the wide range of size and functionality between pumped hydro and CAES technologies, compared to batteries and flywheels, creates a clear distinction between their procurement and installation process. Pumped hydro and CAES are technologies that predominantly provide generation-side services due to their large sizes and long-duration discharge capability. Batteries and flywheels are technologies that predominantly provide grid services that need relatively smaller storage size and shorter duration discharges, as discussed in earlier chapters of the Handbook. Thus the procurement and installation of pumped hydro and CAES is preceded by a far more rigorous analysis to justify their inclusion in the utility system expansion plans, including environmental impact assessments, orders-of-magnitude higher level of civil engineering to develop the sites, and community input in the approval process for the

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implementation of these projects. This pre-planning takes several years, even before the final procurement of hardware begins. Other reports have detailed the intricacies of navigating the regulatory approval and permitting process for recently proposed pumped hydro and CAES projects.⁶⁴ The unique path of each project renders it difficult to identify a common process for procuring and installing these two technologies. Thus the focus of this chapter is on battery and flywheel storage systems, because their procurement and installation lends itself to a more replicable process and is less project-specific.

If the battery or flywheel storage project is solely for a demonstration of the technology for the owning entity, then the procurement process is usually driven by predetermined assumptions of cost, technology preference, and location of the project. On the other hand, if the owning entity is implementing the storage project based on operational needs of the grid, then the choice of storage technology, size, location, and project schedule is governed by the results of analytical tools described in earlier chapters and influenced by system-wide grid and regulatory considerations. In both instances, the owning entity has a choice of procuring the storage system piecemeal, with each subsystem of the storage system acquired separately, or procuring the entire storage system on a turnkey basis.

The current trend in storage system acquisitions has been toward the latter option, which is also facilitated by the commercial availability of several turnkey, modular storage systems with any of the family of battery types or flywheel technology. Turnkey acquisitions relieve the owning entity from specifying each subsystem individually and managing their procurement contracts and installation separately. Before the commercial availability of modular turnkey systems, many of the early utility and cooperative-owned battery storage systems, described in Appendix G: Noteworthy Projects, were acquired on a piecemeal basis and assembled at the project site. The piecemeal approach of building a battery system placed the burden of managing a complex acquisition and construction project on the owning utility. The first modular, turnkey system appeared in the United States in the mid-1990s with the introduction of the Model PM250, a 250 kW battery storage system designed and built by AC Battery. The PM250 was a factory-assembled, modular, turnkey battery storage system that was delivered to the site in one container-sized package. It demonstrated the advantages of a modular, factory assembled system design over the site-assembled counterparts and laid the foundation for the subsequent availability of today's containerized storage systems.

Battery and flywheel storage system acquisitions can be managed through a two-step process that consists first of issuing an Request for Information (RFI) followed by a Request for Proposals (RFP), as illustrated in Figure 123. Executing the first step to issue an RFI only requires identifying basic functional requirements of the intended use of the energy storage system and identifying a pool of potential vendors who could supply such a system. The functional requirements described in the RFI can include as many characteristics of the desired

⁶⁴ "Evaluating utility owned electric energy storage systems : a perspective for state electric utility regulators", Bhatnagar, Dhruv and Loose, Verne, SAND2012-9422, Sandia National Laboratories, Albuquerque, NM, 2012.

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system as can be identified at the time the RFI is prepared. These requirements usually include the power and energy size of the system, expected charge/discharge cycles, life expectancy, footprint, proposed location, and other characteristics to provide the vendors with a concept of the storage system. A guide⁶⁵ is available that provides information that can guide the initial identification of these system characteristics as shown in Table 20 below.

⁶⁵ *Electric Energy Storage Technology Options: A White Paper Primer on Applications, Costs, and Benefits*, PI: Dan Rastler, EPRI, EPRI ID: 1020676. EPRI, Palo Alto, CA, September 2010.
<http://www.epri.com/abstracts/Pages/ProductAbstract.aspx?ProductId=00000000001020676>

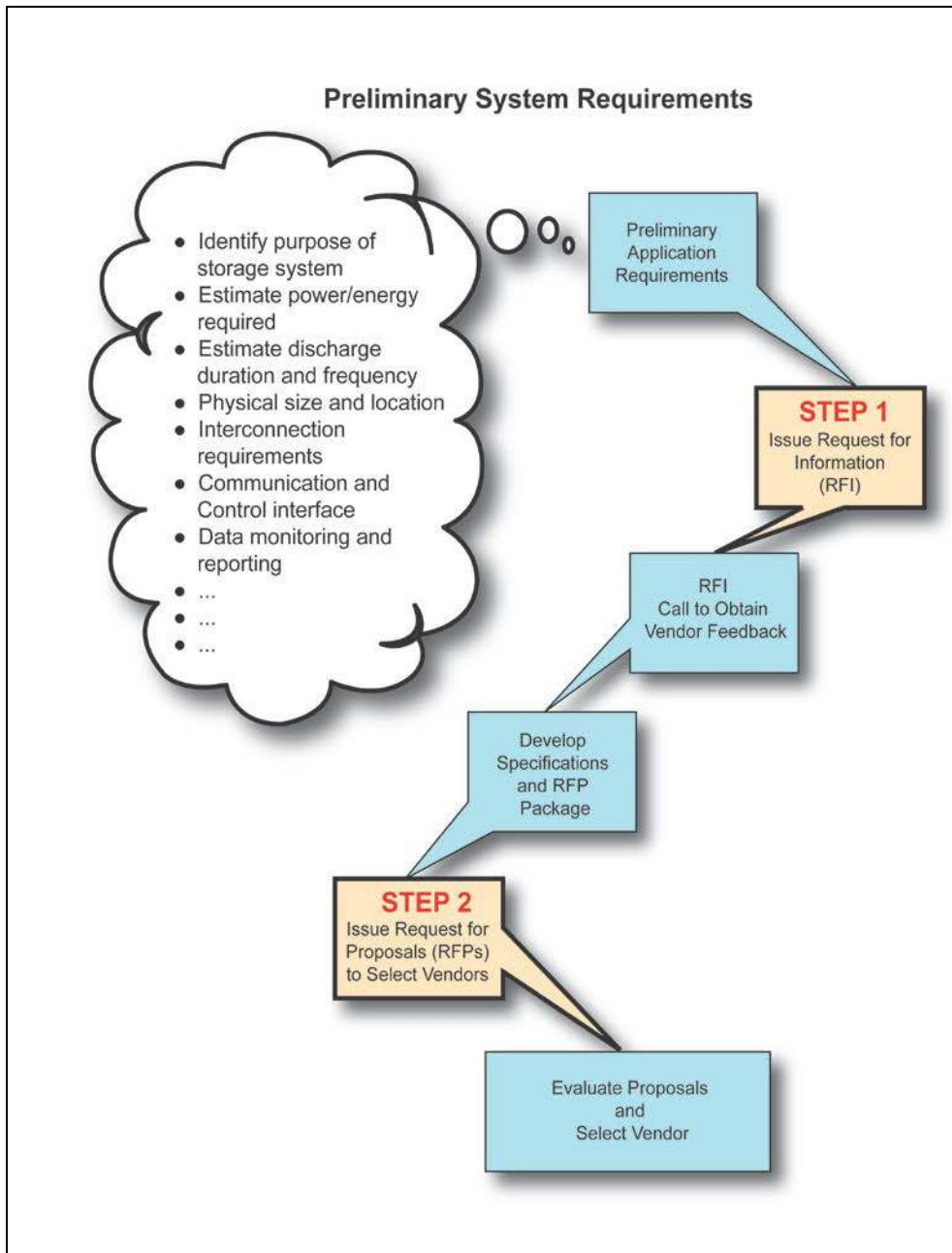


Figure 123. A Process for Storage System Acquisition
(Source: Sandia National Laboratories)

Table 19. Storage System Characteristics for Select Services

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Application	Description	Size	Duration	Cycles	Desired Lifetime
Wholesale Energy Services	Arbitrage	10-300 MW	2-10 hr	300-400/yr	15-20 yr
	Ancillary services ²	See note 2	See Note 2	See Note 2	See Note 2
	Frequency regulation	1-100 MW	15 min	>8000/yr	15 yr
	Spinning reserve	10-100 MW	1-5 hr		20 yr
Renewables Integration	Wind integration: ramp & voltage support	1-10 MW distributed 100-400 MW centralized	15 min	5000/yr 10,000 full energy cycles	20 yr
	Wind integration: off-peak storage	100-400 MW	5-10 hr	300-500/yr	20 yr
	Photovoltaic Integration: time shift, voltage sag, rapid demand support	1-2 MW	15 min-4 hr	>4000	15 yr
Stationary T&D Support	Urban and rural T&D deferral. Also ISO congestion mgt.	10-100 MW	2-6 hr	300-500/yr	15-20 yr
Transportable T&D Support	Urban and rural T&D deferral. Also ISO congestion mgt.	1-10 MW	2-6 hr	300-500/yr	15-20 yr
Distributed Energy Storage Systems (DESS)	Utility-sponsored; on utility side of meter, feeder line, substation. 75-85% ac-ac efficient.	25-200 kW 1-phase 25-75 kW 3-phase Small footprint	2-4 hr	100-150/yr	10-15 yr
C&I Power Quality	Provide solutions to avoid voltage sags and momentary outages.	50-500 kW	<15 min	<50/yr	10 yr
		1000 kW	>15 min		
C&I Power Reliability	Provide UPS bridge to backup power, outage ride-through.	50-1000 kW	4-10 hr	<50/yr	10 yr
C&I Energy Management	Reduce energy costs, increase reliability. Size varies by market segment.	50-1000 kW Small footprint	3-4 hr	400-1500/yr	15 yr
		1 MW	4-6 hr		
Home Energy Management	Efficiency, cost-savings	2-5 kW Small footprint	2-4 hr	150-400/yr	10-15 yr
Home Backup	Reliability	2-5 kW Small footprint	2-4 hr	150-400/yr	10-15 yr
<p>1. Size, duration, and cycle assumptions are based on EPRI's generalized performance specifications and requirements for each application, and are for the purposes of broad comparison only. Data may vary greatly based on specific situations, applications, site selection, business environment, etc.</p> <p>2. Ancillary services encompass many market functions, such as black start capability and ramping services, that have a wide range of characteristics and requirements.</p>					

The RFI does not specify a storage technology type and only includes other desired characteristics of the storage system, unless the owner has a predisposition for a particular storage technology. In the absence of such a preference, it is best to leave the technology selection up to the vendor to ensure that the most suitable storage technology that closely matches the owner's stated requirements is made available.

The complete RFI is then issued to a pool of prospective suppliers with a two-fold purpose. First, it is an opportunity for the vendors to provide feedback to the owners about how they perceive the system requirements and what other pieces of information they need to submit a full proposal when the subsequent RFP is issued. Second, the vendor feedback provides information to refine the system requirements further, based on hardware that is available or could become available within the desired timeframe. This feedback leads to the development of a firm specification for the system that will be part of the RFP issued later in the procurement process. Further, the RFI vendor responses are a good indicator of vendor qualifications to supply a system that meets the

owner requirements. It also allows the owners to develop a short list of vendors that will subsequently be included on the RFP requestor list. The smaller pool of vendors will be more likely to have the right technology and qualifications to respond to the subsequent RFP when it is issued. Generally, only one RFI vendor feedback call is needed to move forward on developing the RFP as the next step of the procurement process. A sample RFI used by the Kauai Island Utility Cooperative (KIUC) is provided in Appendix H. Finally, the advantage of the two-step RFI/RFP process is that an RFI provides a means for a non-binding exchange of information between the owners and vendors that allows them to assess each other's needs and capabilities. This provides the basis for developing a RFP that more closely reflects the requirements of the proposed system matched to the hardware and services that vendors can offer.

Another open source document⁶⁶ that can be used as a template for a storage system specification is available from American Electric Power (AEP). This specification for a Community Energy Storage (CES) system was written with input from vendors and other utilities, and its development was facilitated by EPRI.

AEP followed a similar RFI process to formulate a comprehensive specification set that describes the desired functionality of the system, yet leaves the selection of the specific storage technology to the vendor. The specification starts with the simple details and goes on to describe very specific features desired by the utility, including electrical requirements, interconnection, controls, and communications.

4.1.3 Electric Cooperative Approach to Energy Storage Procurement

While IOU and electric co-ops (which are not-for-profit) often have similar needs related to electricity storage, they also have differences in corporate and financial structure, as well as infrastructure and customer demographics. These differences could affect the approach that each takes in regard to capital assets.

One of the major differences between the organizational and financial structures of co-ops and IOUs is that co-ops, unlike IOUs, are split into two categories – distribution co-ops that deliver electricity to its consumers/owners and the generation and transmission (G&T) co-ops that are bulk power providers that own and operate generation assets or purchasing power on the market and sell to the distribution co-op. A key aspect of this relationship is that the G&T is owned by the distribution co-ops it serves. Distribution co-ops have an all-requirements contract with the G&T, meaning that special consideration must be made regarding which entity receives the benefits of an energy storage system. For example, a G&T representing distribution co-ops in a regulated market would likely receive significant financial benefits from selling ancillary services like frequency regulation, whereas a distribution co-op likely would not. On the other

⁶⁶ American Electric Power, Revision 2.1, http://www.dolantechcenter.com/Focus/DistributedEnergy/docs/CESHubSpecifications_rev2_1.pdf, last accessed on April 25, 2013.

hand, a distribution co-op may find great value in reducing substation congestion, while a G&T likely does not, depending on the terms of the all-requirements contract. A G&T adds electricity storage for peak-shaving leading to load reduction, which will receive a capacity credit based upon avoided future cost, whereas distribution co-ops will receive a much higher reduction in the cost of their demand charges.

Geographically, electric co-op distribution systems typically have longer distribution feeders and serve areas with much lower customer densities than IOUs. Nationwide, co-ops serve an average of 7.4 consumers per mile of line and collect annual revenue of approximately \$15,000 per mile of line versus IOUs, which average 34 customers per mile of line and collect \$75,500 per mile. This results in greater emphasis by the co-ops on voltage support and mitigation of feeder congestion. Both IOUs and co-ops are likely to seek energy storage systems to defer substation capacity increases or to address transmission issues.

The not-for-profit structure of co-ops typically limits its ability to take advantage of tax credits and accelerated depreciation on capital investments, whereas IOUs can leverage such tax credits and depreciation to benefit the corporate bottom line. As a result of these differences, an IOU may be more likely to invest directly in ownership of energy storage equipment, while a co-op may lean toward a purchase of energy storage services, rather than outright capital investment. For some co-ops, purchasing services, rather than capital investment, allows taxable entities to own the equipment and realize the tax depreciation benefits—often with a portion of those benefits reflected in a lower cost of services charged to the co-op.

Some of the above-discussed differences in financial drivers for capital investments may be offset by an electric co-op's ability to finance projects at much lower interest rates than IOUs. These lower interest rates would be due to lender perceptions of lower financing risk for co-ops. Electric distribution co-ops are 100-percent debt-financed, with a cost of capital that is 2 to 3 times less than an investor-owned utility, whose financial structure is typically 40 percent equity (with target return on equity of 15 to 20 percent) and 60-percent debt. Thus the electric distribution co-op discount rate is going to be a factor of 2 to 3 times less than for an IOU, which should favor decisions to add energy storage. Consequently electric distribution co-ops may want to own the relatively high capital cost energy storage systems, while an IOU may not. However, capital conservation is important for co-ops, because they are typically smaller organizations with smaller balance sheets. Lenders like the Rural Utilities Service would need to be involved in the decision-making process to permit access to its capital.

4.2 Role of Regulations in Energy Storage Markets, Cost Recovery, and Ownership

Energy storage systems and the services they provide can be sold in regulated and deregulated markets. However, almost all the electrical grid-connected storage services, market opportunities, cost-recovery methods, cost-effectiveness criteria, incentives, and rebates are governed by a well-established regulatory oversight. The rules and regulations that affect storage deployment are enforced by federal and state agencies such as FERC, PUCs, and ISOs. These organizations provide varying oversight and regulation to the industry. ISOs provide oversight of transmission and generation in control areas and FERC regulates interstate transactions and

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determines rules and tariffs, while PUCs regulate utility management, operations, and capacity acquisition within their State's jurisdiction. Consequently, these rules and regulations impact the growth of the storage industry, because policies can create or inhibit market opportunities for electricity storage and may determine how, and if, they will be compensated.

Figure 124 provides further information into the jurisdictions of the agencies and their influence over the utilization of storage in the grid.

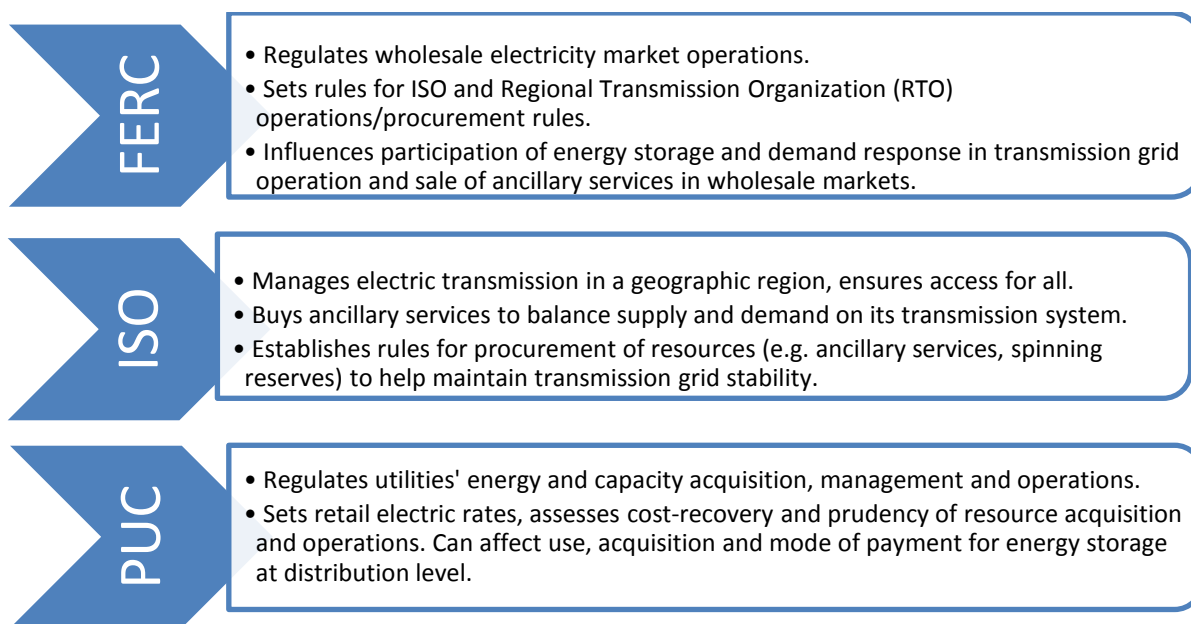


Figure 124. Regulatory Agencies Affecting Electricity Storage Systems

Energy storage industry stakeholders must keep abreast of the myriad activities of regulatory agencies and understand the impacts on energy storage opportunities, pricing, and cost-recovery. Awareness of these rules is important to identify opportunities for energy storage systems. Table 20 presents examples of agency rules that have created opportunities for energy storage deployment. Several of these rules have come about due to proactive involvement in rulemaking by the storage industry associations such as the Electricity Storage Association (ESA), California Energy Storage Alliance (CESA), and storage system vendors. Participation and monitoring rulemaking processes also alerts stakeholders to proceedings that may otherwise lack information on energy storage capabilities and may inadvertently leave it out as a possible option for grid operation.

Table 20. Examples of Regulatory Agency Rules and Their Impacts on Energy

AGENCY	RULE/ACTION	INTENT OF THE RULE OR ACTION	IMPACT
FERC	Rule 755	Directs that ISOs compensate frequency regulation resources based on the actual service provided, including a capacity payment that includes the marginal unit's opportunity costs and a payment for performance that reflects the accuracy and speed of responding to the requested level of capacity to rectify frequency.	Fast responding energy storage is paid more because it provides a quicker and more accurate level of power to ISO's set target compared to conventional generation sources.
FERC	Rule 719	Directs ISO/regional transmission organizations (RTOs) to accept bids from demand response resources for certain ancillary services on a basis comparable to other resources.	Opens up possibility for meeting commercial and industrial customers' critical load using storage enabling frequent demand response participation.
FERC	Rule 745	FERC's Market-Based Demand Response (DR) Compensation Rule establishes that electric utilities and retail market operators will be required to pay resources the market price for energy, known as the locational marginal price (LMP), when load reductions will balance the grid's supply and demand as an alternative to a generation resource.	Higher DR rewards may enable use of storage to bid in a larger customer loads for DR participation in a cost effective manner.
FERC	Rule 1000	In an effort to address deficiencies in regional and interregional transmission planning and cost allocations, FERC Order 1000 requires Public Utility Transmission providers to participate in transmission planning at the regional level. These plans must include comprehensive evaluation of transmission solutions in coordination with neighboring region transmission providers to ensure cost effectiveness and must account for public policy requirements. Second, the order requires that the costs of transmission facilities be allocated fairly to estimated beneficiaries. Finally, the order identifies non-incumbent developer requirements.	Because Order 1000 requires alternatives in transmission planning, non-transmission alternatives such as energy storage could potentially see an increase in deployment; and in some instances may provide a more cost-effective solution than other transmission investments.
California Independent System Operator (CAISO)	Modified Rules to Allow Non Generation Resources	Removed resource-type restrictions and reduced minimum rated capacity to 500 kW from 1 MW to provide certain ancillary services. Reduced minimum continuous energy requirement from 2 hours to: Day-Ahead Regulation Up/Down: 60 minutes; Real-Time Regulation Up/Down: 30 minutes;	Allows energy storage resources, such as batteries and flywheels, to provide regulation service by fully utilizing their fast-response, fast-ramping capabilities. Allows new storage technologies to provide regulation energy over a

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AGENCY	RULE/ACTION	INTENT OF THE RULE OR ACTION	IMPACT
		Spin and Non-Spin: 30 minutes. Will allow minimum continuous energy measured from the period that the resource reaches the awarded energy output. Measurement starts once resource reaches awarded energy, not end of 10-minute ramp requirement.	continued sustained period that do not have seemingly inexhaustible energy like fossil fuel resources.
CAISO	Flexible Capacity Procurement to Integrate Renewable	CAISO is considering various electricity capacity sources to help manage the steep ups and downs due to wind and solar coming on line under the Renewable Portfolio Standards (RPS) mandate. CAISO defines the characteristics of the acceptable resources to manage steep and sudden ramps.	If superior abilities of energy storage to ramp up quickly in response to needs and reach full capacity are included in the characteristics required, energy storage systems can participate in this market.
CPUC	Energy Storage Rule-making for AB2514	Set up a framework for assessing storage services, cost-effectiveness, and identifying barriers; then possibly setting storage procurement targets if deemed necessary.	May require utilities to procure energy storage to a set target provided cost-effectiveness criteria are met.
CPUC	Self-Generation Incentive Program (SGIP) rules	SGIP offers incentives to customers who produce electricity with wind turbines and fuel cells. Recent revision has made advanced energy storage system eligible for rebate.	Either as stand-alone or combined with other renewable eligible technologies, energy storage initially received \$2/watt rebate, declining by 10% in each subsequent years.

4.3 Project Timelines

The larger size of pumped hydro and CAES storage facilities require much longer planning horizons due to the analysis and design activity that precedes their implementation. These planning timeframes typically span seven to ten years or more, depending on public opposition or support for a particular project, the ability to satisfactorily negotiate environmental impact studies, and other approval requirements. The large size and remote location of these projects may also need a new transmission corridor; several years may be required to obtain all the necessary permits and regulatory approvals before it can be constructed (although this activity may be mostly concurrent with storage facility planning).

The relatively smaller battery or flywheel storage projects have been implemented within two to three years from conceptual inception to commissioning. The Fairbanks battery project described earlier, which is representative of a large, site-assembled battery system, took less than four years from its inception to its commissioning date. Smaller storage systems in the 1-MW to 5-MW range have been commissioned in less than two years from initial conception to commissioning. These timeframes are even shorter for the modular containerized systems that can be installed in the field and brought on-line within months after they reach the project site.

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A high-level overview of the typical timelines that can be expected for the procurement and installation of a storage technology are shown in Figure 125.

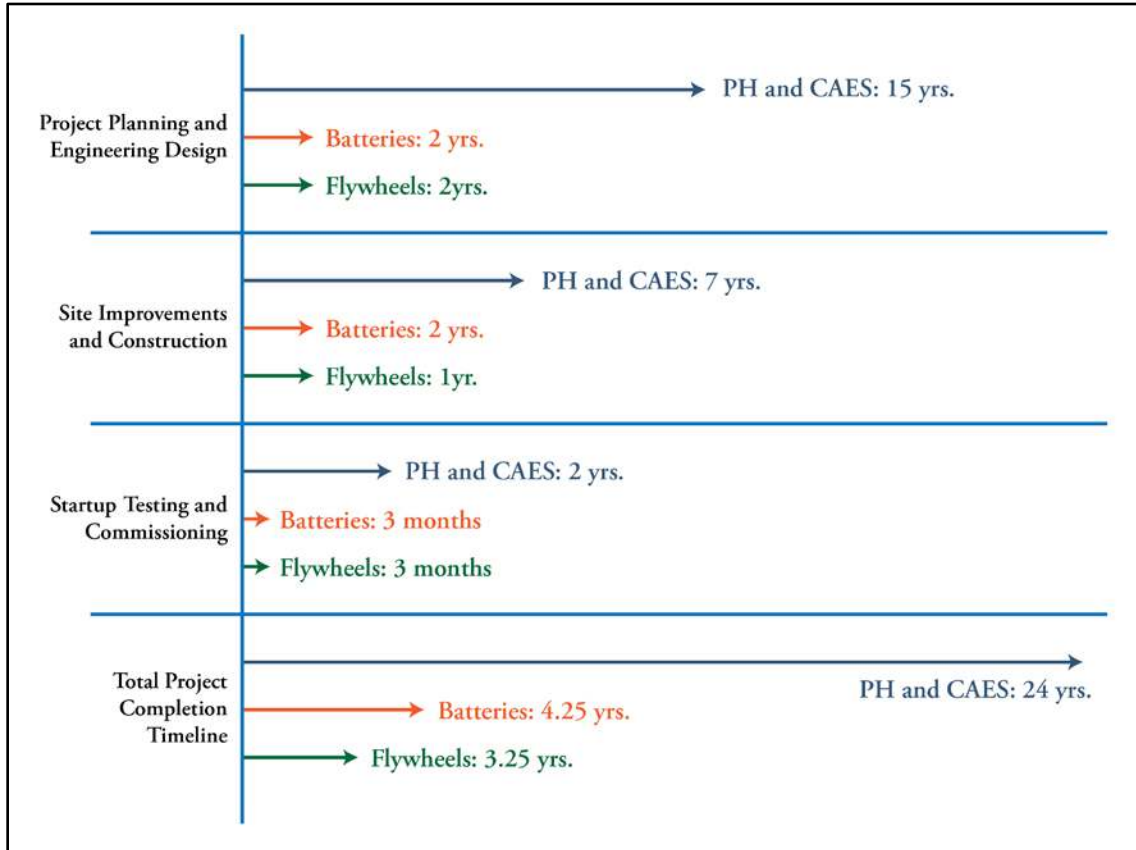


Figure 125. Typical Project Timelines

4.4 RFP or RFQ?

A question frequently asked in the procurement process is whether an RFP or a Request for Quote (RFQ) is more suitable for storage system procurement. An RFP is recommended to acquire a storage system, because the RFP is suitable for a process in which the commodity being acquired has some latitude for variation, as is the case of an energy storage system, whereas an RFQ is used in the instance when the commodity being acquired can be precisely defined and identified. The RFP allows the prospective vendor to propose a system that closely matches the specifications and, in some cases, propose alternatives or add-ons that could offer a superior option. The RFP process generally anticipates that no two proposals will be exactly identical or offer the same commodity. By contrast, the RFQ requires each vendor to quote the exact same commodity, and the quoted price and related support services (if needed) are usually the only criteria for selection of the supplier or vendor.

4.5 Performance Standards and Test Protocols

The duty cycles and other parameters shown for grid services in Table 19 of ELECTRICITY STORAGE SERVICES AND BENEFITS and other places in the Handbook are mostly estimated values derived from computer modeling, limited operational experience with energy storage projects, or the best guess of technical experts in the energy storage community. Using the frequency regulation service as an example, the energy storage system vendors do not offer a standard product for frequency regulation that is designed to exactly match these parameters. Rather, the prevalent industry practice is to offer existing products that most closely match the customer's stated needs, as described in the RFI or RFP. The actual future performance of the storage system, after it is commissioned in the field, is guaranteed through suitable warranties and hard-wired protection features built into the system. Two of these features are hard stops that limit the depth of discharge and/or conservative contingencies on its projected operational life. While such measures have worked reasonably until now, both the vendors and users recognize an urgent need to codify and standardize both performance requirements and test procedures better to stimulate widespread use of energy storage in the grid. Such standardization lends uniformity to product design and performance and is the hallmark of all mature technologies, but formulating a standard is a lengthy process that requires consensus from a broad base of stakeholders. The DOE Energy Storage Systems (ESS) Program, through the support of the Pacific Northwest National Laboratory (PNNL) and SNL, is facilitating the development of protocols to precede and expedite the formulation of subsequent standards. EPRI is collaborating in this effort with DOE with the objective that, in the near term, these protocols will be used to measure and quantify the performance of energy storage systems in select grid services and subsequently could provide the basis of industry-wide standards. The availability of a suite of uniform, service-specific protocols that include integration criteria and performance metrics will allow storage system vendors, utilities, and other storage users to evaluate the performance of storage technologies on a uniform basis. These protocols will differentiate technologies and products for specific service(s) and provide transparency and uniformity in how performance is measured.

The DOE first-year effort in 2013⁶⁷ was focused on frequency regulation and peak shifting with additional applications to follow. The project leads at the two laboratories and EPRI were David Conover at PNNL, David Schoenwald at SNL, and Ben Kaun at EPRI.

4.6 Safety Issues Related to Utility Sited Stationary Battery Installations

The following section provides a guide to addressing overall safety and environmental issues surrounding energy storage systems. Particularly noteworthy issues include the following:

⁶⁷ "Protocol for Uniformly Measuring and Expressing the Performance of Energy Storage Systems," PNNL-22010, Bray KL, DR Conover, MCW Kintner-Meyer, V Viswanathan, S Ferreira, D Rose, and D Schoenwald, Pacific Northwest National Laboratory, Richland, WA, October 2012. <http://www.pnnl.gov/publications/default.asp>

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- Many safety and environmental issues are both *site-specific* and *technology-specific*.
- Electricity storage is fundamentally different from other electrical equipment because *it is always energized* and it cannot simply be turned off. This characteristic requires unique procedures on the part of operators, workers, and linemen to ensure adequate safety measures and procedures are in place for installation, commissioning, and operation.
- In many cases, electricity storage contains exotic materials that may require special handling in routine operation, as well as in emergency conditions such as fire, flooding, or earthquakes. The manufacturer *must* produce materials safety recommendations for routine operation as well as information that can be used to inform first responders about proper protocol in dealing with these systems under emergency situations.

4.6.1 Relevant Codes and Standards

Many storage applications are electric utility-owned and/or utility-operated installations. Typically these systems are governed by the National Electrical Safety Code® (NESC®); however, other codes can influence the design based on equipment type, location, and circuit voltage levels. A sampling of relevant codes and standards for a utility-based, advanced lead-acid battery project includes:

ANSI	American National Standards Institute
IEEE	Institute of Electrical and Electronics Engineers
NEC	National Electrical Code
NEMA	National Electrical Manufacturers Association
NESC®	National Electrical Safety Code®
NFPA	National Fire Protection Association
OSHA	Occupational Safety and Health Administration
UL	Underwriters Laboratories

This list includes those codes that are applicable to an advanced lead-acid installation, but is by no means all-inclusive. Project developers should be cognizant of all applicable national and local codes, local interpretations of codes, and any code overlap or grey areas where codes conflict or are silent. For example, NEC may have more clarity on lower voltage systems that utilities typically define as customer side, but if these systems are utility-owned and/or utility-operated, the systems will fall under NESC jurisdiction.

4.6.2 Safety in the Design Process

To enable efficient implementation of the storage project, thoroughly review all codes and standards applicable through the utility's specifications and align these with codes and standards used by the storage manufacturer. Storage systems are a new resource option for utilities and are

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not traditional components of utility systems. Therefore aligning utility substation, distribution, metering, protection, communication, relay, and potentially transmission system standards with the storage system vendor early in the engineering design and procurement phase is prudent.

During the design process, identify the constructing entities of the project. If on-site construction will be performed by utility or outsourced personnel, identify upfront the capabilities of the assigned entity, the voltage and energy source with which they are qualified, and the codes to which their licenses require adherence. A key example would be a licensed contractor installing a 480V ac system in a utility-owned storage project. The contractor's license typically requires adherence to NEC, but the NESC may have jurisdiction in this case and the contractor may need an exemption to install the NESC-based design.

Project developers should also allow adequate clearances for site installation equipment (cranes, lifts), and easy, code-compliant access for safety and fire suppression-related equipment. Obtaining input from local government safety agency (fire departments, local zoning) is a necessary step in the design, construction, and operational processes that provides emergency responders with clear knowledge of how the storage system operates, the embedded safety systems, the chemical contents of the storage system, and the locations of critical system components at the project site.

Material Safety Data Sheets should be provided by the vendor, and copies should be on file with the local fire department. Project equipment should meet all safety labeling requirements. Local safety officials should be made familiar with and briefed on the emergency response protocols at the site both during construction and upon commissioning, so that they are familiar with the layout and location of the higher risk system components at the project site.

4.6.3 Safety in Operations

The electricity storage systems should have built-in safety features that are integrated into the overall system monitoring and performance architecture. These features and their functionality should be reviewed during the design phase to ensure that they meet the owner requirements and can communicate with the existing Supervisory Control and Data Acquisition (SCADA) system as necessary. The storage system safety alarm should be capable of transmitting to appropriate utility/co-op and emergency response personnel over existing communication channels.

Battery storage systems generally monitor temperatures at multiple locations in the battery string(s) and alert the operator of potential hot spots at critical locations. Additional monitoring with infrared (IR) scanners that sweep the battery stack, system enclosure, or inside the battery building at 5- or 10-minute intervals add a greater level of safety and are strongly recommended for high temperature or more energetic chemistries, such as the lithium family of batteries.

Flow battery systems require added measures for on-site containment of electrolyte spills. Such containment may require construction of dams or berms for large, outdoor storage tanks or design features within the building for smaller, indoor systems. Monitoring and alarm systems should be capable of detecting leaks and initiating appropriate shutdown and alarm features.

Emergency response personnel should be involved during the early design phase to ensure that they are adequately trained and prepared for all contingencies.

Similar containment measures are not required of storage systems that do not contain liquid electrolytes or contain electrolytes in insignificant quantities. Examples would be the lithium family or any of the advanced lead-acid batteries. However, secondary containment to hold the water or other chemicals used in extinguishing a fire by the emergency response crews may require containment. This consideration should be addressed with safety personnel and local fire departments early in the project planning phase to ensure compliance with their requirements.

4.6.4 Safety and Environmental Personnel

Dedicated safety and environmental personnel with appropriate training and experience must be involved early in the project development phase to review and develop appropriate safety protocols, review procedures from a safety point of view, and provide guidance in environmental permitting.

After project commissioning, all safety systems should be periodically inspected in accordance with manufacturer specifications and relevant codes and standards. Best-practice safety reviews should be held and any deficiencies noted and corrected.

4.7 Interfacing Storage to the Utility's Existing Communications Network

4.7.1 Front End Communication Control Requirements Definition

As part of the system design, identify the electricity storage system's communication and control needs when interfacing to the utility's existing communication and control architecture. The design should accommodate participant roles and rules, applicable standards (current and emerging), and be compliant with all electric utility interoperability requirements. The architecture and data models along with system requirements should be developed with sufficient specificity to ensure the vendor-supplied equipment works as expected upon commissioning. The contract documents should include specific requirements and specifications to which vendors can successfully respond. A sample specification for a Li-ion transportable battery storage system is shown in Appendix D.

One potential route to successful integration of electricity storage systems and their associated control and communication systems pivots on a requirements analysis, commonly used in systems and software development, that includes determining both functional and non-functional requirements. One possible framework for a requirements analysis can be developed using the IntelliGrid Use Case Template available at EPRI's Smart Grid Resource Center.⁶⁸ Functional

⁶⁸ EPRI Smart Grid Resource Center: Use Case Repository, <http://www.smartgrid.epri.com/Repository/Repository.aspx>, last accessed April 25, 2013.

requirements should present a close examination of the process steps and requirements that emerge from use cases, data, and architecture models and document the discreet requirements that allow the processes in the use cases to operate. In addition, requirements should assign ownership and level of criticality for each requirement.

At this stage detailed logical data models and conceptual architecture models can be developed, along with the corresponding data points list(s) (location of data collection points and requirements). The data models describe the data required and how they interrelate. The architecture model describes physical systems, including electricity storage, metering, source of control signals, and physical layers used for communications. In part, data models address the interoperability requirements, including communication protocols, communication rates, and needs for protocol translation. The data points list should be as inclusive as possible, noting the data capture rate and communication protocol. Many extra slots should be reserved for yet-unidentified data points, as further design development may well lead to a requirement for additional data capture points.

All models must also reflect current and emerging cyber security requirements, including required firewalls, intrusion protection, authentication, account management, access management, access logging, and auditing. The security requirements are especially critical and should reflect the latest cyber security best practices.

The contract documents should require that a cyber-security plan be developed that addresses and mitigates the critical vulnerabilities inherent in both the hardware and software that comprise the control system and Data Acquisition System (DAS), including sensors, control actuators, control algorithms, communications channels, and so on. The system and its components should be hardened against willful attack or human negligence. In addition the contract documents should require that the Contractor work closely with the Owner to ensure complementary functionality with the Owner's cyber security policy.

As cyber security is an ever-evolving discipline, the following are current (May 2013) suggested resources:

- Guide for Assessing the High-Level Security Requirements in National Institute of Standards and Technology Interagency Report (NISTIR), NISTIR 7628,⁶⁹
- National Institute of Standards and Technology (NIST), NIST Special Publication 800-53,⁷⁰ and
- NERC Critical Infrastructure Protection Requirements.⁷¹
- Other requirements that may need to be addressed, given varying instances, are business continuity, disaster recovery, and regulatory and legal concerns.

⁶⁹ http://csrc.nist.gov/publications/nistir/ir7628/nistir-7628_vol3.pdf, last accessed April 28, 2013.

⁷⁰ <http://csrc.nist.gov/publications/PubsSPs.html#800-53>, last accessed April 28, 2013.

⁷¹ <http://www.nerc.com/page.php?cid=6%7C69>, last accessed April 28, 2013.

Non-functional requirements should present a similar level of detail. Non-functional requirements address such issues as look and feel, usability, performance, operation, maintainability and support, as well as security.

Finally, the functional and non-functional requirements should address software, hardware, and communication interfaces at an adequate level of detail and should be included in a Requirements Document. The Requirements Document should be a product of the effort of correctly identified and active team members, key stakeholders, potential users of the data, and supporting personnel, who clearly communicate expectations and requirements. The Requirements Document is then issued to prospective vendors and provides a vehicle for relaying not only the project objectives and expected features, but also, most importantly, the technical requirements. A sample Requirements Document is provided in Appendix C.

4.8 Other Implementation Considerations

Project implementation, either through outright purchase or through a services agreement, will require addressing other issues and activities. These will generally include environmental impact studies, interconnection studies, PUC approvals, and siting permits. These other considerations are project-specific and site-specific and cannot be generalized in a simplified manner. However, smaller-sized storage systems are simpler to implement, relative to larger pumped hydro or CAES storage projects. For example, a storage system to provide T&D deferral services will likely be utility-owned and located in an existing substation. In such a case, there may be no need for a building permit or an environmental impact study, especially if this is a modular, containerized storage system. Similarly, a storage system installed to provide ramp support or time-shifting of spilled energy that is a retrofit to an existing renewable system, such as a PV or wind farm, could eliminate the need for a building permit and an environmental impact study because the existing facilities provide umbrella coverage. In such a case, the host utility may determine the need for an interconnection study and other stability analyses.

Warranties for electric storage systems are specific to storage technology, intended service requirements and vendor preferences. Cycling frequency, DOD, and operational lifetimes are the governing parameters for battery technologies; some battery technologies also state operating temperature ranges to be maintained for the warranty to be honored. While attention tends to focus on the storage component of the system, the operating conditions of the other sub-systems, such as the power conversion and control system components, also governs the warranty coverage.

Electricity storage systems that support renewable sources, such as wind and solar, require careful consideration of their warranty terms, especially if there is uncertainty on the variability of the renewable resource. Ramp rates that exceed the design specifications will adversely impact the expected operational life of the battery; field operational data should be reviewed at frequent intervals to flag events outside design ranges. Warranty terms may require renegotiation after a one-year period, if the out-of-bound conditions persist.

Electricity storage is a very flexible resource. The owner/operator may apply the system for grid services unspecified in the original procurement. The warranty terms may require renegotiation if such conditions arise.

4.9 Storage System Test Facilities

The recent emergence of new storage technologies and the growth of commercially available turnkey systems uncovered a strong need for facilities at which system developers and vendors can test their systems to desired performance criteria. Four such facilities are available in the United States, where storage components or complete systems can be tested under controlled conditions by independent entities. These facilities and their capabilities are briefly summarized in Appendix F.

4.10 Noteworthy Projects

Pumped hydro projects have been built since the early 1900s, whereas large battery projects have a relatively recent history of deployment in the electric grid. The early and current projects have and will continue to break new ground and expand the use of electricity storage into new areas. Noteworthy projects that validated battery technology capabilities in providing grid services and ongoing projects funded in the United States through the 2009–2011 American Recovery and Reinvestment Act (ARRA) are listed in Appendix G.

Appendix G also lists an Internet-based, interactive compendium of energy storage projects worldwide.⁷² Although this DOE-supported effort to create a worldwide database is relatively recent, it has become a credible repository of structured information on a variety of projects. The database can be sorted by location, technology type, size, ownership, and current status. New information is added to the database regularly.

4.11 Electricity Storage Trade Associations and Not-for-Profit Conferences

Trade associations, organizations, and not-for-profit conferences that promote electricity storage and provide a venue to network within the energy storage community are listed below.

Electricity Storage Association (ESA)

Originally called the Utility Battery Groups (UBG) until 1996, the ESA is an international trade association working to promote the development, integration, and commercialization of energy storage technologies and systems. The ESA holds an annual meeting to provide the premier industry forum for energy storage leaders.

Website: http://www.electricitystorage.org/about/about_esa

California Energy Storage Alliance (CESA)

CESA is a broad coalition committed to expanding the role of energy storage to promote the growth of renewable energy and a more affordable, clean, and reliable electric power system in California.

⁷² DOE International Energy Storage Database, <http://www.energystorageexchange.org/projects>, last accessed April 28, 2013.

Website: <http://www.storagealliance.org>

Texas Energy Storage Alliance (TESA)

TESA's membership includes both electrical and thermal energy storage companies in Texas. TESA promotes fair regulatory markets that promote the use of storage in the Electric Reliability Council of Texas (ERCOT) network.

Website: <http://texasenergystorage.com>

Electrical Energy Storage Applications and Technologies (EESAT)

The EESAT Conference is a biannual event hosted by the DOE's Office of Electricity Delivery and Energy Reliability, SNL, and the ESA. The conference is the premier forum for dissemination, review, and presentation of research and development, demonstrations, and studies conducted around the globe on specific electrical energy storage applications and technologies applied to the electricity grid.

Website: <http://www.sandia.gov/eosat/>

Electricity storage is also promoted by several overseas organizations. Some of these include:

European Association for Storage of Energy – EASE

Website: <http://www.ease-storage.eu/>

China Energy Storage Alliance - CNESA

Website: <http://www.cnesa.org/indexe.php>

India Energy Storage Alliance - IESA

Website: <http://www.indiaesa.info/>

GLOSSARY OF TERMS

(A truncated list based on work performed by the Electricity Storage Association)

Term	Acronym	Definition
adiabatic		Of, relating to, or being a reversible thermodynamic process that occurs without gain or loss of heat and without a change in entropy.
alternating current	ac	Flow of electricity whose polarity/voltage changes (alternates) between positive and negative.
amp hours OR ampere hours		Unit of measurement: amount of current that flows over a given amount of time.
ancillary service		Those services which are necessary to support the transmission of capacity and energy from resources to loads while maintaining reliable operation of the Transmission Service Provider's transmission system in accordance with good utility practice (NERC and FERC order 888-A).
arbitrage		The simultaneous purchase and sale of an asset in order to profit from a difference in the price. It is a trade that profits by exploiting price differences of identical or similar financial instruments, on different markets or in different forms. Arbitrage exists as a result of market inefficiencies; it provides a mechanism to ensure prices do not deviate substantially from fair value for long periods of time.
area control error	ACE	The instantaneous difference between a Balancing Authority's net actual and scheduled interchange, taking into account the effects of Frequency Bias and correction for meter error (NERC).
asset utilization		The extent to which an asset is used relative to the maximum amount of use that is possible.

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automatic generation control	AGC	Equipment that automatically adjusts generation in a Balancing Authority Area from a central location to maintain the Balancing Authority's interchange schedule plus Frequency Bias. AGC may also accommodate automatic inadvertent payback and time error correction (NERC).
Backup Power		Power source for ride-through of short term power outages.
balancing authority	BA	The responsible entity that integrates resource plans ahead of time, maintains load-interchange-generation balance within a balancing authority area (BAA), and supports Interconnection frequency in real time (NERC).
balancing authority area	BAA	The collection of generation, transmission, and loads within the metered boundaries of the Balancing Authority. The Balancing Authority maintains load- resource balance within this area (NERC).
base load		The minimum amount of electric power delivered or required over a given period at a constant rate (NERC).
base load generation		Electricity generation designed/intended to operate constantly almost all of the time.
battery		Two or more electric cells connected together electrically. In common usage, the term "battery" is also applied to a single cell, such as a household battery.
black start		Black start service is the ability of a generating unit to start without an outside electrical supply. Black start service is necessary to help ensure the reliable restoration of the grid following a blackout.
C rate		Charge rate that, under ideal conditions, is equal to the energy storage capacity divided by 1 hour. 1 C is the charge rate necessary to charge a battery in one hour.
California Independent System Operator	CAISO	A not-for-profit organization that is the ISO for California which provides open and non-discriminatory access to the bulk of the state's wholesale transmission grid,

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		supported by a competitive energy market and comprehensive infrastructure planning efforts.
California Public Utilities Commission	CPUC	CPUC regulates investor-owned utility companies (IOUs) and sets the rates customers pay for electricity.
capacity		The ability to produce/deploy electricity to be delivered under specified conditions
capacity factor		A value indicating the average percentage of full capacity used over a given period of time. For example, a generating facility which operates at an average of 70% of its normal full capacity over a measured period has a capacity factor of 0.7 for that period.
capacity firming		To provide energy to fill-in when variable generation output is below the generator's rated power output; done to provide constant power output.
charge		The process of injecting energy to be stored into the electricity storage system.
charge rate		The rate at which electricity storage can be charged.
combined cycle gas turbine	CCGT	Combined cycle gas turbine plants utilize more than one cycle to generate electricity with waste heat used to make steam, generating additional electricity through a steam turbine.
combined heat and power	CHP	Technologies that produce both electricity and steam from a single fuel at a facility located near the consumer (United States Clean Heat and Power Association).
constant-current charge		For batteries; a charging process during which the electric current into the battery is constant. Charging is stopped when the battery is fully charged and constant-voltage charging is used.
constant-voltage charge		For batteries; a charging process during which the voltage applied to a battery's terminals is constant.
contingency		The unexpected failure or outage of a system component, such as a generator,

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		transmission line, circuit breaker, switch or other electrical element (NERC).
contingency reserve		The provision of capacity deployed by the balancing authority to meet the disturbance control standard (DCS) and other NERC and regional reliability organizations' contingency requirements.
cutoff voltage		Voltage at the end of useful discharge.
cycle		One sequence of storage charging and discharging. Also known as charge-discharge cycle.
cycle life		The number of charge-discharge cycles after which electricity storage becomes inoperable or unusable for a given application.
damping		Any effect that tends to reduce the amplitude (magnitude) of oscillations in a system.
day ahead scheduling reserve	DASR	Supplemental reserves procured and scheduled the day before they will be used.
day-ahead market		A forward market for electric energy, capacity or ancillary services that will be provided or purchased during the next day.
day-ahead price		Price for electricity in a day-ahead market. See day-ahead market.
declining block rate		An energy price structure for high-volume end-users involving prices for energy that decline as the customer's energy use increases. The opposite of inverted block rate.
demand		1. The rate at which electric energy is delivered to or by a system or part of a system, generally expressed in kilowatts or megawatts, at a given instant or averaged over any designated interval of time. 2. The rate at which energy is being used by the customer (NERC).
demand charge reduction		Use of distributed or onsite generation or storage and/or use of demand response or

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		energy efficiency to reduce the maximum power draw by electric load.
demand charges		The price paid by a retail electricity user for each unit of power draw on the electric grid. Typically demand charges are applied to the maximum demand during a given month, hence units are \$/kW-month.
demand response	DR	Reduction of retail electricity end-users' electric load (power draw) in response to control or price signals. DR resources are deployed and used in lieu of installing/operating peaking generation capacity.
demand side		Of or related to end-user electric demand, often said to be "on the customer side of the meter."
demand side management	DSM	Measures or programs undertaken by a utility designed to influence the level or timing of customer demands for energy in order to optimize the use of available supply resources, in turn allowing suppliers to defer the purchase of additional generating capacity (Cal EPA).
depth of discharge	DOD	The portion of energy discharged from a storage system relative to the amount extractable stored energy.
discharge duration		The amount of time that a storage device can be discharged at the nominal power rating.
dispatch		The process of varying the output from generation on a moment-to-moment basis to meet changing supply requirements.
distributed energy resource	DER	Relatively small and modular electro-technologies that are deployed at the sub-transmission or distribution level.
distributed generation	DG	Small, modular electric generation that is interconnected with the electricity grid at the sub-transmission or distribution level.
economic dispatch		The allocation of demand to individual generating units on line to effect the most economical production of electricity (NERC).

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electric energy time-shift	Storage of energy during times when cost or price is low, for use or sale when the energy's value is high.
electrolyte	For electrochemical batteries; The chemical medium which provides the ion transport mechanism (conduct the electric current) between the positive and negative electrodes (Handbook of Batteries).
end user	The person or entity that uses energy, as distinct from, for example, entities that engage in wholesale energy transactions or purchases made by a landlord or other "distributor."
end-of-discharge voltage	For electrochemical batteries; the voltage of the battery that has been fully discharged.
energy	Energy is the potential of a physical system to perform work.
Electrical energy	The generation or use of electric power by a device over a period of time, expressed in kilowatt-hours (kWh), megawatt-hours (MWh), or gigawatt-hours (GWh) (NERC).
energy density	The amount of energy that a storage system can store per unit volume occupied by the system.
Electric cooperatives	<p>Electric cooperatives are private, not-for-profit businesses governed by their consumers (known as "consumer-members"). Two federal requirements for all co-ops, including electric co-ops, are democratic governance and operation at cost. Specifically, every consumer-member can vote to choose local boards that oversee the co-op, and the co-op must, with few exceptions, return to consumer-members revenue above what is needed for operation. Under this structure, electric co-ops provide economic benefits to their local communities rather than distant stockholders.</p> <p>The majority of co-ops distribute electricity to consumers through low-voltage residential lines that cover more than 75</p>

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		percent of the nation's land mass. Many of these distribution co-ops, as they're called, have joined to create co-ops that provide them with generation and transmission services (G&T co-ops). Distribution co-ops also buy power from investor-owned utilities (IOUs), public power systems, federal hydropower power marketing administrations (PMAs), and the Tennessee Valley Authority (TVA) (NERCA).
Federal Energy Regulatory Commission	FERC	The Federal Energy Regulatory Commission, or FERC, is an independent agency that regulates the interstate transmission of electricity, natural gas, and oil. FERC also reviews proposals to build liquefied natural gas (LNG) terminals and interstate natural gas pipelines as well as licensing hydropower projects. The Energy Policy Act of 2005 gave FERC additional responsibilities as outlined in FERC's Top Initiatives and updated Strategic Plan (FERC).
flexible alternating current (ac) transmission system	FACTS	An electronic system and other static equipment that provide control of one or more ac transmission system parameters to enhance controllability and increase power transfer capability (smartgrid.gov).
float charging		A method of maintaining a battery in a charged state by continuous, long-term constant-voltage charging, at a level sufficient to balance its self-discharge rate (Linden's Batteries Handbook).
forced outage		<ol style="list-style-type: none"> 1. The removal from service availability of a generating unit, transmission line, or other facility for emergency reasons. 2. The condition in which the equipment is unavailable due to unanticipated failure (NERC).
frequency deviation		A change in Interconnection frequency (NERC).
frequency error		The difference between the actual and scheduled frequency (FA – FS) (NERC).
Frequency regulation		The ability of balancing authority to help the

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		Interconnection maintain Scheduled Frequency. This assistance can include both turbine governor response and Automatic Generation Control (NERC).
frequency response		(Equipment) The ability of a system or elements of the system to react or respond to a change in system frequency. (System) The sum of the change in demand, plus the change in generation, divided by the change in frequency, expressed in megawatts per 0.1 Hertz (MW/0.1 Hz) (NERC).
generation dynamic operating benefits		A concept involving more optimal generation fleet operations enabled by use of electricity storage. That is, by adding storage to an electric supply system, the generation.
GigaWatt	GW	a unit of power equal to one billion watts (Merriam-Webster Dictionary).
GigaWatt-hour	GWh	A measure involving one billion watts being generated, transmitted, distributed or used continuously for one hour.
harmonic distortion		Changes to the voltage waveform in an alternating current (ac) system, from a simple sinusoidal waveform to a complex waveform.
heat rate		A measure of generating station thermal efficiency and generally expressed as Btu per net kWh. The heat rate is computed by dividing the total Btu content of the fuel burned (or of heat released from a nuclear reactor) by the resulting net kWh generated (IEPA).
hydroelectric		of or relating to production of electricity by waterpower <constructed a hydroelectric power plant at the dam site> (Merriam-Webster Dictionary).
incremental energy cost		The additional cost of producing and/or transmitting electric energy above some previously determined base cost (IEPA).

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independent power producer	IPP	Any entity that owns or operates an electricity generating facility that is not included in an electric utility's rate base. This term includes, but is not limited to, co-generators and small power producers and all other nonutility electricity producers, such as exempt wholesale generators, who sell electricity (NERC).
Institute of Electrical and Electronics Engineers, Inc.	IEEE	IEEE a professional association that is "dedicated to advancing technological innovation and excellence for the benefit of humanity" and to "inspire a global community through IEEE's highly cited publications, conferences, technology standards, and professional and educational activities" (IEEE).
integrated resources planning	IRP	A holistic/comprehensive electric resources planning framework that addresses all existing and possible electric supply resources including those owned and controlled by entity doing the planning and other resources that can be provided by other providers. Addressed are supply and demand side alternatives.
islanding		The process of operating an electrical island.
kilowatt-hour	kWh	A unit of work or energy equal to that expended by one kilowatt in one hour or to 3.6 million joules (Merriam-Webster Dictionary).
kinetic energy		Form of energy that an object has by reason of its motion. The kind of motion may be translation (motion along a path from one place to another), rotation about an axis, vibration, or any combination of motions. The total kinetic energy of a body or system is equal to the sum of the kinetic energies resulting from each type of motion. The kinetic energy of an object depends on its mass and velocity . For instance, the amount of kinetic energy KE of an object in translational motion is equal to one-half the

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		product of its mass m and the square of its velocity v , or $KE = mv^2$, provided the speed is low relative to the speed of light. At higher speeds, relativity changes the relationship (Merriam-Webster Dictionary).
levelized cost of energy	LCOE	A convenient summary measure of the overall competitiveness of different generating technologies. It represents the per kilowatt-hour cost (in real dollars) of building and operating a generating plant over an assumed financial life and duty cycle (EIA).
load-serving entity	LSE	Secures energy and transmission service (and related Interconnected Operations Services) to serve the electrical demand and energy requirements of its end- use customers (NERC).
locational marginal price	LMP	Value of energy at a specific location as the time that it is delivered (PJM).
marginal cost		The sum that has to be paid the next increment of product of service. The marginal cost of electricity is the price to be paid for kilowatt-hours above and beyond those supplied by presently available generating capacity.
market clearing price		The price at which supply equals demand for the Day-ahead or hour-ahead markets (IEPA).
megawatt	MW	A unit of power equal to one million watts (Merriam-Webster Dictionary).
megawatt-hour	MWh	One thousand kilowatt-hours or one million-watt hours.
microgrid		A microgrid is an electrical system that includes multiple loads and distributed energy resources that can be operated in parallel with the broader utility grid or as an electrical island (smartgrid.gov).
Midwest Independent Transmission System Operator, Inc.	MISO	An Independent System Operator (ISO) and Regional Transmission Organization (RTO) providing open-access transmission service

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		and which monitors the high voltage transmission system throughout the Midwest United States and Manitoba, Canada (MISO).
Midwest Reliability Organization	MRO	A non-profit organization dedicated to ensuring the reliability and security of the bulk power system in the north central region of North America, including parts of the United States and Canada. MRO is one of eight regional entities in North America operating under authority from regulators in the United States and Canada through a delegation agreement with NERC. MRO's primary focus is developing and ensuring compliance with regional and international standards and performing assessments of the grid's ability to meet the demands for electricity (MRO).
municipal electric utility	muni	A power utility system owned and operated by a local jurisdiction (IEPA).
N-1 Contingency		Exogenous Event involving Loss of a major line or transformer (EPRI).
N-2 Contingency		Exogenous Event involving Coincident loss of two major lines or transformers (EPRI).
National Association of Regulatory Utility Commissioners	NARUC	Founded in 1889, the National Association of Regulatory Utility Commissioners (NARUC) is a non-profit organization dedicated to representing the State public service commissions who regulate the utilities that provide essential services such as energy, telecommunications, water, and transportation (NARUC).
net metering		Net metering enables customers to use their own generation from on-site renewable energy systems to offset their consumption over a billing period by allowing their electric meters to turn backwards when they generate electricity in excess of their demand, enabling customers to receive retail prices for the excess electricity they generate (DOE/EERE).

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net scheduled interchange		The algebraic sum of all Interchange Schedules across a given path or between Balancing Authorities for a given period or instant in time (NERC).
New York Independent System Operator	NYISO	The not-for-profit independent system operator (ISO) for the state of New York. It operates the high-voltage transmission network, administers and monitors the wholesale electricity markets, and plans for the state's energy future. It is responsible for the reliable operation of New York's nearly 11,000 miles of high-voltage transmission and the dispatch of over 500 electric power generators (NYISO).
New York State Energy Development Authority	NYSERDA	A public benefit corporation created in 1975 through the reconstitution of the New York State Atomic and Space Development Authority. NYSERDA's earliest efforts focused solely on research and development with the goal of reducing the State's petroleum consumption. Today, NYSERDA's aim is to help New York meet its energy goals: reducing energy consumption, promoting the use of renewable energy sources, and protecting the environment (NYSERDA).
Non-spinning Reserve		That generating reserve not connected to the system but capable of serving demand within a specified time. Interruptible load that can be removed from the system in a specified time (smartgrid.gov).
North American Electric Reliability Corporation	NERC	NERC develops and enforces reliability standards; assesses adequacy annually via a 10-year forecast and winter and summer forecasts; monitors the bulk power system; and educates, trains, and certifies industry personnel. NERC is a self-regulatory organization, subject to oversight by the U.S. Federal Energy Regulatory Commission and governmental authorities in Canada.

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		<p>NERC is a non-government organization which has statutory responsibility to regulate bulk power system users, owners, and operators through the adoption and enforcement of standards for fair, ethical and efficient practices. More specifically; NERC has authority to enforce reliability standards with all users, owners, and operators of the bulk power system in the United States, and makes compliance with those standards mandatory and enforceable (NERC).</p>
Northeast Power Coordinating Council, Inc.	NPCC	<p>A not-for-profit corporation responsible for promoting and improving the reliability of the international, interconnected bulk power system in Northeastern North America (NPCC).</p>
off-peak		<p>Those hours or other periods defined by NAESB business practices, contract, agreements, or guides as periods of lower electrical demand (NERC).</p>
on-peak		<p>Times when demand for electricity is highest (aka peak demand). Typically on-peak times occur during weekdays during the hottest summer months, when normal demand is high and when air conditioning is operating. Similarly, in some areas on-peak times may be in the winter when high normal demand is combined with high heating-related power use (NERC).</p>
operating reserve		<p>The capability above firm system demand required to provide for regulation, load forecasting error, equipment forced and scheduled outages and local area protection. It consists of spinning and non-spinning reserves (NERC).</p>
operating reserve- spinning		<p>The portion of Operating Reserve consisting of: Generation synchronized to the system and fully available to serve load within the Disturbance Recovery Period following the contingency event; or</p>

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	Load fully removable from the system within the Disturbance Recovery Period allowing the contingency event (NERC).
operating reserve-supplemental	The portion of Operating Reserve consisting of: Generation (synchronized or capable of being synchronized to the system) that is fully available to serve load within the Disturbance Recovery Period following the contingency event; or Load fully removable from the system within the Disturbance Recovery Period following the contingency event (NERC)
Open Access Transmission Tariff	Electronic transmission tariff accepted by the U.S. Federal Energy Regulatory Commission requiring the Transmission Service Provider to furnish to all shippers with non-discriminating service comparable to that provided by Transmission Owners to themselves (NERC).
peaker	An electric supply resource, typically a combustion turbine generator or reciprocating engine, whose primary purpose is to generate electricity when peak demand occurs.
Peak demand	The highest hourly integrated Net Energy For Load within a Balancing Authority Area occurring within a given period (e.g., day, month, season, or year)., The highest instantaneous demand within the Balancing Authority Area (smartgrid.gov).
performance based ratemaking PBR	Utility revenue is based upon established performance objectives rather than cost.

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performance-based regulation		A regulatory approach that focuses on desired, measurable outcomes, rather than prescriptive processes, techniques, or procedures. Performance-based regulation leads to defined results without specific direction regarding how those results are to be obtained (NRC).
phasor measurement unit (synchrophasors)	PMU	Phasor Measurement Units (PMUs) calculate voltage and current phasors based on digital sampling of alternating current (AC) waveforms and a precise time signal provided by a GPS clock. A PMU provides output data in a standard protocol at rates of 30 or more samples/second, communicating to remote locations. The time-stamped measurements allow collected synchrophasor data to be accurately compared to time synchronized conditions at distant locations. Devices with PMU capability are also considered PMUs (smartgrid.gov).
PJM Interconnection	PJM	<p>PJM Interconnection (PJM) is a regional transmission organization (RTO) that coordinates the movement of wholesale electricity in all or parts of 13 states and the District of Columbia.</p> <p>PJM manages the high-voltage electric grid and the wholesale electricity market that serves 13 states and the District of Columbia (PJM).</p>
planned outage		The removal of the unit from service to perform work on specific components that is scheduled "well in advance" and has a predetermined duration (IEEE).
Power		The rate at which energy is transferred, used, or transformed.
plug-in hybrid electric vehicle	PHEV	A hybrid electric vehicle that can be connected to the electric grid for charging and/or to supply stored electricity to the grid.

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power factor		the ratio of real power to apparent power
primary cell or battery		A cell or battery that is not designed to be recharged and is discarded after delivering its charge.
Public Service Commission or Public Utility Commission	PSC/PUC	An agency that regulates the rates and services of utilities at the State level.
ramp rate		(Schedule) The rate, expressed in megawatts per minute at which the interchange schedule is attained during the ramp period. (Generator) The rate, expressed in megawatts per minute, that a generator changes its output.
reactive power		The portion of electricity that establishes and sustains the electric and magnetic fields of alternating-current equipment. Reactive power is provided by generators, synchronous condensers, or electrostatic equipment such as capacitors and directly influences electric system voltage. It is usually expressed in kilovolt amp-reactive (kVARs or Megavolt amp-reactive (MVARs).
real power		The portion of electricity that supplies energy to the load.
regional transmission organization/Independent System Operator	RTO	A federally regulated independent entity responsible for the management and control of the electric transmission grid within a region. RTO's were formed by FERC Order Number 2000. ISO's are similar to RTO's but control smaller geographic regions. ISO's were formed by FERC Order Number 888/889.
regulating reserve		An amount of reserve responsive to Automatic Generation Control, which is sufficient to provide normal regulating margin.
regulation service		The process whereby one Balancing Authority contracts to provide corrective response to all or a portion of the ACE of another Balancing Authority.

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response rate		The Ramp Rate that a generating unit can achieve under normal operating conditions expressed in megawatts per minute (MW/Min).
revenue requirement		The amount of revenue required to cover all utility costs -- including those related to electric supply, transmission, distribution and customer service -- including capital-related expenditures, operating expenses, taxes, interest on and return of debt, and, if applicable, the authorized rate of return on and return of stockholder equity.
round trip efficiency		The ratio of the output of an electricity storage system to the input required to restore it to the initial state of charge under specified conditions.
secondary battery		A galvanic battery which after discharge may be restored to its charged state by passing an electric current through it in a direction opposite to that of discharge.
self-discharge		The loss of useful capacity of a storage system due to internal losses such as internal chemical action in a battery, frictional losses in a flywheel or air lost from the storage reservoir in a CAES system.
state of charge	SOC	The degree to which storage is charged relative to the maximum possible amount of energy that can be stored by the system, typically expressed as a percentage.
supplemental operating reserve		<p>The portion of operating reserve consisting of:</p> <ol style="list-style-type: none"> 1. Generation (synchronized or capable of being synchronized to the system) that is fully available to serve load within the disturbance recovery period following the contingency event; or 2. Load that is fully removable from the system within the disturbance recovery period following the contingency event. <p>See also operating reserve and synchronized operating reserve.</p>

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synchronized operating reserve	<p>The portion of operating reserve consisting of:</p> <ol style="list-style-type: none"> 1. Generation that is synchronized with the grid and that is fully available to serve load within the disturbance recovery period following the contingency event; or 2. Load fully removable from the system within the disturbance recovery period following the contingency event. <p>This type of reserve capacity is often said to be "spinning" because rotating machinery associated with generation must indeed be spinning to be synchronized with the grid.</p> <p>See also operating reserve and supplemental operating reserve.</p>	
synchronized reserve service	One of six ancillary services specified by the FERC under Order 888.	
time of use (energy prices)	TOU	Price for electric energy that is specific to the time (season, day of week, time-of-day) when the energy is purchased.
transmission	An interconnected group of lines and associate equipment for the movement or transfer of electric energy between points of supply and points at which it is transformed for delivery to customers or is delivered to other electric systems (NERC).	
transmission and distribution upgrade deferral	Use of a power source and/or demand management to reduce loading on a specific portion of the T&D system, to delay the need to upgrade the T&D system to accommodate load growth.	
trickle charging	Electrochemical cell or battery charging involving a continuous or an intermittent constant-current supply which keeps the cell/battery fully charged while the cell/battery is not being used (discharged).	

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uninterruptible power supply	UPS	A source of backup power – sometimes including batteries and increasingly flywheel energy storage – that is used to ensure continuous availability of power in the event of an interruption of service. UPSs range from units for individual equipment items to those for entire facilities. Storage-only UPSs typically have enough energy to operate for a few to several minutes. UPSs may also incorporate generation-based capacity which provides power over extended periods of time.
unplanned outage		An interruption of electric generation, transmission or distribution operation which is not scheduled.
upgrade deferral		Delay the need to replace or enhance equipment within the grid, usually by using a power source or load management to reduce the peak load served by the equipment to below the equipment's rated power. See also life extension and transmission and distribution upgrade deferral.
use case		A specific deployment of a storage system for one or more applications and/or one or more benefits.
Volt/VAR Control		In electric power transmission and distribution, volt-ampere reactive (VAR) is a unit used to measure reactive power in an AC electric power system. VAR control manages the reactive power, usually attempting to get a power factor near unity (1).
voltage support		Voltage support is the supplying of reactive power into and out of the system for maintaining desired voltage.